Capital Link 4th Annual Shipping & Offshore CSR Forum

Tuesday, November 4, 2014 - London, One Moorgate Place

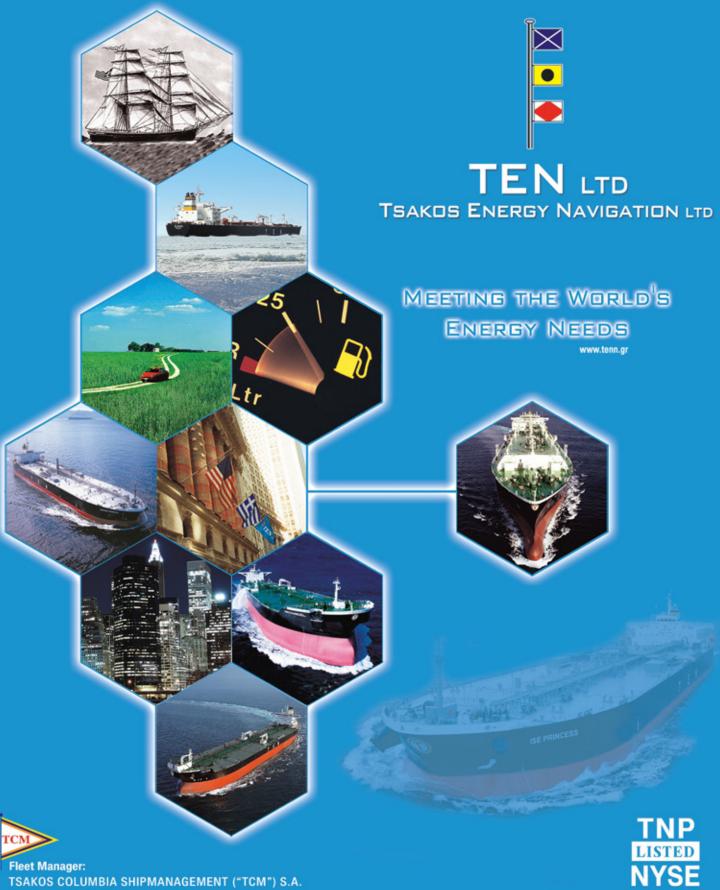
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Capital Link 4thAnnual Shipping & Offshore CSR Forum



Tuesday, November 4, 2014 - London, One Moorgate Place



We proudly welcome you to the 4rd Annual Shipping & Offshore Forum in London, a major international hub for the global maritime industry. The need and significance of Corporate Social Responsibility (CSR) continues to grow and evolve in an increasingly complex global economy. This trend is apparent in the technological innovation in building new ships, the practices to protect the environment, to optimize safety and security and the overall fleet operations. The demand for CSR is also increasing in the value chain, as charterers observe stricter criteria in the selection of commercial partners.

Our Forum highlights the practical advantages from the implementation of CSR policies and their positive impact on profitability, cost of capital and commercial operations. We aim to demonstrate that CSR is not a theoretical concept but has significant and concrete practical implications. Also, to identify and showcase shipowners, bankers, insurers and other market participants who apply CSR initiatives.

Experts from leading shipping companies, industry associations, government and non-governmental organizations as well as the financial investment community gather together today to shed light on the latest developments of CSR. Presenters will discuss how to measure the quality and effectiveness of policies across human resources, environment, operations, security and safety, innovation and corporate governance. They will provide insights on how to generate value for companies, various stakeholders, and society as a whole while optimizing their own operations.

We are pleased to announce that **Capital Link's 2014 Maritime CSR Leadership Award** is presented to Mr. Efthimios E. Mitropoulos, IMO Secretary-General Emeritus and Chairman of "Maria Tsakos" Foundation, in recognition of his hard work in guiding the IMO through a period of challenges such as maritime security and safety and the resurgence in ocean piracy, as well as his advocacy for pollution and greenhouse gas emissions and corporate responsibility. His work and dedication has inspired many other executives to follow his lead. The awards initiative is aimed to recognize individuals for their Leadership and Commitment to Sustainability & CSR in the Maritime Sector. Mr. Spyros Polemis, Immediate Past Chairman of International Chamber of Shipping and the President of International Shipping Federation will present the award to Mr. Mitropoulos in a special ceremony.

Capital Link proudly provides this forum as a platform for raising the visibility of CSR in the shipping and offshore industries to a wider audience. We believe that facilitating the information flow on CSR practices is an invaluable informational and educational resource, while our Forums provide a networking platform for industry professionals, bankers, financiers, and investors. We aim to become a centralized informational source and communications platform on the topic of Maritime CSR through our shipping portals, maritime indices, webinars, newsletters, and conferences taking place across New York, London, and Athens.

We would like to thank all the sponsors, companies, organizations, and media partners for their continued support and contribution. Your continuing contribution and active participation not only demonstrates the ongoing success of our Annual Maritime CSR Shipping & Offshore Forums, but also the increasing importance of the CSR function in the maritime industry.

Sincerely, Nicolas Bornozis President, Capital Link



Capital Link, Inc.

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Capital Link's 2014 Maritime CSR Leadership Award



Presented to

Mr. Efthimios E. Mitropoulos

IMO Secretary–General Emeritus Chairman of "Maria Tsakos" Foundation For his Leadership and Commitment to Sustainability & CSR in the Maritime Sector

> Presented By: Mr. Spyros Polemis Immediate Past Chairman - International Chamber of Shipping President - International Shipping Federation

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Clay Maitland

8:30 AM - 8:55 AM	REGISTRATION - NETWORKING BREAKFAST RECEPTION	
8:55 AM - 9:00 AM	Welcome Remarks	Nicolas Bornozis, President - Capital Link, Inc.
9:00 AM - 9:10 AM	Opening Remarks	Clay Maitland, Conference Chairman; Founding Chairman - NAMEPA; Managing Partner - International Registries
9:10 AM - 9:30 AM	Sustainability - CSR & the Changing Face of the Shipping Industry	Christian von Oldershausen, Business Development - DNV GL
		Moderator: Clay Maitland, Founding Chairman - NAMEPA; Managing Partner - International Registries
9:35 AM - 10:10 AM	CSR - Beyond Regulatory Requirements; New Challenges & Industry Response	 Panelists: Marcus Pearson, Environment Manager - DP World London Gateway Dr. Phillip Belcher, Environment Manager - Intertanko David Peel, Manager EMEA - RightShip Frederick J. Kenney, Jr., Director, Legal Affairs & External Relations Division - International Maritime Organization (IMO)
10:15 AM - 10:35 AM	Technological Innovation for the Global Maritime Industry	Dr. Abdul Rahim, Managing Director, Europe & Africa - ClassNK
10:35 AM - 10:50 AM	Technological Innovation for the Global Maritime Industry <i>Owner's Prospective</i>	Dimitris Vastarouchas, Technical Director & Deputy COO - Danaos Corporation
10:55 AM - 11:30 AM	Maritime Safety & Security	 Moderator: Richard Meade, Editor - Lloyd's List Panelists: Dr. Peter Swift, Chairman - Maritime Piracy Humanitarian Response Programme (MPHRP) Captain Alwin Landry, Global Director of Health, Safety, Environment & Security - Tidewater, Inc. Roger Harris, Executive Director - International Seafarers Welfare & Assistance Network (ISWAN) Philip Wake, Chief Executive - The Nautical Institute David H. Tongue, Secretary General - Intercargo
11:35 AM - 12:10 PM	Energy Efficiency & its Effect on Shipping & the Environment	 Moderator: Luis Benito, Global Strategic Marketing Manager, Marine Business Development & Innovation - Lloyd's Register Panelists: Peter Townsend, Head London Marine - Swiss Re Corporate Solutions Stephanie Moffatt, Environmental Executive - Zodiac Maritime Ltd Phil Atkinson, Group Technical Director - Graig Group Charles Moray, Managing Director - Oceanfoil Limited

