

TEN LTD

Q2 & 6MO 2021 Earnings Presentation

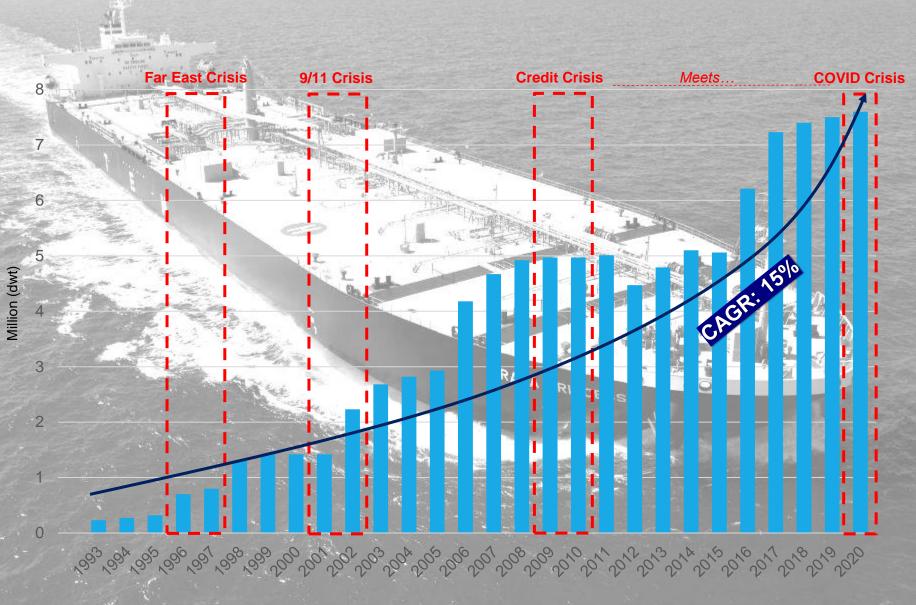
October 7, 2021



This presentation may contain forward-looking statements that are not based on historical fact, including without limitation, statements containing the words "expects," "anticipates," "intends," "plans," "believes," "seeks," "estimates" and similar expressions. Because these forward-looking statements involve known and unknown risks and uncertainties, there are important factors that could cause actual results, events or developments to differ materially from those expressed or implied by these forward-looking statements. Such factors include those risks described from time to time in Tsakos Energy Navigation Ltd's (TEN) filings with the Securities and Exchange Commission, including, without limitation, the risks described in TEN's most recent Annual Report on Form 20-F on file with the Securities and Exchange Commission. These factors should be considered carefully and you are cautioned not to place undue reliance on such forward-looking statements. All information is current as of the date of this presentation, and TEN undertakes no duty to update this information.

Crisis-Resistant Growth Model Spanning Four Decades

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TNP LISTED NYSE.

Diversified Fleet - Secured Revenues - Market Upside

TNP
NYSE.

l		CRUDE TANKERS					
,			Dwt	Built	Yard	Hull	Ice Class/Other
VLGU	1	Hercules	300,000	2017	South Korean	DH	
>	2	Ulysses	300,000	2016	South Korean	DH	
	3	Artemis Voyager	158,000	2020	South Korean	DH	
	4	Apollo Voyager	158,000	2020	South Korean	DH	
	5	Spyros K	158,000	2011	South Korean	DH	
	6	Dimitris P	158,000	2011	South Korean	DH	
	7	Arctic ⁽¹⁾	163,216	2007	South Korean	DH	1A
ş	8	Eurovision	158,000	2013	South Korean	DH	
SUEZIMAN	9	Euro	158,000	2012	South Korean	DH	
ľ	10	Decathlon	158,000	2012	South Korean	DH	
n	11	Pentathlon	158,000	2009	South Korean	DH	
	12	Antarctic ⁽¹⁾	163,216	2007	South Korean	DH	1A
		Archangel ⁽¹⁾	163,216	2006	South Korean	DH	1A
	14	Alaska ⁽¹⁾	163,250	2006	South Korean	DH	1A
	15	Eurochampion 2004 ⁽¹⁾	164,608	2005	South Korean	DH	1C
	16	Euronike ^(†)	164,565	2005	South Korean	DH	1C
	17	Caribbean Voyager	115,000	2020	South Korean	DH	
	18	Mediterranean Voyager	115,000	2019	South Korean	DH	
	19	Bergen TS	112,700	2017	South Korean	DH	
	20	Sola TS	112,700	2017	South Korean	DH	1B
	21	Oslo TS	112,700	2017	South Korean	DH	1B
	22	Stavanger TS	112,700	2017	South Korean	DH	1B
	23	Marathon TS	112,700	2017	South Korean	DH	1B
	24	Parthenon TS	112,700	2016	South Korean	DH	
¥.	25	Leontios H	112,700	2016	South Korean	DH	
AFRAMAX	26	Thomas Zafiras	112,700	2016	South Korean	DH	
AF	27	Elias Tsakos	112,700	2016	South Korean	DH	
	28	Uraga Princess	105,344	2010	Japanese	DH	
	29	Sapporo Princess	105,354	2010	Japanese	DH	
		Asahi Princess	105,372	2009	Japanese	DH	
		Ise Princess	105,361	2009	Japanese	DH	
	32	Nippon Princess	105,346	2008	Japanese	DH	
		Maria Princess	105,392	2008	Japanese	DH	
	34	Sakura Princess ⁽¹⁾	105,365	2007	Japanese	DH	
	35	Izumo Princess	105,374	2007	Japanese	DH	

