OTE Corporate Presentation

12th Annual Capital Link Forum New York, December 2010



| OTE Group Overview
| Business Review
| Financial Review
| Appendix

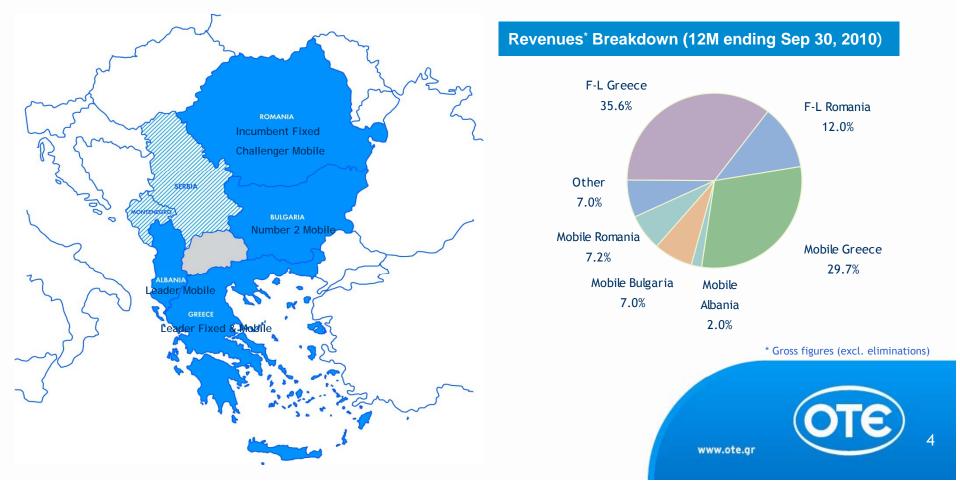


| OTE Group Overview



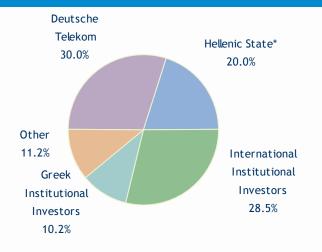
Who we are

OTE is the leading integrated telecommunications operator in southeastern Europe, providing state-of-the-art voice, mobile and broadband services in contiguous markets with a population of nearly 45 million inhabitants. OTE's strategy aims at further strengthening its powerful market positions through successful leveraging of new technologies, active customer service and innovative marketing.



At a Glance

Shareholder Structure (Sep 30, 2010)



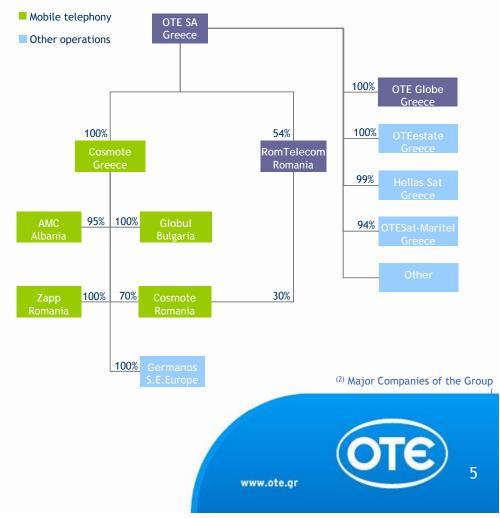
- Listed on Athens Stock Exchange (HTO GA)*
- Market capitalization (Nov'10): ~€3.0bn
- Group Q3'10 Revenues: €1,393mn
- Group Q3'10 EBITDA⁽¹⁾: €498mn

* OTE ADR's were delisted from NYSE in September 2010

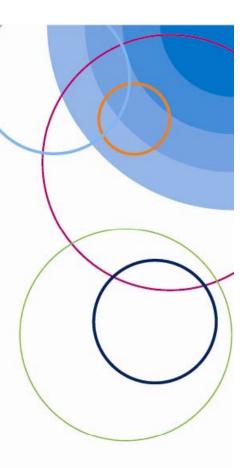
⁽¹⁾ Excluding provisions/reversals related to employee exit programs