12:15 PM - 12:50 PM 12:55 PM - 1:10 PM	CSR & The Human Factor - Anticipating New Challenges CSR as a Financial Advantage	Moderator: Richard Clayton, Chief Maritime Analyst - IHS Maritime & Trade Panelists: • Kuba Szymanski, Secretary General - InterManager • Constantinos S. Galanakis, CEO - Elvictor Group • Manish Singh, Group Director, Strategy & M&A - V. Group Ltd. Karianne Tieleman, Head of Risk & Portfolio Management Group & Termonertation - ADM AMDO Dank		
1:15 PM - 2:05 PM	Energy & Transportation - ABN AMRO Bank			
2:10 PM - 2:40 PM	Keynote Remarks & Presentation of Capital Link's 2014 Maritime CSR Leadership Award to: Mr. Efthimios Mitropoulos Chairman of the Board, "Maria Tsakos" Foundation Secretary General Emeritus - The International Maritime Organization (IMO) Introductory Remarks by: Mr. Spyros Polemis			
	Immediate Past Chairman - International Chamber of Shipping President - International Shipping Federation			
2:45 PM - 3:00 PM	Corporate Governance & Corporate Social Responsibility	Sam Eastwood, Partner - Norton Rose Fulbright		
3:05 PM - 3:45 PM	Sustainable Ship Recycling	 Moderator: Michael Grey, London Correspondent - Lloyd's List Panelists: Gudrun Janssens, Senior Policy Advisor - OVAM, Belgium Benoit Loicq, Director, Maritime Safety and Environment - ECSA John Stawpert, Senior Advisor, Environment & Trade - International Chamber of Shipping Nikos Mikelis, Non-Executive Director - GMS Dubai 		
3:50 PM - 4:25 PM	Driving Transformation through the Value Chain - The Demand for CSR by Charterers	Introductory Presentation by Sustainable Shipping Initiative (SSI) Moderator: Alastair Fischbacher, Director - Sustainable Shipping Initiative (SSI) Panelists: • Carol Routledge, BA Performance Coatings Sustainability Manager - AkzoNobel (International Paint Ltd) • Mette Olsen, Senior Global Advisor on Sustainability - Maersk Line • Clea Kaske-Kuck, Marketing Communications Manager - Cargill • Chris Welsh, Secretary-General - Global Shippers' Forum • Captain Jonathan Stoneley FNI, Marine Consultant		

4:30 PM - 5:15 PM	Best Industry Practices - The Importance of the Safety & Quality Culture	 Moderator: Kirsi Tikka, President & COO, Europe Division - ABS Panelists: Andrew Clifton, General Manager & COO - Society of International Gas Tanker & Terminal Operators Ltd (SIGTTO) Capt. Panagiotis Drosos, Managing Director - Tsakos Columbia Shipmanagement (TCM) Volker Heil, Technical Director - Lomar Gerry Docherty, Director, Technical Services - Ardmore Shipping Services
5:20 PM - 5:30 PM	CLOSING REMARKS	 Nicolas Bornozis, President - Capital Link, Inc. Clay Maitland, Founding Chairman - NAMEPA; Managing Partner - International Registries
5:45 PM - 7:00 PM		COCKTAIL RECEPTION

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Karmenu Vella European Commissioner for Environment Maritime Affairs and Fisheries

Blue Growth and the EU's Maritime Policy

Europe today faces a double challenge: we need to create growth and jobs to restore our continent to the path of economic growth and we also need to ensure that we do not in the process deplete the environment and natural resources on which that growth also depends.

The maritime economy and blue growth is a central part of that process. More than 170 million Europeans live in coastal regions and the EU's maritime economy already provides for 3.6 million jobs. In a number of sectors there is the potential for growth, especially in renewable energy, aquaculture, and potentially in biotech.

Many of these maritime jobs are multipliers, creating employment well beyond our coastal regions and generating economic activities inland. Ports need transport links, energy from our oceans needs to be transmitted. Our researchers and equipment manufacturers come from all over the EU - they can lead the world if we create the right conditions.

I believe our integrated maritime policy is central to achieving growth and jobs as well as for assuring sustainability in our maritime and coastal activities. These need to be properly planned using the maritime spatial planning directive. Its implementation in all sea basins will be a core priority for the coming years. The European Maritime Security Strategy adopted by the European Council last June can help us provide the safe and stable environment that will allow the blue economy to thrive.

The shipping and offshore sectors have a significant role to play in ensuring the sustainability of our maritime economy in a way that can improve their economic and environmental performance. Just to quote a few examples, the shipping industry can take advantage of technologies enhancing the environmental performance of vessels such as lighter materials translating into lesser fuel consumption or the development of electrical energy storage and on-board solar energy generation. The ports should ensure that they have appropriate facilities to assist ships in berth in terms of waste management and off-shore electricity activities. Exhaust and noise emissions should gradually diminish.

The Commission aims to help you - the industry - in these processes. For example, we will organise a Pan-European Dialogue on Cruise in early 2015 to discuss best practices and innovative strategies for environmentally friendly cruise sector and look at ways to reduce the environmental impacts of marinas. The Commission also proposes a revision of the Recreational Craft Directive setting stricter emission limits for nitrogen oxides (NOx), hydrocarbons (HC) and particulate matter for new recreational crafts.

As a Commissioner coming from Malta, an island state in the Mediterranean, and with public and private experience in the tourism sector, I hope that my appreciation of the importance and significance of the maritime economy can also contribute to making good European policy in this area. I also think that my responsibilities for fisheries and for environment policy will help me to ensure that we have joined up policies in this area.

Sustainability is not an add-on, but an essential precondition for a competitive and thriving maritime economy. Your Forum recognises this and is fundamental to pushing this agenda forward. I look forward to working with you as well as with all the different public and private actors that will be involved in the development of a sustainable blue economy in the coming years.

Capital Link Shipping

...Linking Shipping and Investors Across the Globe

Capital Link is a New York-based Advisory, Investor Relations and Financial Communications firm. Capitalizing on our in-depth knowledge of the shipping industry and capital markets, Capital Link has made a strategic commitment to the shipping industry becoming the largest provider of Investor Relations and Financial Communications services to international shipping companies listed on the US and European Exchanges. Capital Link's headquarters are in New York with a presence in London and Athens.

Investor Relations & Financial Advisory



Operating more like a boutique investment bank rather than a traditional Investor Relations firm, our objective is to assist our clients enhance long term shareholder value and achieve proper valuation through their positioning in the investment community. We assist them to determine their objectives, establish the proper investor outreach strategies, generate a recurring information flow, identify the proper investor and analyst target groups and gather investor and analyst feedback and related market intelligence information while keeping track of their peer group. Also, to enhance their profile in the financial and trade media.

In our effort to enhance the information flow to the investment community and contribute to improving investor knowledge of shipping, Capital Link has undertaken a series of initiatives beyond the traditional scope of its investor relations activity, such as:

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A web based resource that provides information on the major shipping and stock market indices, as well as on all shipping stocks. It also features an earnings and conference call calendar, industry reports from major industry participants and interviews with CEOs, analysts and other market participants.

Capital Link Shipping Weekly Markets Report

Weekly distribution to an extensive audience in the US & European shipping, financial and investment communities with updates on the shipping markets, the stock market and listed company news.







www.CapitalLinkWebinars.com

Sector Forums & Webinars: Regularly, we organize panel discussions among CEOs, analysts, bankers and shipping industry participants on the developments in the various shipping sectors (containers, dry bulk, tankers) and on other topics of interest (such as Raising Equity in Shipping Today, Scrapping, etc).

Capital Link Investor Shipping Forums

In New York, Athens and London bringing together investors, bankers, financial advisors, listed companies CEOs, analysts, and shipping industry participants.

www.MaritimeIndices.com

Capital Link Maritime Indices: Capital Link developed and maintains a series of stock market maritime indices which track the performance of U.S. listed shipping stocks (CL maritime Index, CL Dry Bulk Index, CL Tanker Index, CL Container Index, CL LNG/LPG Index, CL Mixed Fleet Index, CL Shipping MLP Index – Bloomberg page: CPLI. The Indices are also distributed through the Reuters Newswires and are available on Factset.

Capital Link - New York - London - Athens

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Within the Large Corporates & Merchant Banking of ABN AMRO, Energy, Commodities & Transportation (ECT) is a worldwide top player in the Energy, Commodities and Transportation industries. ECT provides financial solutions to international companies that are active in the value chain of the ECT industries. Our extensive market knowledge has made us leaders in these industries.

Energy has a longstanding position in providing financial services to international companies active in the Oil & Gas and Offshore services industries.

Commodities finances the international flows of various commodities and provides financial solutions to international companies involved in the global origination, primary processing, logistics, trading and distribution of commodities. Specialized along three sectors: Agri, Metals and Energy Commodities.

Transportation offers structured and innovative financing solutions to international companies active in the maritime industry with an asset based business model. The focus is on financing of deep sea shipping industry and the off-shore service industry.

Principal Finance provides financing beyond traditional debt advance rates (mezzanine debt) and co-invests as Principal with strategic clients in all ECT sectors. Typical financings in these asset classes are asset backed with predictable underlying cash flows, resulting in less volatile returns than "private equity" type of investments.



Tsakos Energy Navigation Ltd. (TEN) (NYSE: TNP) is one of the largest independent transporters of energy in the world controlling a versatile fleet of modern crude and product tankers with strong ice-class capabilities and liquefied natural gas ("LNG") vessels. The average age of the fleet is 7.2 years versus 9.1 years for the world tanker average. TEN has established a reputation as an experienced and efficient operator of well-maintained tankers and has proactively met customer's energy transportation requirements globally.

TEN's fleet, as of November 1, 2014 including the LNG carrier Maria Energy, nine Aframax crude oil tankers and two LR1 tankers all under construction, consists of 62 double-hull vessels, a mix of crude tankers, product tankers and LNG carriers, totaling 6.4 million dwt. Of these, 32 are crude carriers ranging from VLCCs to Aframaxes, 28 are coated tankers ranging from DP2 shuttle Suezmaxes to Handysize, 16 of which, including the shuttle tankers, are currently carrying crude cargoes, and two are LNG carriers.