		COATED TANKERS	Dwt	Built	Yard	Hull	Ice Class/Other
AFRAMAX LR2	36	TBN	115,000	2024	South Korean	DH	Dual - Fuel LNG
	37	TBN	115,000	2024	South Korean	DH	Dual - Fuel LNG
	38	TBN	115,000	2023	South Korean	DH	Dual - Fuel LNG
	39	TBN	115,000	2023	South Korean	DH	Dual - Fuel LNG
	40	Proteas	117,055	2006	South Korean	DH	1A
	41	Promitheas	117,055	2006	South Korean	DH	1A
	42	Propontis	117,055	2006	South Korean	DH	1A
	43	Sunrise	74,000	2016	South Korean	DH	
	44	Sunray	74,000	2016	South Korean	DH	
_	45	World Harmony	74,200	2009	South Korean	DH	
LR	46	Chantal	74,329	2009	South Korean	DH	
١AX	47	Selini ⁽²⁾	74,296	2009	South Korean	DH	
PANAMAX LR1	48	Salamina ⁽²⁾	74,251	2009	South Korean	DH	
PA	49	Selecao	74,296	2008	South Korean	DH	
	50	Socrates	74,327	2008	South Korean	DH	
	51	Andes	68,439	2003	Japanese	DH	
	52	Inca ⁽²⁾	68,439	2003	Japanese	DH	
	53	Ajax	53,095	2005	South Korean	DH	1A
	54	Afrodite	53,082	2005	South Korean	DH	1A
MR	55	Apollon	53,149	2005	South Korean	DH	1A
	56	Ariadne	53,021	2005	South Korean	DH	1A
	57	Artemis	53,039	2005	South Korean	DH	1A
	58	Aris	53,107	2005	South Korean	DH	1A
	59	Byzantion ⁽²⁾	37,275	2007	South Korean	DH	1B
	60	Bosporos (2)	37,275	2007	South Korean	DH	1B
HANDY	61	Andromeda	37,061	2007	South Korean	DH	1A
НA	62	Aegeas	37,061	2007	South Korean	DH	1A
	63	Amphitrite	37,061	2006	South Korean	DH	1A
	64	Arion	37,061	2006	South Korean	DH	1A
LNG	65	Tenergy	81,479	2021	South Korean	DH	174,000m ³
	66	Maria Energy	86,000	2016	South Korean	DH	174,000m ³
	67	Neo Energy	85,602	2007	South Korean	DH	150,000m ³
ш	68	Porto	155,000	2022	South Korean	DH	DP2
Ë.	69	Lisboa	157,000	2017	South Korean	DH	DP2
SHUTTLE	70	Rio 2016	157,000	2013	South Korean	DH	DP2
	71	Brasil 2014	157,000	2013	South Korean	DH	DP2

