

# COASTAL & SHORT SEA SHIPPING

- Leading the Green Revolution to Zero Emissions



## Norwegian Shipping – Industry Leadership in a Fast-Changing World



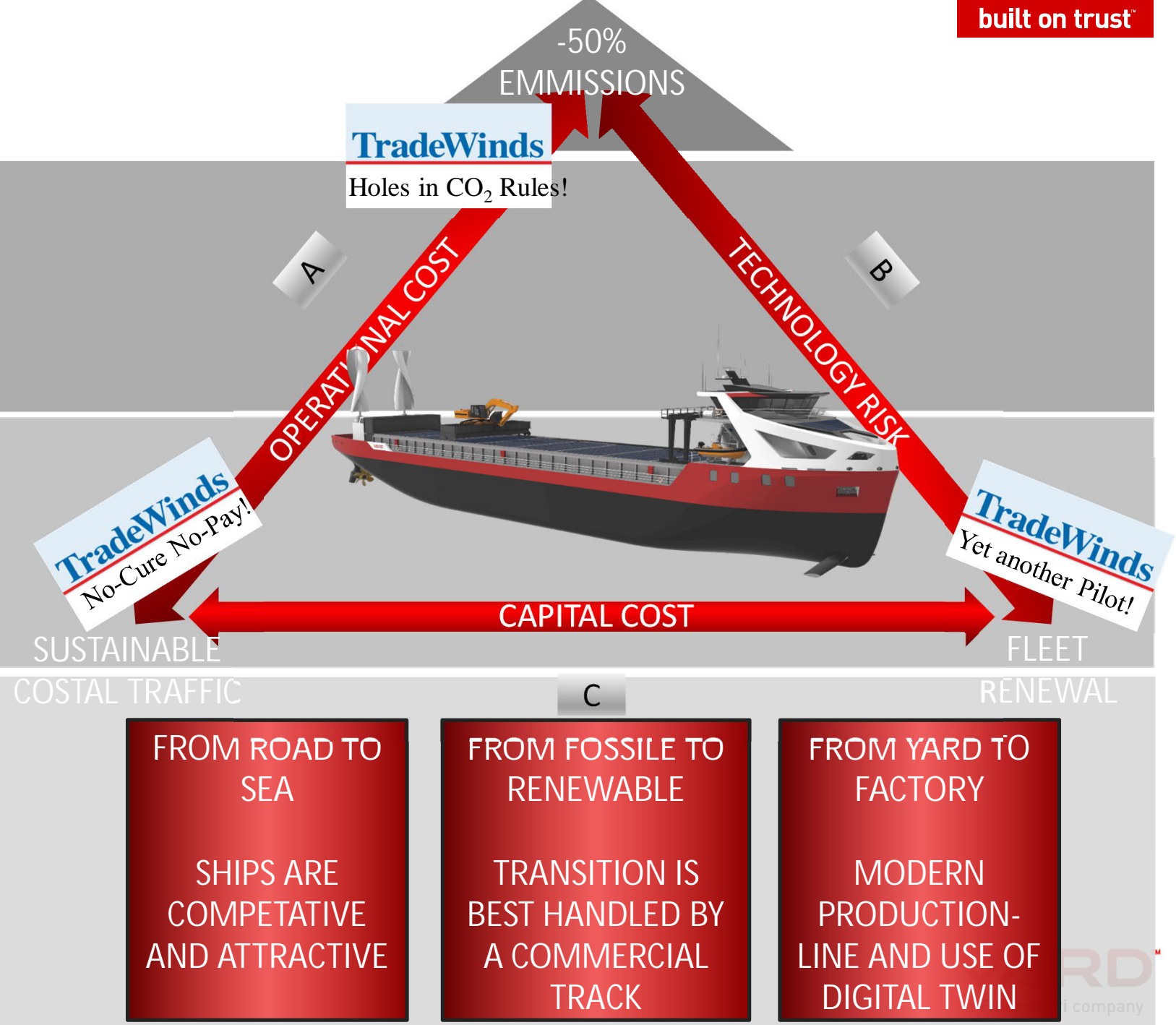
Capital Link  
Maritime Forum – Norway

Wednesday & Thursday  
May 26 & 27, 2021  
Digital Conference

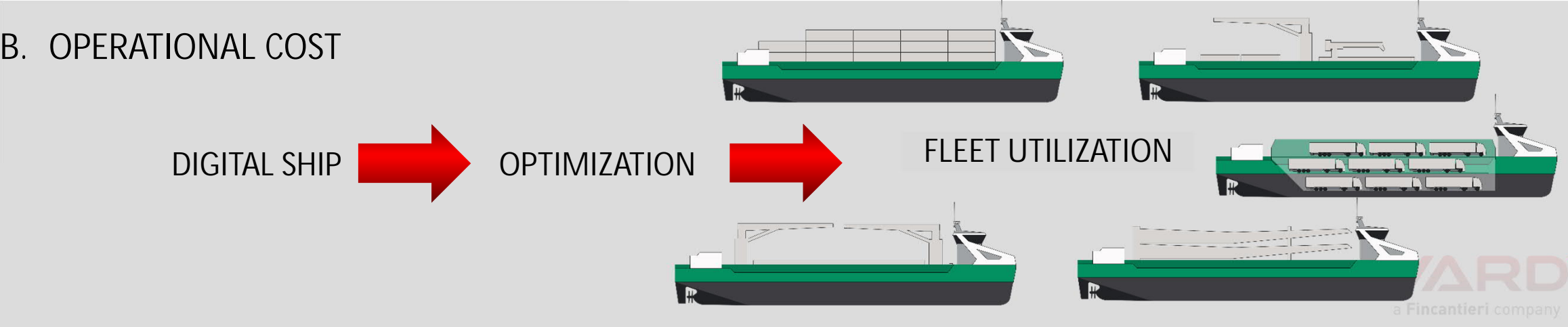
**VARD™**  
a Fincantieri company

# TRILEMMA

- A. THE TECHNOLOGY FOR RENEWABLE ENERGY IS AVAILABLE, BUT WHY ARE WE NOT ON 2030 TARGET?