TEN is solidifying its earnings capabilities while creating a base to utilize to the fullest, the relationships it has built and cultivated with major oil concerns over the years. As of November 1, 2014 the Company has contracted about 64% and 49% of remaining 2014 and 2015 operating days, which excludes the nine newbuilding Statoil Aframaxes that will commence entering the fleet from early 2016 onwards. Current time charters account for about \$832 million in minimum gross revenues.

CONFERENCE CHAIRMAN



Clay Maitland Managing Partner International Registries, Inc.

Clay Maitland has worked in the shipping industry since graduation from law school in 1968. Clay has been employed by International Registries, Inc. for 35 years and is now a managing partner of the company, which administers the Marshall Islands Ship Registry – the third largest registry in the world. He is President of the Trust Company of the Marshall Islands (TCMI), the statutory Maritime Administrator of the Republic of the Marshall Islands. Prior to the year 2000, Clay held similar positions with regard to the maritime administration of the Republic of Liberia.

Among his other affiliations: Director of the Coast Guard Foundation; Member of the American Bureau of Shipping, and of the National Cargo Bureau; Founding Chairman of the North American Maritime Environment Protection Association (NAMEPA), Chairman of the North American Maritime Ministry Association (NAMMA) Industry Advisory Board; Member of the American Bar Association, New York City Bar Association and Maritime Law Association of the United States; former Chairman of the National Maritime Historical Society; former Chair of the Admiralty Committee of the New York City Bar Association, and of the Committee on Intergovernmental Organizations of the Maritime Law Association of the United States (MLA). Clay has served as a delegate to the Legal Committee of the International Maritime Organization (IMO).

Clay received the Honorary Degree of Doctor of Letters from the State University of New York Maritime College in 2006, and was awarded the U.S. Coast Guard's Distinguished Public Service Award in 2010.



The Marshall Islands Registry

GLOBAL LEAD SPONSORS

TEN has been paying regular cash dividends since its listing on the New York Stock Exchange in March 2002. Since initiation of dividend payments following the March 2002 NYSE listing, and including the upcoming dividend to be paid on November 25, 2014 of \$0.05 per share of common stock outstanding, TEN has paid \$394.7 million or \$9.875 per share in dividends to its shareholders compared with the IPO price of \$7.50 per share (taking into account the 2-1 share split of November 14, 2007).

The Company has remained profitable in 18 of the 20 years since inception in 1993 deriving profits from both operations and sale & purchase (S&P) transactions. Since the NYSE IPO, TEN has registered over \$1 billion in profits of which \$280 million is derived from S&P transactions. In operation since 1993, TEN is one of the oldest running Greek Shipping Companies with public market experience. The Company's common shares are listed on the New York Stock Exchange under the ticker "TNP."

TEN's "Series B" and "Series C" Preferred Shares trade on the New York Stock Exchange, under the symbols "TNPPRB" and "TNPPRC", respectively.

Dividends on the 8.0% Series B Preferred Shares and 8 7/8% Series C Preferred Shares will be paid quarterly in arrears on the 30th day of January, April, July and October of each year if and when declared by the Company's Board of Directors.



The Marshall Islands Registry

A PREMIER QUALITY REGISTRY

International Registries, Inc. (IRI) and its affiliates are the Maritime and Corporate Administrators of the Republic of the Marshall Islands (RMI) and have been administering maritime and corporate programs for over half a century. IRI prides itself on its high level of customer service, economical pricing and extensive experience. The Marshall Islands Maritime and Corporate Registry (Registry) is fully committed to the safety and security of personnel ashore and afloat, the Registry's vessels and the marine environment. IRI has an excellent reputation within the international business community and will continue to be at the forefront of vessel and corporate registries.

IRI is the world's oldest and most experienced privately administered maritime and corporate registry, providing for the specialized needs of the shipping and financial services industries across a broad commercial and economic spectrum. IRI, which is headquartered in Reston, Virginia USA, with easy access to Washington, DC, has full service offices in 20 major shipping and financial centers around the world.

LEADERSHIP

IRI, through a legislatively endorsed joint venture agreement with the Government of the Marshall Islands, is authorized to administer the maritime and corporate programs for the Marshall Islands. The IRI Board of Managers is the executive body that is responsible for the Registry's growth and strategic direction.

WHAT IRI DOES

The Marshall Islands ship registry program was initiated by the Government of the Marshall Islands in 1988. With the adoption of a new Maritime Act in 1990, the maritime laws of the Marshall Islands were aligned with the many changes in ship registration, financing and licensing that have taken place in the shipping industry. The Marshall Islands ship registry is now the third largest registry in the world. Vessel types include, but are not limited to, tankships, LNG/gas carriers, bulk carriers, offshore exploration and support vessels, container ships, passenger vessels and yachts. The Registry's network of worldwide offices has the ability to register a vessel, record a mortgage, form a corporation and service clientele.



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Building on a rich legacy in marine and offshore classification, ABS is driving the next generation of safety standards. We make the world a safer place, and nothing is more important.

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As a leading international classification society **ABS** pursues its mission to serve the public interest as well as the needs of our clients by promoting the security of life, property and preserving the natural environment.

ABS uses its experience to assist in the realization of new generation vessels and has a continuous investment in technology research and development and practical initiatives to support future marine and offshore advances and improvements in operational, safety and environmental performance. ABS undertakes ongoing assessment of new environmental technologies which contributes to guidance and guides such as those for ballast water management, LNG fuelled vessels and services to assist in the implementation of EEDI, SEEMP and CEEMP.

ABS provides a global service through four operating divisions: Americas, Pacific, China and Europe, each with a network of local offices to support client operations. Fully integrated fleet management and maintenance software is provided by the ABS Nautical Systems.

Lloyd's Register

Lloyd's Register Group Limited is one of the major classification societies serving a number of sectors including but not limited to Shipping, Rail, Energy, Offshore, IT, Manufacturing. Over the years Lloyd's Register has set safety and environmental standards for the design, construction and operation of assets and has built a reputation for improving safety and environmental performance at every stage of an asset's life through an in-depth knowledge of the asset's lifecycle. Lloyd's Register delivers classification, statutory certification, inspection and consultancy services at 228 countries through a network of 278 offices.

Lloyd's Register is a multi-industry compliance, business assurance, risk and technical consultancy services organisation. Lloyd's Register is leading the developments on alternative fuels and is already engaged with stakeholders in Greece and Eastern Mediterranean for supporting the installation of LNG as marine fuel network and market in the area by providing certification, risk management, feasibility and consultancy services.

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Driven by our purpose of safeguarding life, property and the environment, **DNV GL** enables organizations to advance the safety and sustainability of their business. Operating in more than 100 countries, our 16,000 professionals are dedicated to helping our customers in the maritime, oil & gas, energy and other industries to make the world safer, smarter and greener.

In the maritime industry

DNV GL is the world's leading classification society and a recognized advisor for the maritime industry. We enhance safety, quality, energy efficiency and environmental performance of the global shipping industry – across all vessel types and offshore structures. We invest heavily in research and development to find solutions, together with the industry, that address strategic, operational or regulatory challenges.





GLOBAL IMPACT FOR A SAFE AND SUSTAINABLE FUTURE

At DNV GL we enhance safety, quality, energy efficiency and environmental performance of the global shipping industry - across all vessel types and offshore structures. We invest heavily in research and development to find solutions, together with the industry, that address strategic, operational or regulatory challenges. Operating in more than 100 countries, our 16,000 professionals are dedicated to helping our customers in the maritime, oil & gas, energy and other industries to make the world safer, smarter and greener.

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ClassNK is a ship classification society dedicated to ensuring the safety of life and property at sea and protecting the marine environment. With more than 225 million gross tons, or some 20% of the world's merchant fleet on register, ClassNK is one of the world's largest classification societies on a gross tonnage basis. ClassNK is also a leader in maritime related research and development. Devoting significant resources and expertise to R&D, the ClassNK works in close partnership with the industry to develop a broad array of new cuttingedge technological solutions aimed at securing a safer and greener future for the maritime community as a whole.

Based in Japan, ClassNK is a global organization committed to providing the highest quality services, supporting clients 24/7 through a service network of over 130 exclusive survey offices across the globe.

GLOBAL SPONSORS



Global Marketing Systems, Inc. (GMS) was founded in the USA in 1992 after it started acquiring naval vessels for scrap from the US Maritime Administration in Washington DC. It has since grown and become the world's largest Cash Buyer of ships for recycling.

Over the years GMS has succeeded in helping to modernize the ship recycling industry and, through its efforts, has done much to strengthen the credibility and transparency of the global demolition sector.