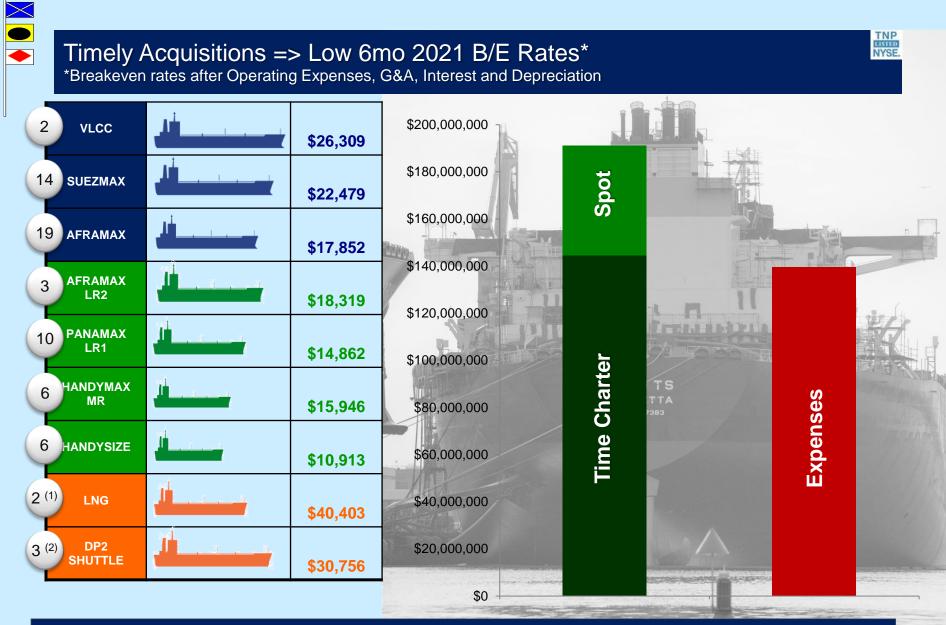
Sale & Leaseback
51% owned

Vessels in Fixed TC Contracts (at Oct 7, 2021)

Vessels in TC w/Profit Share contracts (at Oct 7, 2021)

Spot contracts (at October 7, 2021)

69% of Fleet in the Water (TC P/S, CoA and Spot) with Market Exposure 49% in Secured Contracts (TC, TC P/S & CoA)



Every \$1,000pd Increase in Spot Rates has a Positive \$0.62 Impact in Annual EPS (Based on Current Vessels in Spot Contracts Only)

(1) Excludes one LNG under construction

(2) Excludes one DP2 Shuttle Tanker under construction

(3) Number of vessels in each sector as per 6mo 2021

Note:

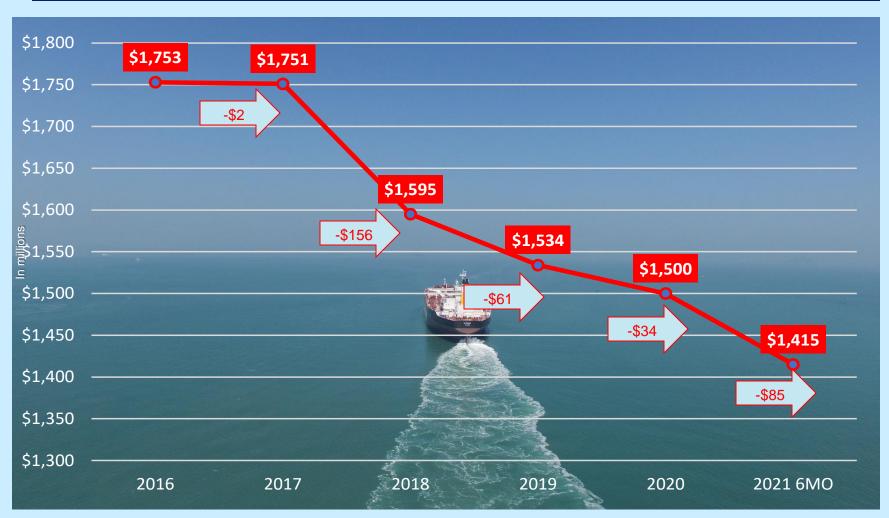
Spot net of Voyage Expenses

Expenses = Opex +Finance Expenses+ Commissions + Overheads + Charter Hire

5



Reducing Bank Debt an Integral Part of Strategy



- □ \$338 million total debt reduction since Dec. 2016 peak
- Delta plus \$100 million at par repayment of Series B and Series C Preferred Shares in 2019 and 2020
- □ Net Debt to Capital (31/3/21): **50.0%**