Group Structure⁽²⁾

Fixed-line telephony



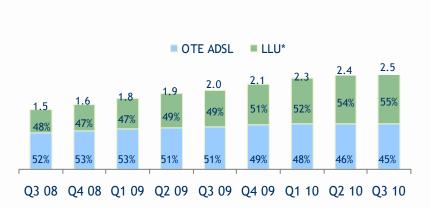
| Business Review





Fixed Line Operations - Greece Overview & Market Trends

- OTE is the Greek incumbent and still the leading operator in the country with 4.6 million channels
- Contributes to bridging the gap in the broadband penetration rate between Greece and the EU average
- Actively works on developing new technologies and solutions (IPTV, VoD, VoIP) to partly offset the decline in traditional voice products
- To meet intensifying competition, introduces new 2Play & 3Play bundled products and enriches its IPTV content
- Faces an adverse Regulatory regime with respect to prices and bundles



Broadband market quarterly evolution (mn)

- Total Broadband market almost 2.5mn subscribers with 73,000 net adds
- Greek Broadband Population Penetration at 21.7%
- OTE retail market share drops below 45% in Q3'10
- Acceleration in rate of disconnections, driven by deteriorating economic conditions and voice-only LLU offers



* Including voice-only offers

Fixed Line Operations - Greece Key Initiatives

To address current challenges, OTE has embarked on a series of projects focusing on:

Cost Rationalization : Preserve margins

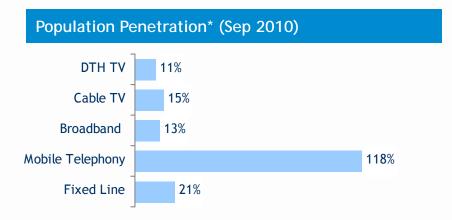
- Workforce management: Optimize service provisioning, increase productivity through effective use of data, quality assurance processes
- Retail channels optimization: Reduce number of shops while enhancing sales and service levels
- Call center consolidation: Optimize structure, deactivate low volume centers
- Network operating centers: Consolidate into single organization
- Real estate: Reduce occupied space, costs

Enhancing Customer Experience : Preserve Revenues

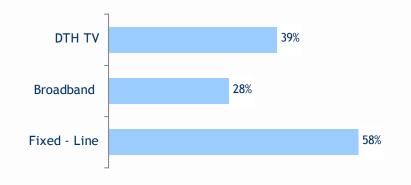
- Place customers at the center of OTE activities
- Focus on brand quality and reliability: Although we cannot be the cheapest, we will be the best in service and quality
- Improve customer experience in every contact point
- Increase emphasis on customer retention: Through expansion of IPTV offering, Sat TV launch, broadband action plan, ICT services



Fixed Line Operations - Romania Key Metrics



RomTelecom Market Shares (subscribers)

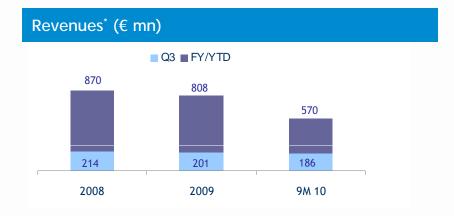


*based on internal estimates

- Incumbent fixed-line operator in Romania
- Difficult macro environment
- Tough competitive environment from Cable TV and mobile operators offering bundled products at increasingly competitive prices
- Broadband subscriber take-up remains strong
 - 24% customer growth yoy
 - 36% PSTN customer penetration
- Pay TV offering well accepted
 - 21% customer growth yoy -surpass 1 million mark
 - 38% PSTN customer penetration



Fixed Line Operations - Romania Economic Environment / Key Initiatives



Employees / Payroll** as % of OpEx



* Including other non-operational income

** Excluding costs related to employee exit programs

- Tough economic environment and drastic IMF austerity measures affecting consumer spending in all areas including telecoms
- Revenue decline from line disconnections and ARPU drop
- Major initiatives in headcount rationalization
 - Additional VRS and network operations efficiency program
 - Outsourcing of certain non-core activities
- More that 1,200 departures by year end



