



Navios Maritime Partners L.P. (NYSE:NMM)

# Merger of Navios Partners with Navios Acquisition Investor Presentation August 2021





This presentation contains forward-looking statements relating to the proposed transaction involving Navios Maritime Partners L.P. (“NMM”, “Navios Partners”) and Navios Maritime Acquisition Corporation (“NNA”, “Navios Acquisition”), including statements as to the expected timing, completion and effects of the proposed transaction and statements relating to NMM’s future success. Statements in this communication that are not statements of historical fact are considered forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which are usually identified by the use of words such as “anticipates,” “believes,” “continues,” “could,” “estimates,” “expects,” “intends,” “may,” “plans,” “potential,” “predicts,” “projects,” “seeks,” “should,” “will,” and variations of such words or similar expressions. These forward-looking statements are neither forecasts, promises nor guarantees, and are based on the current beliefs of management of NMM and NNA as well as assumptions made by and information currently available to NMM and NNA. Such statements reflect the current views of NMM and NNA with respect to future events and are subject to known and unknown risks, including business, economic and competitive risks, uncertainties, contingencies and assumptions about NMM and NNA, including, without limitation, (i) inability to complete the proposed transaction because, among other reasons, conditions to the closing of the proposed transaction may not be satisfied or waived, (ii) uncertainty as to the timing of completion of the proposed transaction, (iii) potential adverse effects or changes to relationships with customers or other parties resulting from the announcement or completion of the proposed transaction, (iv) possible disruptions from the proposed transaction that could harm NMM and NNA’s respective businesses, including current plans and operations, (v) unexpected costs, charges or expenses resulting from the proposed transaction, (vi) uncertainty of the expected financial performance of the combined company following completion of the proposed transaction, including the possibility that the expected cost savings and other benefits expected from the proposed transaction will not be realized or will not be realized within the expected time period, and (vii) the unknown future impact of the COVID-19 pandemic NMM and NNA’s operations or operating expenses. More details about these and other risks that may impact NMM and NNA’s respective businesses are described under the heading “Risk Factors” in the reports NMM and NNA file with or furnish to the Securities and Exchange Commission (SEC), including their respective Annual Reports on Form 20-F and Reports on Form 6-K, which are available on the SEC’s website at [www.sec.gov](http://www.sec.gov). NMM and NNA caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. NMM and NNA do not undertake any duty to update any forward-looking statement or other information in this communication, except to the extent required by law. Navios Partners makes no prediction or statement about the performance of its common units.



This presentation does not constitute an offer to sell or the solicitation of an offer to buy any securities. In connection with the proposed Transaction, NMM will file a registration statement and a related prospectus with the SEC pursuant to which the issuance of the common units of NMM in the proposed transaction will be registered.

**Investors are urged to read the registration statement and the related prospectus (including all amendments and supplements) because they will contain important information regarding the NMM common units and the transaction.**

Investors may obtain free copies of the registration statement and the related prospectus when they become available, as well as other filings containing information about Navios Partners and Navios Acquisition, without charge, at the SEC's Web site ([www.sec.gov](http://www.sec.gov)).

# Strategic Combination Overview



## Today's Presenters



**Angeliki Frangou**  
Executive Chairwoman &  
CEO



**Stratos Desypris**  
CFO



**George Achiotis**  
EVP – Business  
Development

	NMM	NNA	Pro Forma NMM
<b>Vessel Count (fully delivered fleet)</b>	98	45	<b>143</b>
<b>Weighted Average Fleet Age (DWT)</b>	9.9 yrs	9.5 yrs	<b>9.8 yrs</b>
<b>Total Fleet Size (DWT; TEU)</b>	6.7 million dwt; 215,222 TEU	5.4 million dwt	<b>12.1 million dwt; 215,222 TEU</b>
<b>Fleet Mix (Dry Bulk / Containerships / Tankers)</b>	55 / 43 / 0	0 / 0 / 45	<b>55 / 43 / 45</b>
<b>Vessel Values<sup>(1)</sup> (\$mm)</b>	\$3,300	\$920	<b>\$4,220</b>
<b>Enterprise Value<sup>(2)</sup> (\$mm)</b>	\$1,273.4	\$935.7	<b>\$2,234.8</b>
<b>Equity Market Cap<sup>(2)</sup> (\$mm)</b>	\$730.3	\$36.5	<b>\$822.5</b>
<b>Contracted Revenue (\$mm)</b>	\$1,137	\$466	<b>\$1,603</b>
<b>Available days</b>	31,390	16,244	<b>47,634</b>
<b>% of days fixed (2022)</b>	36.9%	22.1%	<b>31.9%</b>
<b>% of days open/index (2022)</b>	63.1%	77.9%	<b>68.1%</b>

Source: Public company disclosure, Navios Management.

(1) Approximate charter-free fleet values based upon average publicly available valuations derived from VesselsValue and Clarksons' Research as of Aug 20, 2021.

(2) Based on fully diluted shares outstanding as of 8/24/21. Pro forma assumes exchange ratio of 0.1275x for shares not owned by NMM post private placement and NSM Loan conversion.