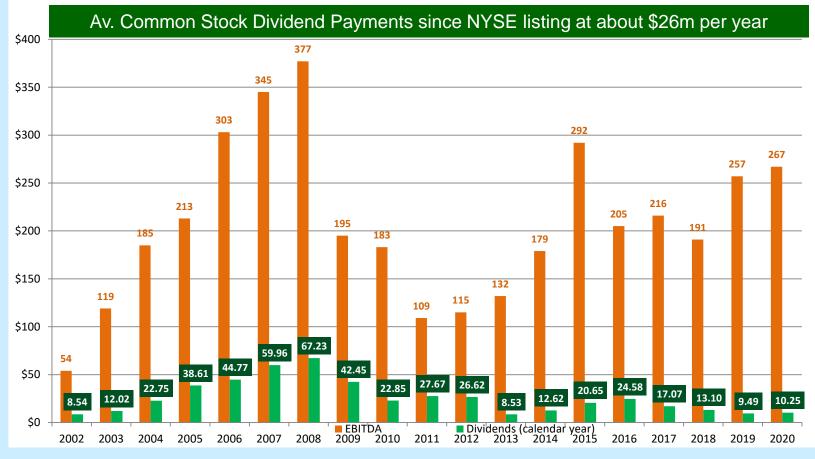
NOTE: Total debt balances include deferred charges

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Healthy Dividends of Approx. \$500mThrough Market Cyclicality and Growth

- Common Stock Dividend Continuity: \$0.10 paid on July 20th, 2021
- TEN has always paid a dividend irrespective of market cycles; About half a billion in common stock dividend payments since 2002 NYSE listing
- Long-term nature of Company's employment policy to known industrial concerns provides cash flow sustainability and visibility



NOTE: EBITDA and total annual dividend payments in USD millions

TNP



Impact of Covid-19 on Global Demand Waning in 2021

101

96

91

86

81

76

2007

2008

2009



□ Strong potential of China and India with a combined population of 2.5 billion in a world of 7.0 billion. Their per capita oil consumption is at extremely low levels and have already embarked on an aggressive industrialization program

□ If China reaches the same levels of consumption as Thailand, Chinese oil demand (based on existing population) would rise to 18mbpd, an increase of 5mbpd from current levels

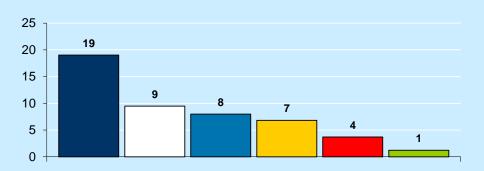
□ China and India will continue to be the main drivers behind oil demand recovery in 2021 and beyond

□ Oil demand for 2020 at **91.0mbpd**, **-8.6mbpd** due to the impact of the Covid-19 pandemic but forecasted to recover by **+5.2 mbpd** in 2021 and **+3.2 mbpd** in 2022

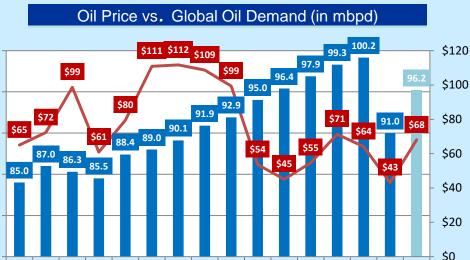
□ Global GDP declined by 3.3% in 2020 but expected to rebound to 6.0% in 2021 and 4.4% in 2022 – A V-shape recovery should Covid-related issues dissipate

□ The vaccine-powered recovery, evident in the first half of 2021, provides some semblance of normality which is expected to assist global economic growth





■ United States □ Japan ■ Europe ■ Thailand ■ China (incl. HK) ■ India



Source: International Energy Agency, Oil Market Report, IMF & Clarkson Shipping Intelligence Network