Mobile Operations **Overview**

2008 2009 Q3 10

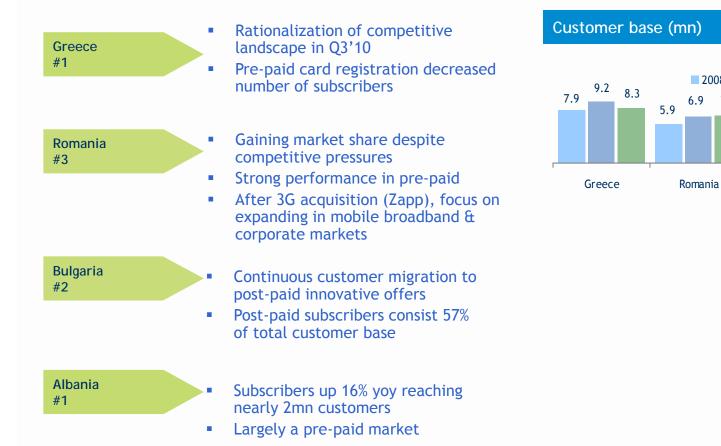
4.1 3.9 3.9

Bulgaria

1.4 1.9 2.0

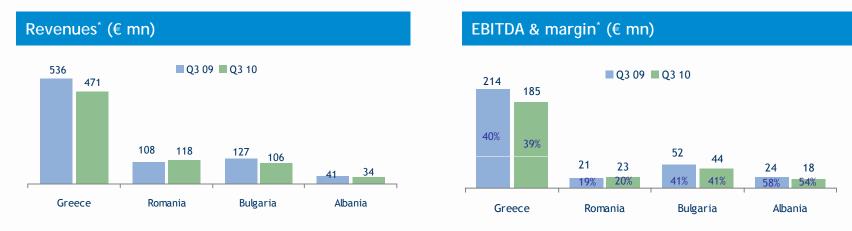
Albania

6.9 7.1





Mobile Operations Financials



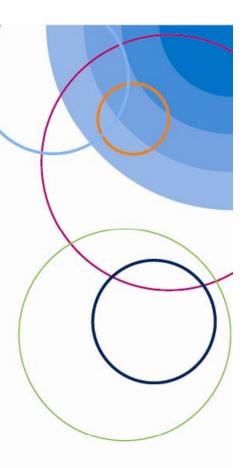
* Including Germanos contribution

- Greek mobile market experiences revenue decline due to aggressive pre-paid pricing, tough economic conditions
 affecting consumer behavior, and steep MTR cuts
- Cosmote Greece outperformed peers. Continuous gain of Revenue & EBITDA market shares since 2007
- Romania Service revenues up 3.4%, despite strong competition
- Cost-containment efforts in Bulgaria brought OPEX down by over 16% & retaining margin c.a. 41%
- Performance negatively impacted by regulated wholesale & retail tariffs, lower international incoming traffic and intense competition by 3rd operator in Albania

Strategy: Increase profitability through leadership in Brand Equity, leverage on sustainable non-price differentiators

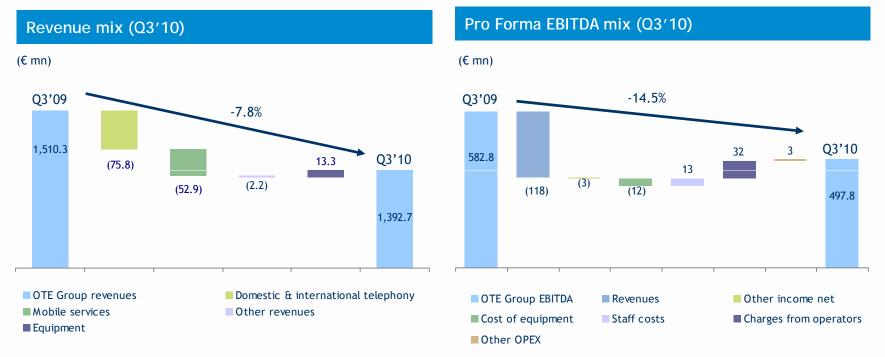


| Financial Review





OTE Group Revenue / EBITDA Trends

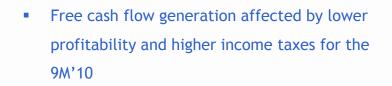


- Q3'10 Group reported revenues down 7.8%, still affected by macro situation in SE Europe
 - Greek fixed line : Evident impact of austerity measures and voice-only LLU offers
 - Mobile revenues down due to aggressive competitive practices & MTR cuts Operating improvement in Romania reflecting integration of Zapp
 - RomTelecom affected be economic conditions Revenue erosion containment
- Group EBITDA margin at 35.8% Resilient margin at Greek Fixed-line