- B. WE HAVE AN AGING FLEET, BUT WHY ARE THEY NOT REPLACED WITH MODERN SHIPS?
- C. YARDS WANT TO CONTRIBUTE TO GREENER INDUSTRY, BUT WHAT ARE THE INCENTIVES FOR BEING FIRST?



# SOLUTIONS TO TRILEMMA



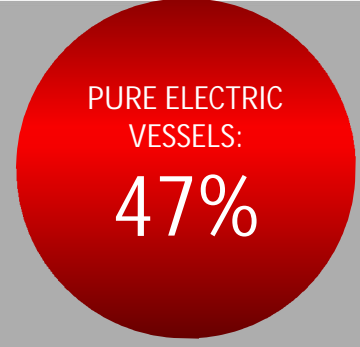
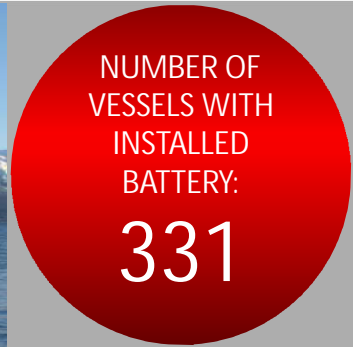


# MARITIME SHIFT IS NOW!

A. 2015



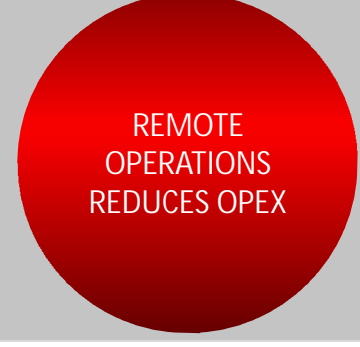
MF AMPERE



B. 2020



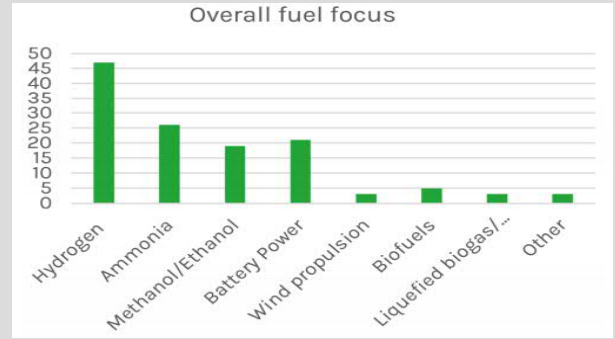
YARA BIRKELAND



C. 2021



MF HYDRA





# HOW TO SPEED-UP THE GREEN TRANSITION?