2010 2011 2012 2013 2014 2015 2016

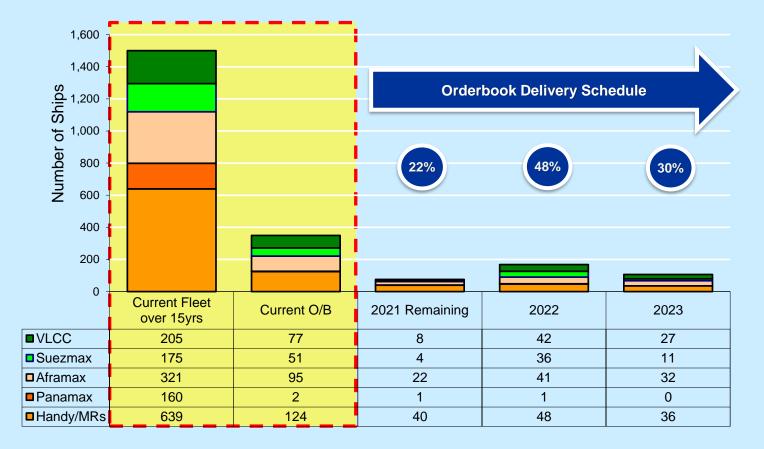
2021 2028 2029 2020 (EST)

Oil Price (Brent)



Very Low NB Orderbook vs. Fleet over 15 Years Old

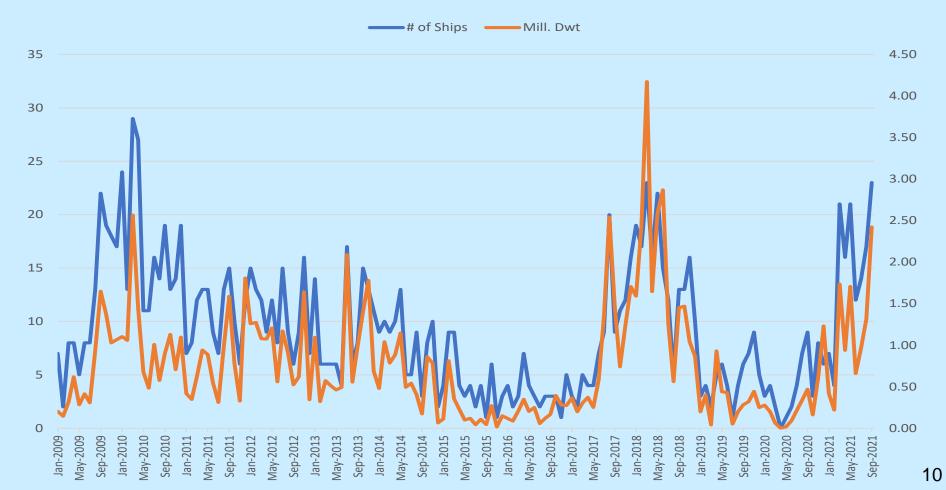
- □ Total NB Orderbook of 349 tankers to join the fleet over the next three years vs. 1,500 vessels 15 years or older that are expected to depart the competitive fleet in the same timeframe (This does NOT include 1,589 vessels in the 10-14-year age bracket most of which will be around the 15-year age mark by 2023-25)
- □ 7.45% of current fleet over 20 years old and 29.2% over 15 years old
- □ Low Orderbook => 6.80% in September 2021 vs. 10.2% in 2018 and 22.3% in 2010



TNP NYSE.

Scrapping Rebounding Strongly after Covid-19 & Upcoming Environmental Regulations

- Upcoming regulations and discussions for alternative propulsion fuels should further propel scrapping activity
- □ In 2018 181 vessels were scrapped of 21.9m dwt
- In 2019 56 vessel were scrapped of 3.9m dwt
- □ In 2020 49 vessels were scrapped of 3.7m dwt
- □ In 2021 (until September), 135 vessels have been scrapped of 10.4m dwt