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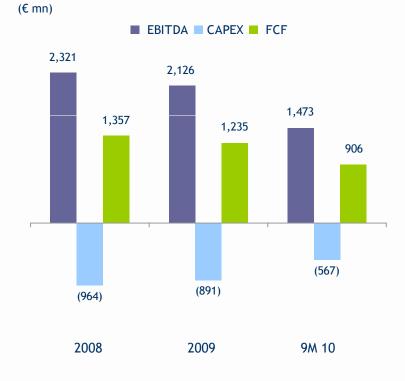
OTE Group Cash Flow Trends



 Capital expenditure decreased in most units of the Group, partly reflecting synergies with DT. Mobile operations experienced an increase, mainly coming from Greek operations.



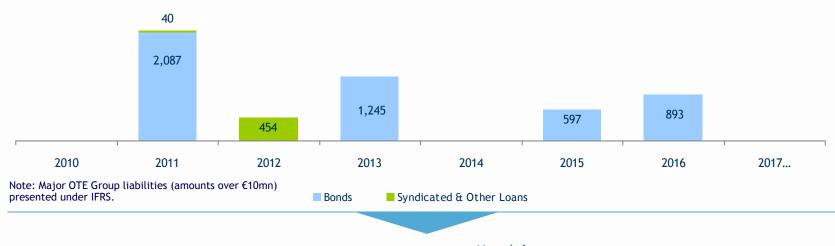
Cash Flow



Notes: EBITDA excluding impact of Greek VRP & provisions related to other employee exit programs FCF defined as EBITDA less CAPEX

OTE Group Debt

Debt maturity profile as of September 30, 2010 (€ mn)



- €6.5bn EMTN program / €4.8bn outstanding
- Total Group Debt €5.3bn
- Fixed/floating ratio 90/10 on a Gross debt basis
- The Group maintains a €332mn unused committed line of credit for liquidity insurance purposes
- Net Debt⁽¹⁾ of €4.5bn

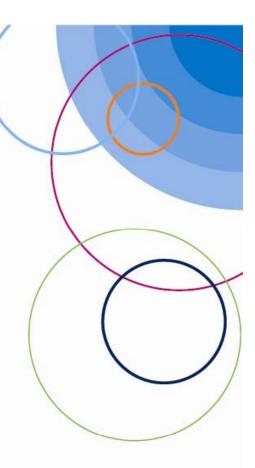
- Moody's
 - Baa2, Stable outlook
- S&P's
 - BBB-, Stable outlook

Moody's as of May 19, 2008 S&P's as of May 27, 2010



⁽¹⁾ Net Debt defined as Gross debt minus Cash & Cash Equivalents and Financial Assets (government bonds, securities)

| Conclusion





OTE Group OTE's role in the Greek economy

Investments in modern fixed and mobile broadband networks drive GDP growth and employment...

 In developed countries a 10%-increase in broadband penetration adds an additional 1.2% on annual GDP growth*

...but an investment-friendly environment in Greece is needed...

- Regulatory certainty ensured by NRA in the context of the NGAN recommendation
- Release of further needed spectrum
- More flexible labour laws

... and OTE can be a key investor into broadband networks...

- OTE is the leading infrastructure provider and technology company
- OTE has the financial capacity to connect 11 million Greek people to broadband

... to bring Greece into the area of the eSociety.



*Source: World Bank 2009

OTE Group Positioning for the upturn

- Facing significant economic, regulatory and competitive headwinds across all its markets, all OTE Group companies are taking vigorous actions to rebuild profitability and shareholder value
- New CEO's* key areas of focus are:
 - Improvement of Regulatory regime
 - Cost containment emphasis on payroll
 - Modernization of processes and procedures
 - Enhancement of customer experience
- OTE Group poised to reap the benefits of an upcoming recovery as a leaner, more competitive organization, capitalizing on its strengths