## ***Navios Maritime Partners L.P. (“NMM”) + Navios Maritime Acquisition Corp. (“NNA”)***

***Combining in a unit-for-stock merger creating a diversified marine transportation company exceeding \$4.0 billion in asset value***

### **Merger**

- NNA will merge with a subsidiary of NMM in a tax-free unit-for-stock transaction
- NNA shareholders will receive for each NNA share held 0.1275 units in NMM (implied value of \$3.40 per NNA share based on NMM’s August 24 closing price)
  - 65% premium to NNA’s August 24 closing price
  - 18% premium to NNA’s 60-day VWAP

### **Ship Mortgage Notes Refinanced**

- \$397.5 million Ship Mortgage Notes of NNA due November 2021 (“Notes”) outstanding
- NNA has funded discharge of Notes using proceeds of:
  - \$150 million cash equity contribution received from NMM in exchange for new NNA shares (\$3.40 per share)
  - ~ \$290 million of new secured debt financing from leading European commercial banks
- All outstanding Notes to be redeemed at par on September 25

### **Manager Support**

- Navios Shipmanagement Holdings Corporation (“NSM”) released all of the collateral securing its loan to NNA
- NSM surrendered option to convert loan into equity of NNA’s subsidiary, Navios Midstream
- \$30 million of NSM loan to be cancelled for new NNA shares (\$3.40 per share), (to be exchanged for NMM units in the merger)

### **Management & Governance**

- Combined company will be led by NMM’s Chairwoman and Chief Executive Officer, Angeliki Frangou
- NMM will retain existing Board of Directors (seven directors, a majority independent)

### **Path to Closing**

- Transaction has been unanimously approved by a Special Committee of NNA and the Conflicts Committee of NMM and by both Boards
- Merger expected to be completed in Q4 2021 after clearance of registration statement and NNA shareholder vote
- Majority vote required; NMM will vote its newly issued shares (representing 62% ownership) for the merger
- NMM provided \$45 million interim working capital facility to NNA

## *NMM's approach for NNA is well-timed, value-enhancing for all equity holders*

### *Diversification mitigates segment volatility*

#### Strength in Scale

#### Resiliency in Diversification

- Largest US-listed fleet of 140+ vessels
  - ~ One-third of the fleet in each of the three segments: 55 dry bulk / 43 containerships / 45 tankers
  - 3 segments / 15 vessel types / 10+ end markets served
- Diversification benefits include:
  - mitigating individual segment volatility
  - positioning to leverage fundamentals across sectors
  - balance sheet flexibility and capital allocation options
  - more predictable entity-level returns to unitholders despite potentially uneven segment performance
- Combination eliminates duplicative corporate costs
- Balanced portfolio promotes attractive fleet renewal - irrespective of segment conditions

#### Opportunistic Acquisition of Tanker Company Offers Unitholders Upside

- Short to medium-term recovery in oil demand is expected – driving attractive tanker market fundamentals
- Acquiring NNA's fleet (while deleveraging its balance sheet) provides a unique opportunity
  - En-bloc transaction for a large diversified tanker fleet
  - Fleet has proven operating performance
  - Attractive acquisition reflects current tanker market duress – significant upside in asset values and earnings
- Prior opportunistic acquisition of Navios Maritime Containers L.P. ("NMCI") demonstrated benefits of diversification
  - NMM stock price appreciated 301% since NMCI acquisition announcement
  - Containership assets values have increased over ~2.6x <sup>(1)</sup> in 2021

#### Attractive Investment Platform for Broader Group of Investors

- Combination facilitates a revaluation of the platform
- Diversified platform attractive to a broader set of investors seeking exposure to global economy
- Low leverage for the combined entity of ~35% LTV <sup>(2)</sup> provides financial flexibility and collateral buffer
- Positive fundamentals in dry and containers and a bullish medium-term tanker outlook
- Rationale for combination of NNA and NMM further simplifies the Navios Group structure

Source: Navios Management, CapIQ, public company disclosure.

(1) Average asset value increase for the assets classes owned by NMM since the beginning of 2021 per CRSL database.

(2) Approximate charter-free fleet values based upon average publicly available valuations derived from VesselsValue and Clarksons' Research as of Aug 20, 2021.



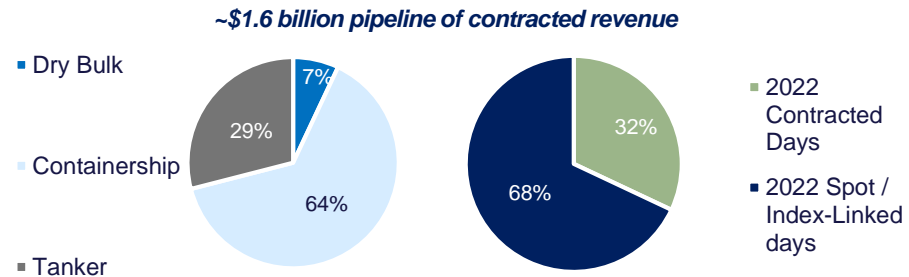
# Diversification Across Sectors Mitigates Industry Cyclicity

*Pro forma NMM platform will deliver broad exposure to the global economy*

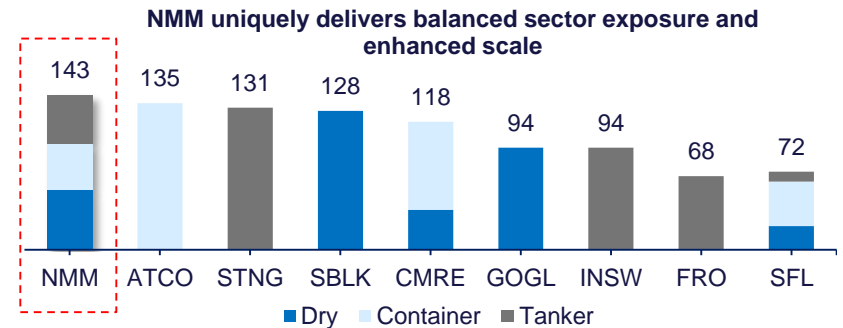


**“New” NMM will be differentiated by industry leading scale, diversified sector exposure and optimized chartering strategy**

- NMM will become #1 largest US-listed shipping company by vessel count
- Balanced exposure to “core” shipping segments mitigates normal industry cyclicity
- Optimized and flexible chartering strategy to leverage fundamentals across sectors
  - Contract coverage facilitates opportunistic beta
  - Allows NMM to dynamically reposition and pivot from position of strength



**Broad counterparty exposure & leverage to global economy**



Source: Navios Management and public company disclosure.