Financial Highlights



		Three mo June 30	Six months ended June 30 (unaudited)						
STATEMENT OF OPERATIONS DATA		2021		2020		2021		2020	
Voyage revenues	\$	136,415	\$	190,770	\$	275,429	\$	369,669	
Voyage expenses		47,567		35,412		94,866		68,120	
Charter hire expense		6,325		5,421		12,443		10,561	
Vessel operating expenses		46,169		42,705		87,652		88,194	
Depreciation and amortization		35,798		34,503		70,850		69,331	
General and administrative expenses		7,627		7,665		14,471		15,269	
Loss on sale of vessels		5,817		4,688		5,817		3,050	
Impairment charges		-		13,450				13,450	
Total expenses		149,303		143,844		286,099		267,975	
Operating income (loss)		(12,888)		46,926		(10,670)		101,694	
Interest and finance costs, net		(7,525)		(13,881)		(14,568)		(47,474)	
Interest income		200		120		327		511	
Other, net		(80)		108		(192)		517	
Total other expenses, net		(7,405)		(13,653)		(14,433)		(46,446)	
Net income (loss)		(20,293)		33,273		(25,103)		55,248	
Less: Net income (loss) attributable to the noncontrolling interest	. —	629		(1,794)	.—	618	. —	(2,545)	
Net income (loss) attributable to Tsakos Energy Navigation Limited	\$	(19,664)	\$	31,479	\$	(24,485)	\$	52,703	
Effect of preferred dividends		(8,230)		(9,422)		(16,379)		(19,064)	
Undistributed income to Series G participants		-		(1,653)		-		(2,219)	
Deemed dividend on partially redeemed Series G convertible preferred shares		-		-		(1,713)		-	
Net income (loss) attributable to common stockholders of Tsakos Energy Navigation	•	(()	•		•		•		
Limited, basic and diluted	\$	(27,894)	\$	20,404	\$	(42,577)	\$	31,420	
Earnings (Loss) per share, basic and diluted	\$	(1.49)	\$	1.07	\$	(2.31)	\$	1.64	
Weighted average number of common shares, basic and diluted		18,660,333		19,087,556		18,433,070		19,105,159	
BALANCE SHEET DATA		June 30 2021	Dec	cember 31 2020					
Cash		138,910		171,771					
Other assets		276,500		276,362					
Vessels, net		2,541,952		2,615,112					
Advances for vessels under construction		78,071		49,030					
Total assets	\$	3,035,433	\$	3,112,275					
Debt, net of deferred finance costs		1,415,057		1,500,357					
Other liabilities		252,123		230,100					
Stockholders' equity	<u> </u>	1,368,253	<u> </u>	1,381,818				11	
Total liabilities and stockholders' equity	\$	3,035,433	\$	3,112,275				11	



Financial Highlights (cont.)



OTHER FINANCIAL DATA		Three months ended June 30					Six months ended June 30				
		2021		2020		2021		2020			
Net cash from operating activities	\$	18,159	\$	84,624	\$	30,585	\$	142,079			
Net cash provided by (used in) investing activities	\$	40,558	\$	(6,442)	\$	20,568	\$	16,103			
Net cash used in financing activities	\$	(46,705)	\$	(42,482)	\$	(84,014)	\$	(99,400)			
TCE per ship per day	\$	17,239	\$	28,767	\$	17,701	\$	27,689			
Operating expenses per ship per day	\$	8,241	\$	7,457	\$	7,834	\$	7,672			
Vessel overhead costs per ship per day	\$	1,279	\$	1,297	\$	1,216	\$	1,288			
		9,520		8,754		9,050		8,960			
FLEET DATA											
Average number of vessels during period		65.5		64.9		65.8		65.1			
Number of vessels at end of period		65.0		64.0		65.0		64.0			
Average age of fleet at end of period	Years	9.7		9.2		9.7		9.2			
Dwt at end of period (in thousands)		7,209		6,961		7,209		6,961			
Time charter employment - fixed rate	Days	2,054		2,412		4,021		4,923			
Time charter employment - variable rate	Days	1,090		1,488		2,170		3,223			
Period employment pool/(coa) at market rates	Days	317		87		423		176			
Spot voyage employment at market rates	Days	2,085		1,669		4,372		3,090			
Total operating days		5,546		5,656		10,986		11,412			
Total available days		5,964		5,908		11,904		11,851			
Utilization		93.0%		95.7%		92.3%		96.3%			

Non-GAAP Measures Reconciliation of Net income (loss) to Adjusted EBITDA

	Three month June 3	Six months ended June 30			
	2021	2020	2021	2020	
Net income (loss) attributable to Tsakos Energy Navigation Limited	(19,664)	31,479	(24,485)	52,703	
Depreciation and amortization	35,798	34,503	70,850	69,331	
Interest Expense	7,525	13,881	14,568	47,474	
Loss on sale of vessels	5,817	4,688	5,817	3,050	
Impairment charges	<u> </u>	13,450	<u> </u>	13,450	
Adjusted EBITDA	\$ 29,476	\$ 98,001	\$ 66,750 \$	186,008	

To all our seafarers, onshore colleagues and friends a BIG THANK YOU

for all your help and support during these extraordinary times

STAY SAFE – STAY HEALTHY



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TSAKOS ENERGY NAVIGATION, LTD

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