GMS is the world's FIRST ISO 9001 certified Cash Buyer with a proven track record spanning over two decades. And with more than 2,500 deals under its belt, it has grown to become the leader of the ship recycling industry.

Many of the world's largest ship owners sell their vessels exclusively to GMS. In 2012 alone the company recycled over 16.5 million DWT (i.e. roughly 300 ships) or nearly one third of the world's fleet sold for recycling – with a continuing strong performance forecast for 2014.

GMS has invested considerable resources into green recycling and continues to support ship recycling yards around the world in both an advisory and financial capacity. GMS is also the FIRST and ONLY Cash Buyer to develop a Green Ship Recycling Program (GSRP) together with Germanischer LLoyd (GL) to meet the highest standards of Corporate Social Responsibility (CSR) in the ship recycling industry. GMS has offices in the USA, Germany, Dubai, China, Singapore, and Japan as well as exclusive representatives in all five of the major recycling markets including India, Pakistan, Bangladesh, China and Turkey.

From direct vessel acquisitions to streamlining its principal's core competencies in various shipping related transactions, GMS is able to draw upon an experienced and well qualified team of professionals, standing ready around the world to serve the needs of clients and business associates 24 hours a day, 7 days a week.

NORTON ROSE FULBRIGHT

Norton Rose Fulbright is a global legal practice. We provide the world's pre-eminent corporations and financial institutions with a full business law service. We have more than 3800 lawyers based in over 50 cities across Europe, the United States, Canada, Latin America, Asia, Australia, Africa, the Middle East and Central Asia.

We are one of the world's leading global shipping practices. Shipping has been at our core throughout our 220 year history and we have over 120 shipping lawyers globally

Our clients include shipowners and operators, banks, trading houses, lessors, charterers, oil majors, LNG operators, brokers, investors, shipbuilders, container shippers and cruise ship operators.

We are qualified to handle everything from the most complex tax lease structures to anti-competition actions, from shipbuilding contracts to offshore disputes. (Left) Nigel White, Technical Manager Hydrodynamics and (Right) Zhenhong Wang, Lead Specialist from LR's Marine Technology & Engineering Services Structural Analysis and Hydrodynamics, Southampton.

They test the limits of your ship so you don't have to

Here's to today's explorers.

Our research shows that today's ever bigger container ships could be more at risk of structural failure. Using the latest hydrodynamics techniques and the facilities at LR's Global Technology Centre, our experts can analyse the structural strength and fatigue of the newest large ship designs, for numerous sea conditions and operational speeds.

We can provide the solutions you need to have confidence in the structural integrity of your ships.

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Working together for a safer world

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For more information please visit our website

www.danaos.com



ELVICTOR is one of the world's leading independent crewing, crew management & training service providers. Since 1977, we offer unparalleled crewing solutions in partnership with some of the most sophisticated, respectable shipping houses.

We are proud of our solid family ethos which is reflected in our customer-centric logic and acute personalized servicing. This ethos is complemented with the most up-to-date technology-driven practices which characterize every single dimension of our professional activity.

We would welcome the opportunity to collaborate with you and explain how we can co-create value that will maximize benefits for your corporation.

CAPITAL LINK'S





Lomar is a global ship owning and management company and part of the Libra Group, an international business group comprising 30 subsidiaries active on five continents. Lomar has a mixed fleet of bulk carriers, reefer and container ships, offshore vessels, LPG, product and chemical tankers.

For nearly 40 years Lomar has successfully invested and re-invested according to market cycles. The company sold a total of 67 vessels between 2004 and 2006. In December 2009 the company re-entered the shipping market at scale with the \$325 million acquisition of the Allocean group and its fleet of 26 modern vessels. During the sustained downturn in the ensuing years Lomar acquired 73 vessels for just over \$1 billion. These include over 20 modern, fuel-efficient container ships and 'Ultramax' bulk carriers, all from Chinese shipyards – part of a continual process of refreshment and renewal of the fleet which today stands at over 60 vessels.



Tsakos Columbia Shipmanagement ("TCM") S.A. provides technical management, operation and crewing services for a diversified fleet of approximately 70 vessels consisting of tanker, container and dry cargo ships with a capacity of about 8.0 million deadweight tons (dwt). The company was established in July 2010 as a joint venture between the Tsakos and Schoeller Groups, with principal offices in Athens, Greece. TCM was created to combine the considerable management and operations experience and professional skills of both groups best-in-class ship management and client service. TCM builds upon its founders' reputations by aiming at providing the highest quality customer service and establishing long term client relationships. The company is reputed for its superior ship management services and its optimized cost structure, which are attained by capitalizing on arising synergies and superior economies of scale.

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Efthimios Elias Mitropoulos Chairman of "Maria Tsakos" Foundation Former Secretary-General of IMO

Mr. Mitropoulos, KCMG, has been the 7th Secretary-General of IMO, Chancellor of the Malmo-based World Maritime University and

Chairman of the Governing Board of the Malta-based International Maritime Law Institute.

Currently, he is Chancellor of the Chennai-based AMET Maritime Education and Training University; Chairman of the Board of the "Maria Tsakos" Foundation; and Patron of the International Seafarers' Welfare Trust and the International Maritime Rescue Federation.

He is a retired Rear Admiral of the Hellenic Coast Guard and author of several books on maritime safety/safety of navigation and shipping economics and policy matters.



Phil Atkinson Group Technical Director Graig Group

With 40 years of experience in the shipping industry, across a wide range of disciplines, Phil is responsible for technical matters across

the Graig Group, including consultancy. In particular, he has responsibility for the content of new-building specifications for the Graig group and their clients remaining the direct point of contact for technical matters both pre and post-delivery.

He is a Chartered Engineer, a Fellow of the Institute of Marine Engineering, Science and Technology, a Fellow of the Royal Institution of Naval Architects and a member of the British Committee of Class NKK.

The Graig Group is a broad-based international shipping services provider for global clients who appreciate personal service. Each part of the Group can deliver specialised services to support partners and clients with exactly the service they need.



Phillip Belcher Environment Manager Intertanko

Dr. Phil Belcher first went to sea in 1989 and served 10 years mostly on board tankers with BP shipping. He gained a master mariner's

certificate of competency and read for a degree in Maritime Studies at Cardiff University. This led to him undertaking a research degree which was awarded by Cardiff as a PhD in 2007 in the area of maritime safety. Following a 5 year stint as assistant director within the Bahamas Maritime Authority he joined INTERTANKO as their marine director. During his time with the Bahamas he served as part of their permanent delegation to IMO. In this time he chaired a number of IMO groups including the joint MSC/MEPC working group on the IMO's Human Element.

Phil's duties now include the management of the marine section which encompasses safety, security, cargoes and the human element.



Luis Benito Global Strategic Marketing Manager Marine Business Development & Innovation Lloyd's Register

Luis Benito is currently in charge of Global Strategic Marketing for Lloyd's Register focused on core shipping markets globally such as Gas Technology, Container Ships, Bulk Carriers, Tanker and Offshore Support Shipping since May 2012 and he is based at the Southampton Group Technology Centre.

Prior to his role at Southampton he spent 2 years at Singapore on the same role and previously he was the Country and Marine Manager for Korea, in charge of Lloyd's Register's business and operation at the country between September 2008 and May 2012. Previous to that he was the Manager of the Korea Marine Business Development Team at the period coinciding with the marine new building market upturn cycle from 2006 to 2008.

Luis accumulates experience in performing local office management duties and field survey and project management duties at several postings at Spain and Korea. His field project management and survey experience spans through a vast variety of ship types at over 10 yards at 8 locations at Spain and Korea for 12 years.

He joined Lloyd's Register in January 1992 and holds a degree in Naval Architecture and Marine Engineering from Madrid Polytechnic University, Spain.



Nicolas Bornozis President & CEO Capital Link, Inc.

Since 1996 Mr. Nicolas Bornozis is the founder, President and CEO of Capital Link, Inc., an international investor relations and financial

advisory group. It assists listed companies and capital markets related organizations to develop and maintain access to European and North American investors. Capital Link has offices in New York, London and Athens and is a leader in investor relations for listed shipping companies, U.S. Closed-End Funds and ETFs and international companies accessing the U.S. and European markets.

He also established and managed, Alexander Capital, L.P, a US broker-dealer firm, which developed brokerage and investment banking business in North America with the Greek, Egyptian and Russian markets. Sold the company at the end of 2003 to a group of US investors representing Russian interests. Between 1998 and 2002, he also established and managed Alexander Asset Management, Inc. which handled portfolios invested in the Greek and European equity markets.

Prior to Capital Link (1988-1995), he served as President and CEO of CCF International Finance Corp. (CCF IFC), the US broker/ dealer subsidiary of Credit Commercial de France, now part of HSBC, and worked at the International Department of Bankers Trust Company in New York (1982-1984) and then at the Commercial Banking operation of CCF in New York (1985-1987) focusing on the financing of Wall Street firms and shipping.