# #1 US Publicly-Listed Shipping Company<sup>(1)</sup>

#6 Global Publicly-listed Shipping Company<sup>(1)</sup>



**55 Dry Bulk Vessels**  
**6.7 million dwt**  
**Average age <sup>(2)</sup>: 9.4 years**  
**vs. industry average: 10.8 years**



24 Capesize Vessels	27 Panamax Vessels	4 Ultra-Handymax Vessels
<b>4.3 million dwt</b>	<b>2.1 million dwt</b>	<b>0.3 million dwt</b>



**43 Containerships**  
**215,222 TEU**  
**Average age <sup>(2)</sup>: 11.3 years**  
**vs. industry average: 13.4 years**



2 Vessels 10,000 TEU	2 Vessels 8,204 TEU	5 Vessels 6,800 TEU	6 Vessels 5,300 TEU	21 Vessels 4,250-4,730 TEU	3 Vessels 3,450 TEU	4 Vessels 2,000-3,400 TEU
<b>20,000 TEU</b>	<b>16,408 TEU</b>	<b>34,000 TEU</b>	<b>31,800 TEU</b>	<b>91,813 TEU</b>	<b>10,350 TEU</b>	<b>10,851 TEU</b>



**45 Tanker Vessels**  
**5.4 million dwt**  
**Average age <sup>(2)</sup>: 9.5 years**  
**vs. industry average: 11.6 years**



12 Crude Tankers	31 Product Tankers			2 Chemical Tankers
VLCC tankers <b>280,000 – 320,000 dwt</b>	10 LR1 <b>60,000 – 85,000 dwt</b>	18 MR2 <b>47,000 – 52,000 dwt</b>	3 MR1 <b>35,000 – 45,000 dwt</b>	Chemical Tankers <b>25,000 dwt</b>

Source: Public company disclosure.

(1) Measured by number of vessels.

(2) Average age based on a dwt basis, basis fully delivered fleet.

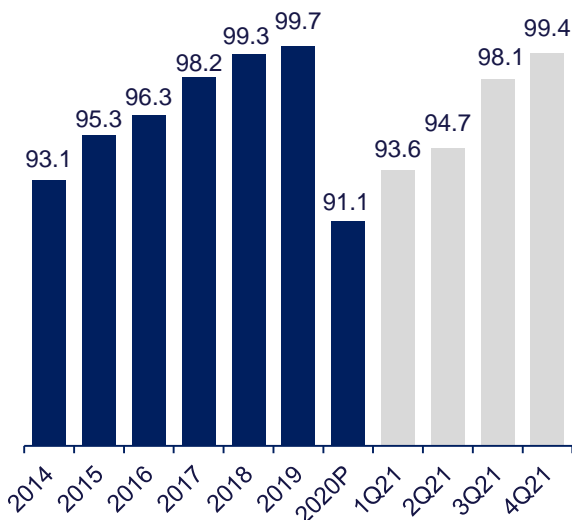


# Potential Tanker Market Recovery Offers Value Upside



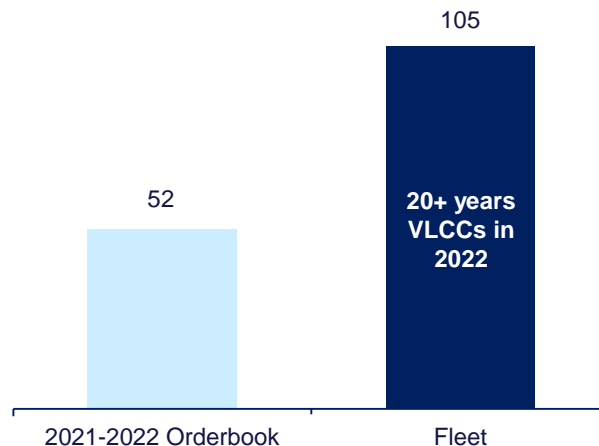
- Economic recovery expected in travel – segments with high oil demand
  - Q4 2021 oil demand expected to return to 2019 demand
  - Oil demand is expected to grow 5.9% (5.4 mb/d) in 2021 over 2020
- Historically low VLCC orderbook + aging fleet
  - Few new orders given uncertainty over environmental regulations related to propulsion systems
  - 105 vessels (12.4% of VLCCs) will be 20+ years of age<sup>(1)</sup> in 2022 (~2 X VLCC 21-22 orderbook)
- 67 VLCCs (9.1% of VLCCs) required to service Chinese refinery expansion<sup>(2)</sup>

Global Oil Demand (2014-2021) (mb/d)

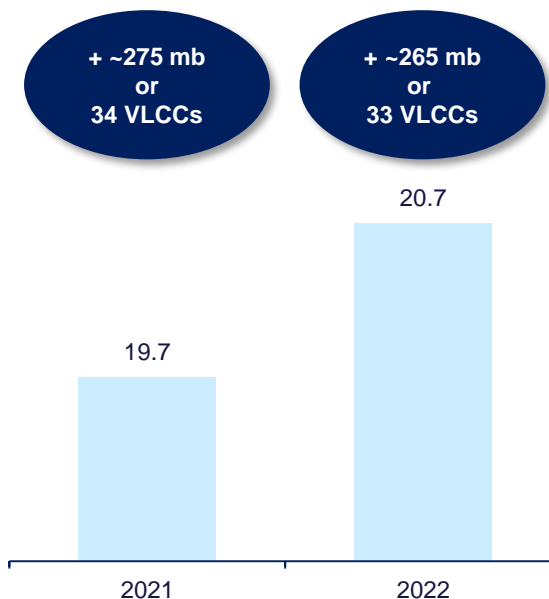


VLCC Orderbook vs Age Profile

(# of vessels)



China Refinery Expansion (mb/d)



Source: Clarksons, IEA July 2021.

(1) Average VLCC scrapping age since 2008 = 20.7 years.

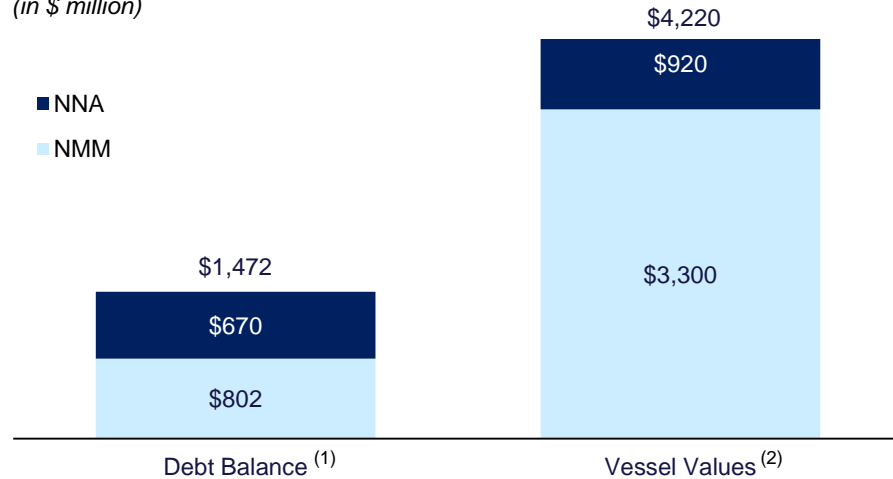
(2) Assuming 90 day VLCC round trip from Atlantic.

# Strong Pro Forma Balance Sheet



## 35% Pro Forma Combined LTV

(in \$ million)



## Lender Support with Global Reach



## Staggered Debt Maturity Profile

(in \$ million)



Source: Navios Partners Management, Capital IQ, FactSet, public company disclosure.

(1) NNA debt is pro forma for the buyback of \$152mm ship mortgage notes in Q3 2021, transaction related adjustments, including \$150mm private placement, refinancing of Ship Mortgage Notes, of \$291mm in new bank debt, and \$42mm in other bank debt repayments. Debt figure excludes remaining pro forma NSM loan of \$33mm.

(2) Approximate charter-free fleet values based upon average publicly available valuations derived from VesselsValue and Clarksons' Research as of Aug 20, 2021.