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He holds an MBA from Harvard Business School (1982) and a Law Degree from the University of Athens (1979), in Greece with specialization in commercial and corporate law and is a graduate of Athens College in Greece.

For a period of twelve years he was a Visiting Lecturer on International Banking and Finance at the City University Business School (Department for Shipping Trade and Finance) in London, United Kingdom. Also, he served as Chairman of the Investment Management Committee of the Harvard Business School Club in New York.



Richard Clayton Chief Maritime Analyst IHS Maritime & Trade

Richard Clayton has worked with Fairplay for 30 years, editing the flagship Fairplay magazine for six years until December 2013. Fairplay is now

part of IHS, the Denver, Colorado-headquartered data and insight group, and has become IHS Maritime & Trade. Richard is the first Chief Maritime Analyst appointed by IHS.

The role involves liaising between IHS Maritime & Trade and the global shipping industry, and between the maritime team and IHS colleagues working in the energy, economic & country risk, chemicals, defence & security, automotive and other specialist teams. Richard writes thought leadership articles for several IHS publications (including Fairplay), presents regularly to both maritime and non-maritime audiences, and works with colleagues in Europe, the Middle East, Asia Pacific and the Americas to invite guest speakers and commentators to prestigious events.

Before editing Fairplay, he held the positions of markets editor for Fairplay and editor of Fairplay Daily News.



Andrew Clifton General Manager & Chief Operating Officer SIGTTO

Andrew Clifton is the General Manager and Chief Operating Officer of SIGTTO (The Society of International Gas Tanker & Terminal Operators Ltd), he has over 30 years experience in the liquefied gas shipping industry. This includes 19 years at sea, three years as master, mainly on liquefied gas carriers, a first class honours degree in shipping operations and shore managerial experience over the last 12 years. The latter includes three years working at the UK's Marine Accident Investigation Branch (MAIB), marine superintendent with Golar LNG, almost two years in the SIGTTO Secretariat as a Technical Adviser and, most recently, over five years in Indonesia as LNG shipping operations manager for the BP Tangguh LNG project.

In this most recent posting Andrew was responsible for the project's shipping activities and overseeing their development, from the early construction days at Tangguh through to the commissioning and entry into service of the marine facilities and the ships built to serve the project.

Andrew was also the SIGTTO Panel chairman from October 2008 until becoming GM.

Andrew Clifton is the eighth SIGTTO General Manager. He is also the youngest General Manager and the first General Manager who was formerly a Technical Adviser at the Society.



Gerry Docherty Director of Technical Services Ardmore Shipping Services

Prior to joining Ardmore, Gerry served as a Senior Surveyor with Lloyd's Register, most recently based in their Hong Kong office. Before

moving to Hong Kong, Gerry worked for Lloyd's Register at their Okpo/DSME office in South Korea, where he was Project Manager for new construction projects, primarily on LNG and VLCC vessels.

Gerry also worked as a Project Engineer Surveyor for Lloyd's Register in Okpo on various other ship types including container ships, cape size bulk carriers, product tankers and car carriers. From 2004 -2005, Gerry worked for Lloyd's Register in their Glasgow office as a ship surveyor and also on new construction projects for the Royal Navy. Prior to joining Lloyd's Register, Gerry spent 11 years as a seagoing marine engineer with BP Shipping



Panagiotis Drosos Managing Director Tsakos Columbia Shipmanagement (TCM)

Capt. Panagiotis Drosos has a marine background being a graduate of the Greek Merchant Academy of Aspropyrgos. Whilst

original operational expertise during his career was developed by serving both on board a number of vessels and ashore at Tsakos Shipping and Trading SA. Thereafter Capt. Drosos has served as Chief Executive Officer in Almi Tankers for 4 years, having successfully undertaken to initiate and establish the company's activities in tanker operations. As of September 2013 Capt Drosos has been appointed in the post of Deputy Managing Director in Tsakos Columbia Shipmanagement ("TCM") S.A. on a transitional mode to take up the post of Managing Director of the Company. Capt Drosos has been delegated the position of Managing Director of Tsakos Columbia Shipmanagement ("TCM") S.A. as of January 1st, 2014.



Sam Eastwood Partner

Norton Rose Fulbright

Sam Eastwood is a dispute resolution partner based in Norton Rose Fulbright's London office. He is experienced in handling a broad range

of large commercial disputes for major corporations and financial institutions.

Sam is head of our business ethics and anti-corruption practice and advises major corporations on anti-corruption issues in connection with internal compliance policies and procedures, cross-border transactions and internal corporate investigations.

Recent experience includes advising TeliaSonera, a Scandinavian multinational, in an investigation and review of its Eurasian acquisitions with a focus on business ethics and risk management.

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Award included here pre-dates the combination of Norton Rose and Fulbright and Jaworski LLP on June 3, 2013.

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This involved conducting a review across a number of jurisdictions which was then the subject of detailed reporting at the company's most recent AGM. Sam has acted as Independent Compliance Monitor for Macmillan Publishers Limited, reporting to the World Bank and the Serious Fraud Office. Sam was the sole legal advisor on the British Standards Institute's panel for the drafting of the Anti-Bribery Standard.

The recently published edition of Legal 500 UK ranks our practice in the first tier of firms for work in "corporate crime (including fraud, bribery and corruption)". Sam is consistently recognised as a leading individual in this field by Legal 500 and Chambers and Partners legal directories.



Alastair Fischbacher Director Sustainable Shipping Initiative



Constantinos S. Galanakis CEO Elvictor Group

Constantinos S. Galanakis serves as the CEO of Elvictor Group, a leading crew management and maritime training services provider founded

in 1977.

Following a thorough training in various universities and organizations with a dedicated focus and personal interest in mergers and acquisitions, he joined Elvictor back in 2001. In his current capacity as the CEO of a diversified and international group of firms, he is responsible for controlling cross-national operations of the group's business units as well as orchestrating the smooth inter-functional co-ordination of the group's diverse value chain activities. He is widely recognised as one of the pioneers in the field of information technology applications in shipping, he is fully committed to promoting the agenda of quality and safety onboard and maintains an active and keen interest in the field of M&As.



Michael Grey London Correspondent BIMCO

Michael Grey is a correspondent and former Editor of Lloyd's List and a long time contributor to many maritime publications. He is a director of

Spinnaker Consulting Limited.



Roger Harris

Executive Director International Seafarers' Welfare and Assistance Network (ISWAN)

Roger Harris is the Executive Director of the

International Seafarers' Welfare and Assistance Network (ISWAN). Roger joined the International Committee on Seafarer's Welfare (ICSW), the predecessor to ISWAN, over five years ago. Previous to working at ICSW, Roger worked in senior positions, mainly in fundraising, for a range of not for profit organisations including Concern Worldwide (UK), the international development NGO, and The Terrence Higgins Trust, the HIV and AIDS charity. Roger also played a leading role in raising funds in the UK for Nelson Mandela's Presidential election campaign in 1994.

The focus of ISWAN is to promote the welfare of seafarers worldwide. ISWAN runs SeafarerHelp, the free 24 hour multilingual helpline for seafarers and their families as well as a number of other projects in support of frontline welfare organisations around the world. ISWAN runs the International Seafarers' Welfare Awards. Our members include shipping companies, unions, and welfare organisations.



Volker Heil Technical Director Lomar

Volker Heil joined Lomar in 2014. As Technical Director, he is responsible for each ship in service, including the current fleet and the many

newbuilding projects which are scheduled and underway. His role encompasses the assurance of a safe and secure environment for all crews, efficient performance management and compliance as per charter requirements. He also oversees all ship inspections and dry dockings.

An experienced commercial seaman with many years in command roles, Volker began his shore career with CP Ships in 1999. With an initial remit covering the diverse fleet of 24 chartered ships, he was soon put in charge of the company's first ever newbuilding container, which at the time featured the greatest reefer plug capacity in the world. Moving to CMA CGM in 2004, Volker built up its London office and became Fleet Director at the firm's head office in Marseille, responsible for vessels up to 16,000 TEU.



Gudrun Janssens Senior Policy Advisor OVAM, Belgium

Gudrun Janssens studied Chemistry with a specialization in environmental sciences in the city of Ghent in Belgium. She graduated with

honors, after completing her thesis on cyanobacterial toxins at the University of the Orange Free State in the Republic of South Africa. After a two-year working period at the environmental department of Belgium's main electricity supplier, she started working at the Public Waste Agency of Flanders.

As senior policy advisor she has been outlining the policy on ships' waste management and ship recycling for over ten years now. Her main assignments are:

- Following-up the implementation and the effect of the port reception facilities (PRFs) directive 2000/59/EC for ship-generated waste and cargo residues;
- Implementing MARPOL requirements related to ship generated waste & PRFs;

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- Implementing the Rhine Treaty on ship generated waste from inland navigation;
- Outlining the Belgian policy regarding IMO's Hong Kong Convention and the European Ship Recycling Regulation, taking into account other international Conventions such as the Basel Convention and Waste Shipment Regulation.