# Significant Revenue Upside from Larger More Diverse Fleet

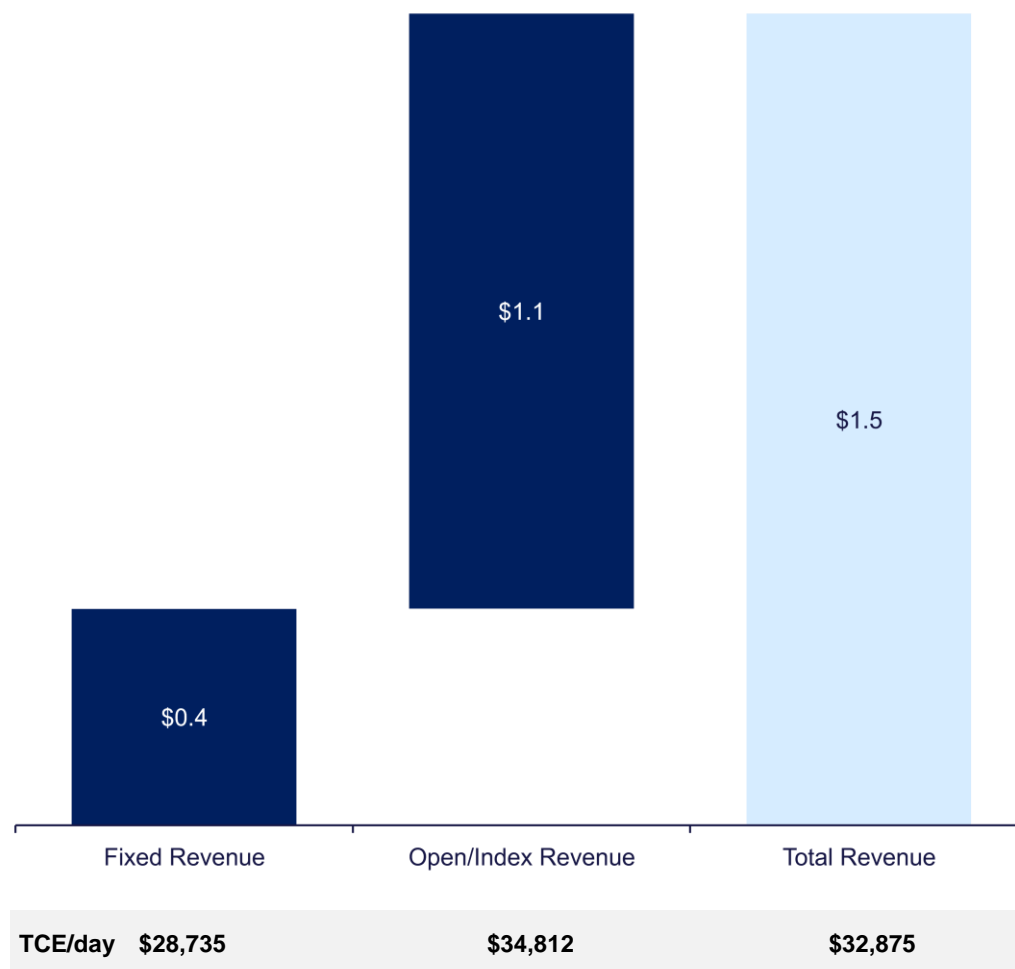


## Fleet Assumptions

Vessel Type	Available Days	Open / Index Days	Current Rates
Capesize	7,208	6,470	\$50,662
Kamsarmax / Panamax	9,217	8,930	\$33,633
Ultramax / Handymax	1,460	1,430	\$37,249
10,000 TEU	730	-	-
8,200 TEU	730	117	\$125,500
6,800 TEU	1,825	-	-
4,250 TEU	7,665	1,878	\$96,000
3,500 TEU	1,095	526	\$90,000
2,750 TEU	1,460	441	\$75,000
VLCC	4,199	1,983	\$19,000
LR1	3,650	3,453	\$14,750
MR2	6,570	5,463	\$11,750
MR1	1,095	1027	\$10,250
Chemical	730	730	\$13,000
<b>Total</b>	<b>47,634</b>	<b>32,448</b>	

## 2022 Illustrative Combined Revenue – Current Rates

(\$ billions)



Source: Clarksons and Navios Partners Management.

Note: Drybulk rates: Current rate BDI Spot rates as of August 25, 2021. Containerships: Current rate = Clarksons' 6-12 months TC rate as of August 20, 2021. Tanker rates: Clarksons' 1 YR. TC rates as of August 20, 2021.



## Fleet Update

- 83 vessels on the water acquired
  - 45 tankers, 32 containerships; six dry bulk vessels
- 13 newbuilding vessels to be delivered
  - Six containerships; seven dry bulk vessels
- 7 vessels agreed to be sold (average age ~13.7 years) for \$108.1 million
  - Five containerships; two dry bulk vessels

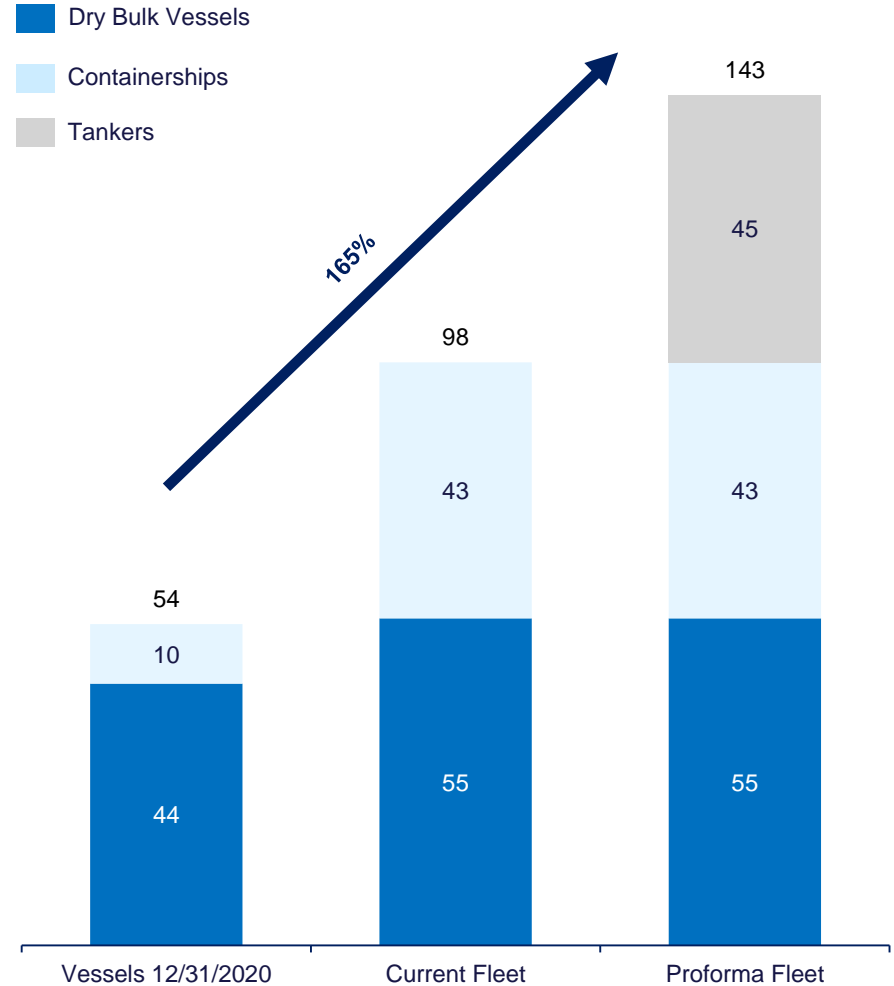
## 89 vessels (165%) added YTD 2021

- ✓ ~330% increase in containerships
- ✓ 37% increase in dry bulk fleet capacity
- ✓ Entry in crude and product tankers segments

## Reduction in average age of fleet

- ✓ 25% decrease in containerships
- ✓ 18% decrease in dry bulk fleet

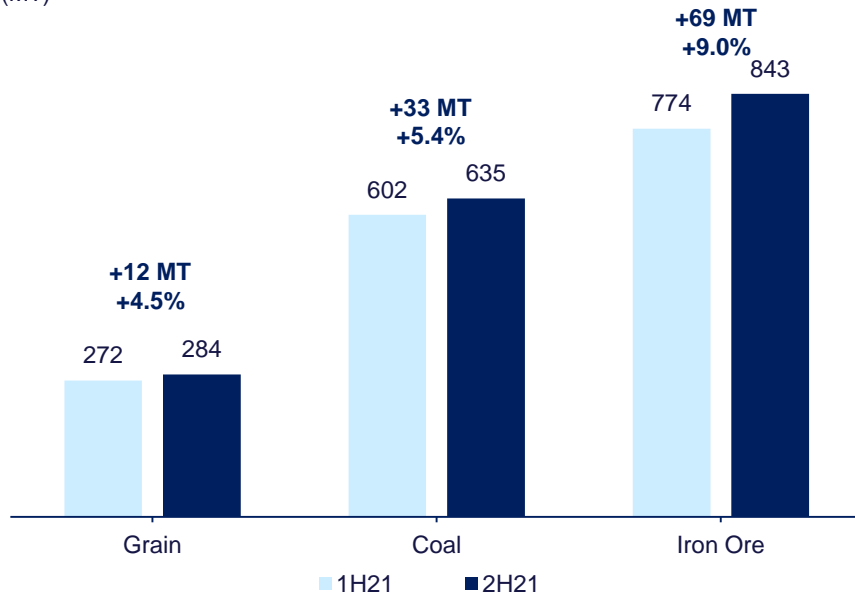
## Number of Vessels





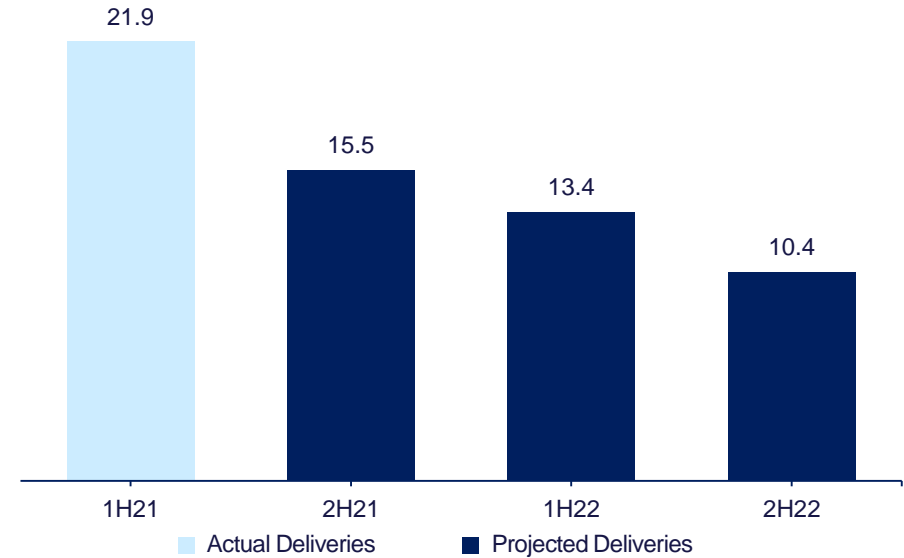
## Higher Trade Growth in 2H21 vs 1H21

(MT)



- Demand for iron ore, coal and grain in 2H2021 forecast to outpace H1 2021 by 114 MT or 7.0%
- 2H2021 demand growth is led by iron ore which is forecast to grow by 69 MT or 9.0%
- Coal and grain are forecast to give a further 45 MT boost to 2H2021 demand
- Seasonal shipments of coal and bauxite in 4Q21 should add to ton miles