Clea Kaske-Kuck Marketing Communications Manager Cargill

Clea Kaske-Kuck, Marketing Communications Manager for Cargill's Energy, Transportation and Metals businesses, has among her

responsibilities to develop and implement business corporate responsibility and sustainability strategies. Clea has worked at Cargill for over seven years in different roles in Shanghai, China; Minneapolis, USA; Geneva, Switzerland and Amsterdam, the Netherlands. Before that Clea worked at the World Bank Group in Washington DC, USA as well as for the United States Congress. Clea graduated from Stanford University with a Bachelor of Arts degree with honors in International Relations and from Harvard's Kennedy School of Government with a Masters in Public Policy as a German Merit Foundation Scholar. She speaks five languages, enjoys to travel especially to her homeland of Greece, and loves to spend time with her infant daughter.



Frederick J. Kenney, Jr. Director, Legal & External Affairs International Maritime Organization (IMO)

Mr. Kenney currently serves as the Director of Legal and External Affairs at the International

Maritime Organization, London. In this capacity, he is responsible for advising the Secretary-General on all legal issues associated with the functioning of the Organization, with special emphasis on matters of treaty law and the law of the sea. He provides legal counsel to the Secretariat staff supporting IMO's committees and subcommittees and has particular responsibility as Secretary for the Organization's Legal Committee. He oversees the Organization's role as depositary for the 53 multilateral conventions adopted under the aegis of IMO. He also oversees the operation of the IMO's Public Information Service, its Maritime Knowledge Centre and External Relations Office.

Prior to coming to IMO, Mr. Kenney served as The Judge Advocate General and Chief Counsel of the United States Coast Guard, attaining the rank of Rear Admiral. He was responsible for the delivery of all legal services to the USCG around the globe, with oversight of nearly 300 attorneys and 100 legal support personnel. He served as a Coast Guard judge advocate for 22 years of a thirtythree year military career, including service as the Coast Guard's Chief of Maritime and International Law and a secondment to the US Department of State in the Office of Oceans Affairs. He was a member of the U.S. delegation to twelve different IMO committees and subcommittees and from 2009-2011, was the Head of the US Delegation to the IMO Legal Committee. He also served on several legal capacity-building missions in developing countries on behalf of the United States. Mr. Kenney has spent nearly 5 years at sea, including service on a polar icebreaker as a deck watch officer and conducting law enforcement and security operations.

Mr. Kenney previously served as a judge on the Coast Guard Court of Criminal Appeals, and has extensive experience as prosecutor, defense counsel and appellate counsel in criminal cases. He also served as lead agency counsel in cases before the United States Supreme Court, and in the litigation arising from the Macondo 252/ Deepwater Horizon oil spill.

Mr. Kenney holds a juris doctor from the University of San Francisco School of Law, where he was editor-in-chief of the USF Maritime Law Journal. He also holds a B.A. in Economics from Michigan State University. Mr. Kenney has published several law review articles, has lectured widely, and was an adjunct professor of maritime law at Georgetown University Law Center and the US Defense Institute for International Legal Studies.



Alwin J. Landry Global Director of Health, Safety, Environment and Security Tidewater Inc.

Alwin has 27 years of experience in the oil and gas offshore support vessel services with a background in the Fire Service and Law

Enforcement. He joined Tidewater in 1996 and has served as an Oceans Master working specialty and supply vessels and Deputy Director of Health, Safety, Environment and Security, and he is presently serving as the Director of Health, Safety, Environment and Security. During his tenure with Tidewater he has received the 2010 Shipmaster of the Year from Lloyd's List, Untied States Coast Guard's Certificate of Valor, Tidewater's Chairman's Award and several other awards of recognition from regional and local organizations for the rescue efforts of 115 persons at the 2010 Deepwater Horizon incident in the Gulf of Mexico.



Benoît Loicq Director Maritime Safety and Environment

Present (since 2009) – Director Maritime Safety and Environment at the European Community Shipowners' Associations (ECSA)

Past Experiences:

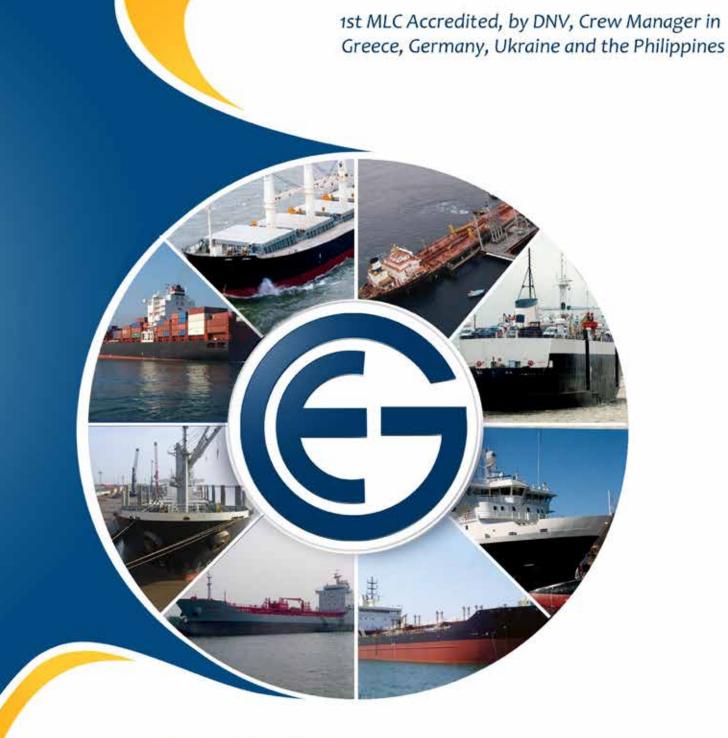
- For the Belgian Federal government: Counter-pollution officer in the field of deliberate and accidental marine pollution. Operator on board the Belgian pollution control remote sensing aircraft (aerial surveillance above North Sea)

- Experience at sea as Deck Officer onboard gas tankers



Clay Maitland Managing Partner International Registries, Inc.

Clay Maitland has worked in the shipping industry since graduation from law school in 1968. Clay has been employed by International Registries,





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Inc. for 35 years and is now a managing partner of the company, which administers the Marshall Islands Ship Registry – the third largest registry in the world. He is President of the Trust Company of the Marshall Islands (TCMI), the statutory Maritime Administrator of the Republic of the Marshall Islands. Prior to the year 2000, Clay held similar positions with regard to the maritime administration of the Republic of Liberia.

Among his other affiliations: Director of the Coast Guard Foundation; Member of the American Bureau of Shipping, and of the National Cargo Bureau; Founding Chairman of the North American Maritime Environment Protection Association (NAMEPA), Chairman of the North American Maritime Ministry Association (NAMMA) Industry Advisory Board; Member of the American Bar Association, New York City Bar Association and Maritime Law Association of the United States; former Chairman of the National Maritime Historical Society; former Chair of the Admiralty Committee of the New York City Bar Association, and of the Committee on Intergovernmental Organizations of the Maritime Law Association of the United States (MLA). Clay has served as a delegate to the Legal Committee of the International Maritime Organization (IMO).

Clay received the Honorary Degree of Doctor of Letters from the State University of New York Maritime College in 2006, and was awarded the U.S. Coast Guard's Distinguished Public Service Award in 2010.



Richard Meade Editor Lloyd's List

Richard Meade is the Editor of Lloyd's List. He has been writing about all aspects of the maritime industry for the past decade. At various

stages in his career he has specialised in maritime regulation and politics, the environmental and piracy, but as editor he is currently responsible for the daily output of Lloyd's List in print and online. He joined Lloyd's List in 2006 as News Editor after jumping ship from the weekly maritime magazine Fairplay where he ran the news and features desk.

Prior to that he took the traditional route into the shipping sector, via a degree in psychology and a two year stint at the Financial Times Group. He is married and lives in North London.



Nikos Mikelis Non-Executive Director GMS Dubai

Dr Mikelis graduated in naval architecture from the University of Newcastle and obtained Master's and Doctorate degrees from London

University.

He has worked in ship classification; and then for a shipping company as superintendent, technical manager and then director. In 2006 he joined the International Maritime Organization, from where he retired at the end of 2012 as Head, Marine Pollution Prevention and Ship Recycling section. Currently he is non-executive director of GMS, the world's leading cash buyer, and independent consultant.

He has served in senior positions in shipping industry bodies, such as Council Member of INTERTANKO, Chairman of the "INTERTANKO Safety, Technical & Environmental Committee", member of the "Safety of Navigation & Protection of the Marine Environment Committee" of the Union of Greek Shipowners, and Chairman of the London Greek Technical Committee of Det norske Veritas.

He has written over 50 learned papers and numerous articles in the maritime press and is a freeman of the City of London.