## Minimal Dry Bulk Fleet Growth (M DWT)



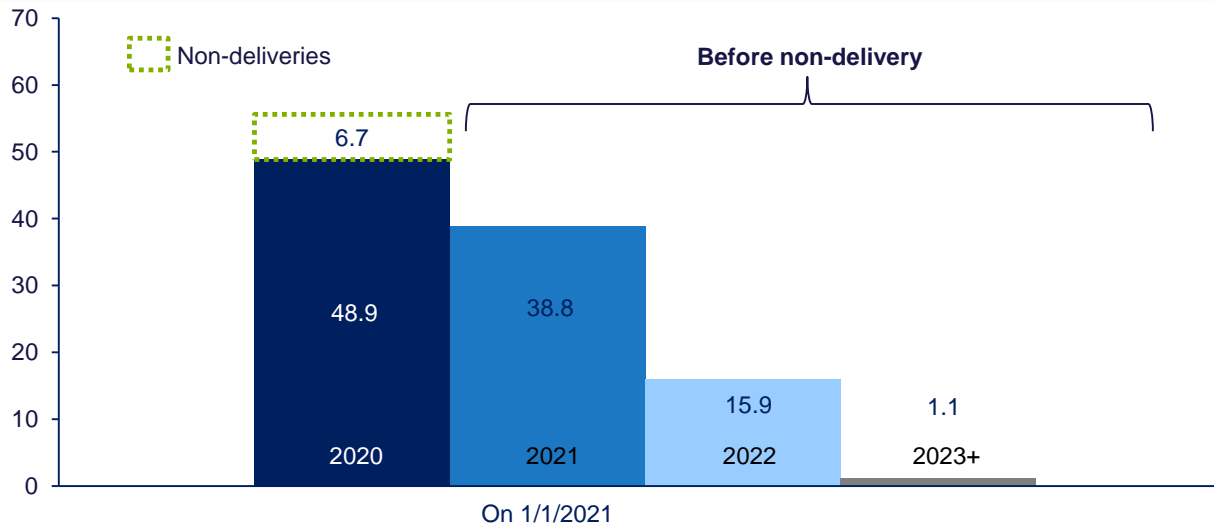
- 2021 Net Fleet Growth of 3.3% is expected to be 13% lower than 2020 and will only be 1.2% in 2022
- Expected deliveries for 2H21 are 15.5 M DWT
- Orderbook of 5.8% is one of the lowest on record(1); less than the 8.8% of the fleet that are scrapping candidates (2002 = 20 years of age or older)
- 2022 Expected deliveries: 23.8 M DWT after 5% non-deliveries

# Market Update: Dry Bulk Orderbook for 2021 and Beyond



	M DWT			# Vessels		
	Actual	Projected	Non-Delivery %	Actual	Projected	Non-Delivery %
<b>2021 Jun YTD</b>	<b>21.9</b>	<b>24.0</b>	<b>9%</b>	<b>246</b>	<b>256</b>	<b>4%</b>
2020	48.9	55.6	12%	489	567	14%
2019	41.6	42.4	2%	443	443	0%
2018	28.5	34.3	17%	301	373	19%
2017	38.5	58.1	34%	463	737	38%
2016	47.3	92.7	49%	567	1,136	50%
2015	49.2	85.1	42%	657	1,104	40%
2014	48.2	75.1	36%	616	987	38%

## Orderbook (By Year of Delivery) as of Jan 1, 2021



**Orderbook of 5.8% - one of the lowest on record<sup>(1)</sup>**

**Expected 2021 net fleet growth ~ 3.3%\***

**Expected 2022 net fleet growth ~ 1.2%\***

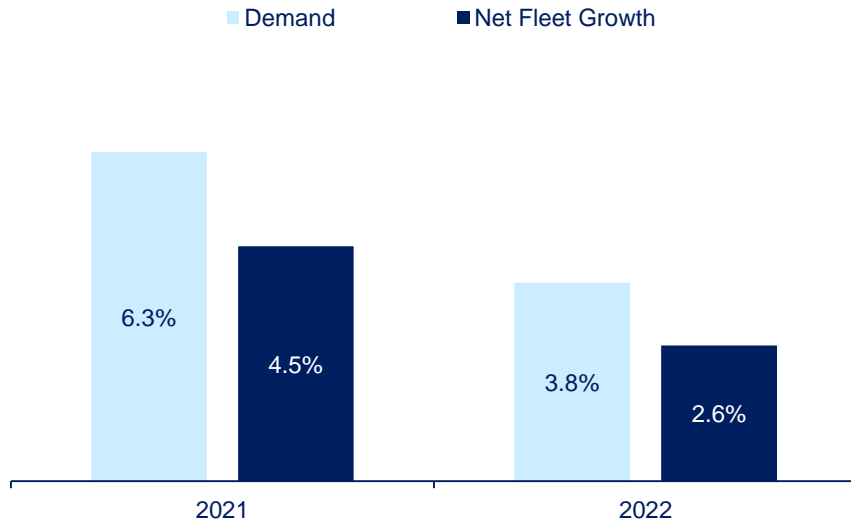
Source: Clarksons Orderbook as of 7/12/21: 54.0 M DW; 2021 = 17.3 M DWT; 2022 = 25.1 M DWT; 2023+ = 11.6 M DWT.  
 Note: Clarksons DBTO Jun 2021; Expected net fleet growth 2021: 37.4 MDWT delivered (4% non-del), 7.7 MDWT removed.  
 (1) Orderbook of 5.8% of existing fleet DWT as of 7/12/21 (lowest recorded: 5.6% on 7/1/21).