Stephanie Moffatt Environmental Executive Zodiac Maritime Ltd

Stephanie Moffatt is the Environmental Executive at Zodiac Maritime Ltd, an international ship management company. She has environmental

management and energy efficiency responsibilities for Zodiac's diverse fleet of managed vessels, covering the ISO standards ISO 14001 Environmental Management and ISO 50001 Energy Management.

Before joining Zodiac, she worked in commercial and operational roles for a global shipping and logistics company. Stephanie has a Bachelors degree in Marine Geography from Cardiff University, Wales, UK and a Masters in International Maritime Policy through the Greenwich Maritime Institute, part of the University of Greenwich in the UK.

PJ Charles Moray Managing Director Oceanfoil

Charles Moray is Managing Director of Oceanfoil®, the maritime technology company pioneering aerofoil sail technology for oceangoing vessels. Charles' investment banking background provides solid footing to propel this market ready propulsion-assist solution to the forefront of fuel efficiency technologies for shipping.

He spent most of his working life as a high-level investment banker including positions as Director at First Boston Europe (now Credit Suisse), Director and Vice President at Merrill Lynch International (now Bank of America Merrill Lynch), Director of Columbus Asset Management and Partner at Beechside Investments Limited. In July 2012 he acquired the IP for the patent pending aerofoil sail system and founded Oceanfoil®.

Charles was educated at the Université d'Aix-Marseilles and Harrow School.

Mette Olsen Senior Global Advisor on Sustainability Maersk Line



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The first Seleni clinic is based in New York City. We hope to expand the scope and scale of our work but can only do so with the generous support of concerned companies or individuals. The care we provide to mothers and families is only as strong as the community that sustains us. If you would like to learn more about the Seleni Institute or make a donation please contact info@seleni.org.

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Marcus Pearson Environment Manager DP World London Gateway

Marcus leads the London Gateway Environment Team and manages one of the largest terrestrial and marine programmes in Europe. This has

included an extensive ecological relocation programme involving translocation of over 300,000 protected species to receptor sites in Essex, Hampshire and Wiltshire, creation of two new mudflats to compensate for the loss of intertidal areas , managing a national significant site of Roman archaeology and undertaking an archaeological clearance programme which has uncovered some fascinating artefacts which are going to be displayed in local museums , and successfully remediating the old former refinery site ready for the construction of the Port/Rail and Logistics Park.

Investment in local community projects and initiatives has been and continues to be a key component of the work, ranging from community outreach programmes, engagement of local business, particularly farming, Fisheries Local Action Groups and improving public access to local wildlife areas.

London Gateway Port has been operational since November 2013 and an extensive programme of construction and development is still to be undertaken. The works undertaken to date have demonstrated that you can construct a large commercial development, create jobs, and manage a complex environmental programme in a sensitive Estuary location.

Prior to this Marcus has 25 years' experience in environmental working on major construction projects both in the UK and Overseas. This has included managing environmental programmes for the London 2012 Olympics for CLM, Terminal 5, Channel Tunnel Rail Link and the Jubilee Line Extension Project.



David Peel Manager - Europe, Middle East & Africa RightShip

Since opening RightShip's London office in 2007, David has significantly grown the European business, expanded into new territories, and now

oversees seven vetting superintendents. Before joining RightShip, David was Deputy General Manager at Golar LNG. David has a strong background in maritime safety and quality with significant experience in Safety Management System recertification, tanker vetting, training and auditing, and conducting risk assessments of vessels and port authorities.

David has consulted on ISO 9000, International Safety Management, safety and quality and related auditing services to a range of companies including P&I Clubs, industry associations and various ship owners. He began his career with the P&O General Cargo Division and has served as a First Mate and Master on offshore supply vessels and salvage tugs.



Spyros M Polemis Immediate Past Chairman - International Chamber of Shipping President - International Shipping Federation

Spyros M. Polemis was born in Greece and educated in Athens, London and the United States of America, where he obtained a Degree in Mechanical Engineering, majoring in Naval Architecture from Stevens Institute of Technology.

The Polemis family has roots in shipping that date back several centuries. He is Chairman and Managing director of Seacrest Shipping Co. Ltd., the London representative of a large group of shipping interests with a history of more than 200 years in the business.

He is Chairman and a Board member of a number of organisations, some of which are; Chairman of ABS U.K. National Committee, a member of the Board of the North of England P&I Association, and a past Chairman, an ex-Chairman of the Newcastle P&I Association, and ex-Chairman of the International Dry Cargo Shipowners Association (INTERCARGO). S.M. Polemis is the Immediate Past Chairman of the International Chamber of Shipping (ICS), the international association for merchant ship owners, and also of its sister organization, the International Shipping Federation.

As head of the ICS, Mr. Polemis worked with all shipping associations worldwide, government Ministers and governmental agencies, most notably the International Maritime Organization (IMO), a United Nations agency as well as the International Labour Organisation, (ILO)

Mr. S.M. Polemis is also on the Stevens Institute of Technology Board of Trustees in May 2009.



M. Abdul Rahim Managing Director, Europe and Africa ClassNK

Dr. M. Abdul Rahim FIMarEST FRINA, a naval architect by profession, started his career with Cochin Shipyard building Panamax bulk carriers

and the first generation of double hull tankers, after graduation. Later he joined ClassNK in Tokyo after receiving his master and doctoral degrees from Hiroshima University. He received the IMarEST Institute Branch Award and the Stanley Gray Medal in 2004 and 2005 respectively. He published more than 60 technical papers mainly on ship structures. After long stints in Japan and Singapore, he is currently the Managing Director, Europe and Africa of ClassNK, based in London.



Carol Routledge BA Performance Coatings Sustainability Manager AkzoNobel

Dr. Carol Routledge has a background in chemistry and has worked in Sustainability at AkzoNobel for six years, initially at the Business Unit level, but more recently driving change in Sustainability activities within the Performance Coatings Business Area, one of three in total within AkzoNobel.





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The challenge of delivery of robust and practical eco efficiency improvements in Performance Coatings is being tackled through targeted delivery of 'more value from fewer resources', focussing on eco premium solutions and reduction in product carbon footprints. Membership of the Sustainable Shipping Initiative is providing a route to better understand the ability the business has to impact the eco efficiency of the supply chain transport.

Additionally, a clearer picture of the AkzoNobel value chains, including transport of raw materials and finished goods has proved invaluable in terms of customer insight. There is now greater recognition of approaches that can be used to promote collaboration and leadership, supporting customers as they tackle their Sustainability problems.



Manish Singh Group Director - Strategy and M&A V.Group Limited

As a third generation seafarer, Manish started his maritime career with seagoing experience on tankers, dry cargo and self-unloaders. With over

20 years of industry experience, Manish has held diverse roles in ship management, marine conversions and infrastructure projects, offshore, marine financial and commercial services.

As Group Director for Strategy and M&A at leading marine services provider, V.Group, Manish works with the Group CEO and fellow Group Executive, in formulation and implementation of V.Group's Strategy and leads on acquisition projects. Since 2007, Manish has held senior management roles in V.Group's corporate team, with responsibilities including Offshore, Asset Management and Business Development for Asia region. Manish is a Master Mariner and an MBA from Cranfield University – School of Management.

John Stawpert Senior Advisor, Environment & Trade International Chamber of Shipping

John Stawpert is a Senior Adviser at the International Chamber of Shipping with extensive experience of international negotiations at a high level across a broad spectrum of UN bodies on a wide range of globally important topics. Direct involvement in development of international law and advising industry on implementation.

Specialties: International legislation development, UN negotiation and compliance, maritime security and piracy, ship recycling, dangerous goods, containerised trade and, environmental protection.

Captain Jonathan Stoneley Marine Consultant



Peter M. Swift Chairman Maritime Piracy Humanitarian Response Programme

Dr Peter M Swift presently chairs the pan-industry "Maritime Piracy Humanitarian Response Programme" (MPHRP), which assists seafarers and families affected by piracy. He is a Trustee of ISWAN, Vice-Chairman of the Sailors' Society, Director of the Maritime Industry Foundation, member of the Advisory Board of the Green Award Foundation, Chairman of the Korean Register's European Committee, member of the American Bureau of Shipping and is a representative of the Royal Institution of Naval Architects at the IMO. He is a non-executive Director of Ardmore Shipping Corporation, a leading tanker company. Peter was previously the Managing Director of INTERTANKO for 10 years, after having served for 24 years in various senior international positions for the Royal Dutch Shell Group.



Kuba Szymanski Secretary General InterManager

Captain Kuba Szymanski started his sea carrier in 1985. Graduated from the Maritime University of Szczecin with Master Degree and started his

deck officer carrier with then Dorchester Maritime Limited Isle of Man. Sailed Gas / Chemical and Product tankers, reaching his first command as a Master in 1999.

In 2001 commenced shore assignment as a Marine Superintendent in the parent Dorchester Maritime Ltd IOM, and was promoted to Marine Manager, DPA in 2004.

In 2007 joined MOLTANK Ship Management in London as a General Manager.

In 2010 joined InterManager as Secretary General and moved back to the Isle of Man.

Captain Szymanski was among very first Lloyds Academy students on the Ship Superintendency course in 2003-2004.

In order to broaden his Managerial horizons studied Executive MBA with International Business School Isle of Man / John Moore Liverpool.

Captain Szymanski lectures Risk Management, Information Management, Management of Change in International Business School Isle of Man on the Superintendency Courses.



Karianne Tieleman Head of Risk & Portfolio Management Energy & Transportation ABN AMRO Bank

Past

- Risk and Portfolio Manager Transportation at Fortis Bank (Nederland)
- Manager Shipping Equity Fund at Fortis
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Kirsi Tikka President and COO ABS

Kirsi Tikka is President and COO of the ABS Europe Division. The division is responsible for the day-to-day operations of the society

throughout Scandinavia, Northern and Southern Europe, the British Isles, the wider Mediterranean region and Africa

Her prior assignment was Vice President and Chief Engineer where she was responsible for guiding engineering policy and leading the ABS Environmental Solutions Group whose innovative solutions support environmental initiatives and maritime operations in harsh environments.

Before joining ABS in 2001, Tikka was professor of Naval Architecture at Webb Institute in New York. In addition to teaching she carried out research on structural strength of tankers and risk analyses and was actively involved in studies on double hull tankers for the US National Research Council Marine Board. She also worked for Chevron Shipping in San Francisco and for Wartsila Shipyards in Finland.

A native of Finland, Tikka has a Doctorate in Naval Architecture and Offshore Engineering from the University of California, Berkeley and a Master's degree in Mechanical Engineering and Naval Architecture from the University of Technology in Helsinki. She is the 2010 David Taylor Medallist of SNAME and Fellow of RINA.



David Tongue Secretary General Intercargo

David has a broad experience and knowledge of the industry, including shipbuilding, ship repair, operations, management and the regulatory

process, gained by an extensive career in shipping.

David came ashore in 1988 with 8 years experience as Chief Engineer with the next 12 years spent in ship management in positions rising from Engineer Superintendent to Technical Director/Senior Vice President. This was followed by 12 years in the International Chamber of Shipping (ICS), where he presented the agreed ICS Industry position in International and other forums as the ICS Director, Regulatory Affairs.

He has been recently appointed Secretary General of the International Association of Dry Cargo Shipowners (INTERCARGO) which was established in 1980 and presently represents around 180 Members with some 1,100 ships to promote safety, quality, efficiency and protection of the environment and be the direct entry voice of the dry bulk sector, with particular emphasis on contributing to, and in support of the work of the International Maritime Organization (IMO).



Peter Townsend Head London Marine Swiss Re Corporate Solutions



Dimitris Vastarouchas Technical Director & Deputy Chief Operating Officer Danaos Corporation

Dimitris Vastarouchas is Danaos' Deputy Chief Operating Officer. Mr. Vastarouchas has been the

Technical Manager of Danaos Shipping since 2005 and has over 15 years of experience in the

shipping industry. Mr. Vastarouchas initially joined Danaos in 1995 and prior to becoming Technical

Manager he was the New Buildings Projects and Site Manager, under which capacity he supervised

newbuilding projects in Korea for 4,250, 5,500 and 8,500 TEU containerships.

He holds a degree in Naval Architecture & Marine Engineering from the National Technical University of Athens, Certificates & Licenses of expertise in the fields of Aerodynamics (C.I.T.), Welding (CSWIP), Marine Coating (FROSIO) and Insurance (North of England P&I). He is also a qualified auditor by Det Norske Veritas.



Christian von Oldershausen Business Development DNV GL

Christian von Oldershausen, responsible for Business Development of the Region West

Europe & Africa at DNV GL, formerly Chief Commercial Officer Germanischer Lloyd, looks back to an intensive and diversified involvement in the international maritime industry over a period of more than 35 years. He gained his management and project development experience through such positions as a strategy advisor and asset manager for the shipping industry, as CEO of a shipping and marine services group active in the Tanker and Offshore Business, as Managing Director in charge for the shipping activities of a leading equity and finance syndicator for shipping investments, and as the head of the shipbuilding activities of a large German Industrial Group which included overseas postings.

He holds a degree in Mechanical Engineering of the Helmut Schmidt University of the Federal German Armed Forces, Hamburg and participated in a Post-Graduate program in International Business from the University of Houston. Christian started his professional career in the German Navy sailing on destroyers and frigates as a Marine Engineering Officer for nearly seven years.



Philip Wake Chief Executive The Nautical Institute

involved in the control of sea-going ships. The Institute has consultative status at the International Maritime Organisation and last year led the review of the industry's Dynamic Positioning Operator (DPO) Training Scheme which it has managed since its inception in 1982. Recent achievements of the Institute are the continuation of the Human Element Project sponsored by the





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Lloyd's Register Foundation, and the publication of The Navigator to raise the professional awareness and knowledge of young navigators.

He is a member of Council of the RNLI; a Younger Brother of Trinity House, London; a Trustee of the CHIRP Charitable Trust and the Royal Alfred Seafarers' Society; and Chairman of the Great River Race. He qualified as a Master Mariner in 1978 and was awarded an MSc in Shipping, Trade and Finance from the City University Business School in 1988.

Chris Welsh Secretary - General Global Shippers' Forum

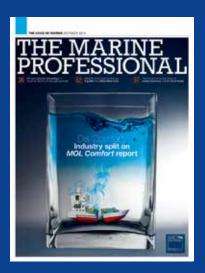
Chris has held a variety of senior management roles for the UK

Freight Transport Association and is a member of FTA's Operating Board. In addition to his GSF role he is General Manager of Global & European Policy at the FTA where he is responsible for FTA's maritime, rail and aviation policy.. This includes responsibility for FTA's Brussels operations and FTA Ireland, a new transport and logistics organisation based in Dublin.

From 1997-2002 Chris was Secretary General of the European Shippers' Council where he played the prominent role in deregulating EU shipping and air cargo markets, spear- heading a series of successful maritime legal cases culminating in the repeal of anti-trust immunity for liner shipping conferences in 2006.

Chris holds a Masters Degree in Business Administration (MBA), is a Chartered Member of the Chartered Institute of Logistics and Transport (CILT) and a Member of the Chartered Management Institute (MCMI).

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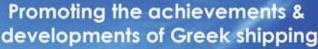
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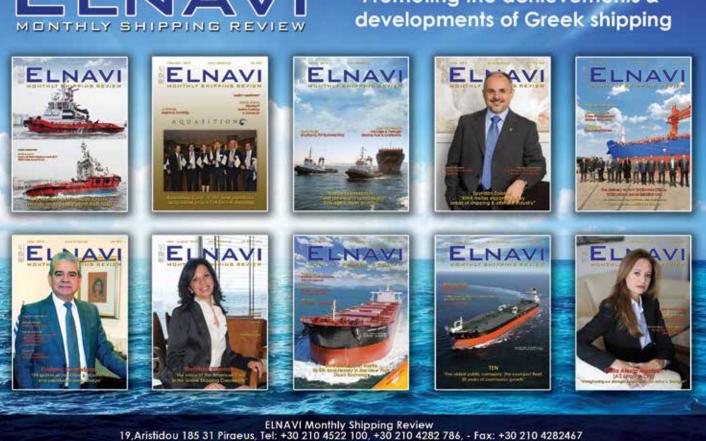
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"I paint to express myself, and to create a sense of personal freedom and space. I observe the visible, and present my own reality. Despite the constraints of the canvas, which allow me only two dimensions to work with, I am still able to create horizons that open up spaces, full of enchantment. I lose myself in the adventure of painting, among the ideas and pathways that my imagination summons up for me. The adventure is self-knowledge, and I am always hungry to know more, and to paint more....The colors and the strong light are aspects of my preoccupations. When I paint, I ignore the edges of the canvas extending beyond it onto the wall or the floor. I have an obsession for fitting everything into the work, even myself. I want to feel that I am in the picture, an actual part of it. This for me is a truly liberating experience. The unique qualities of freedom, and the freedom associated with rhythm and breathing are contrasts that provide my painting with a source of energy. Each piece of work is a new adventure with an ending that cannot be anticipated" - Maria Filopoulou

Maria Filopoulou, the famous Greek painter, is born in 1964 in Athens. She studied painting in Paris at the "Ecole Nationale Supurieure des Beaux-Arts" under Leonardo Cremonini, during the period 1984-1988. Continued with postgraduate studies at the same school, with a scholarship of the French Government, during the period 1988-1989 (lithography under Abraham Hadad). Her works are to be found in the National Gallery, in the Greek Parliament, and in private museums and collections in Greece and abroad. She has received several awards and recognitions for her work. - www.mariafilopoulou.com



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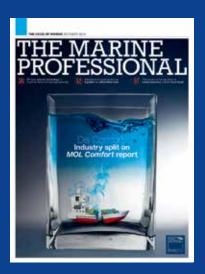


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