# Market Update: Favorable Supply and Demand Fundamentals Drive Containership Rates Higher

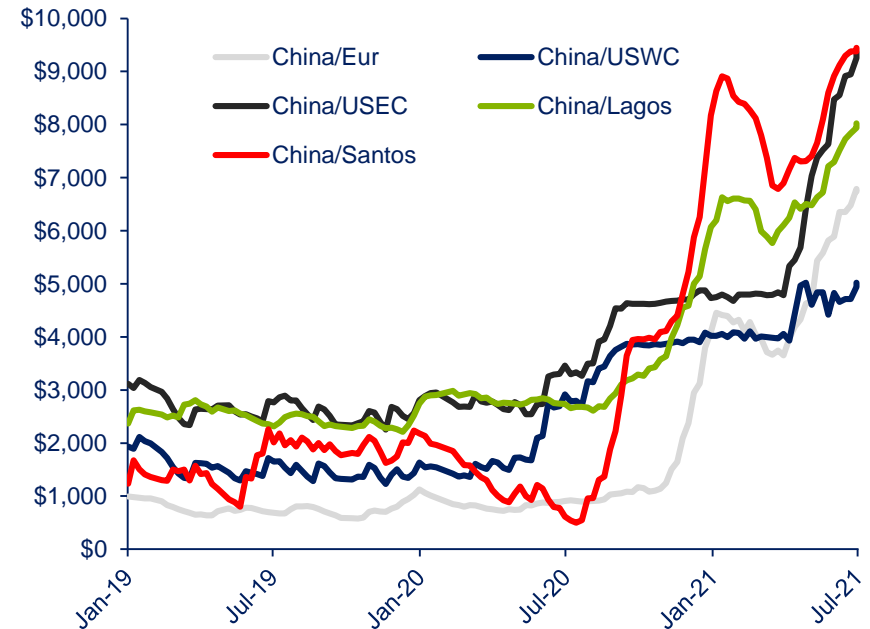


- Containership demand growth of 6.3% in 2021 and 3.8% in 2022 expected to exceed supply as pent up demand, restocking and increases in consumer demand for goods support increasing traded containerized cargo volumes
- Containership supply is limited through 2022
- In order to meet demand Liners are scrambling to get empties back to Far East for reloading
- Global box volumes were up 14% YoY during Jan-Apr 2021 (+7% vs 2019) following a 6% rise in 4Q20
- Port congestion, due to the Covid-19 outbreak in Yantian and after effects of the Suez Canal blockage earlier, have led to logistical delays as vessels in ports increased by 7% in June 2021 over late August 2020
- All rates rose at different times led by China to Europe freight rates (522% increase from \$1,084/TEU in Oct 2020 to \$6,741/TEU in Jul 2021) and China/Santos which rose 1,790% (\$500/TEU in July 2020 to \$9,449/TEU in Jul 2021)

Demand vs Net Fleet Growth 2021 – 2022



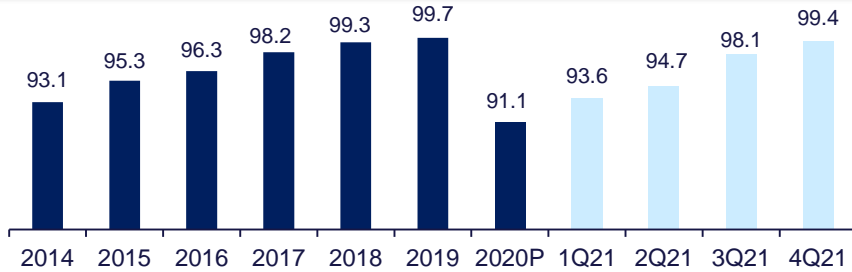
Spot Freight Rates (ex-Shanghai)



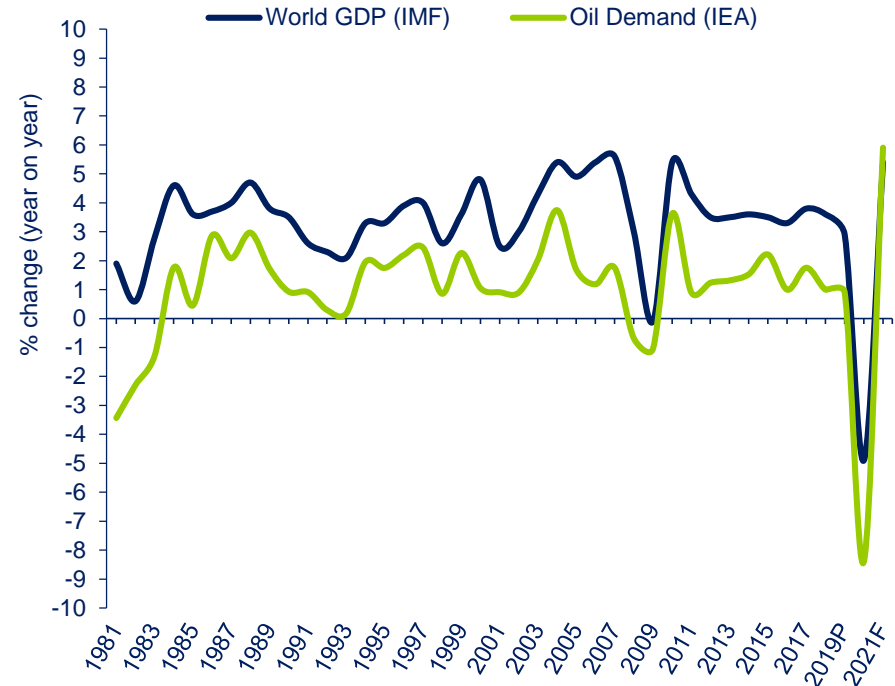


- Stronger GDP Growth in 50 years projected for 2021;
  - World GDP to grow by 6.0%
- Economic recovery propelled by vaccines support a rebound in oil demand
  - World oil demand is expected to rebound by 5.4 mb/d (5.9%) in 2021
- OECD oil inventories decreased steadily since August 2020 and stood below the 5 year average from Feb to June 2021
- US economic recovery, with GDP growth of 6.4% led by the recent stimulus package, more re-openings and the vaccine roll out, will strongly contribute to global oil demand recovery

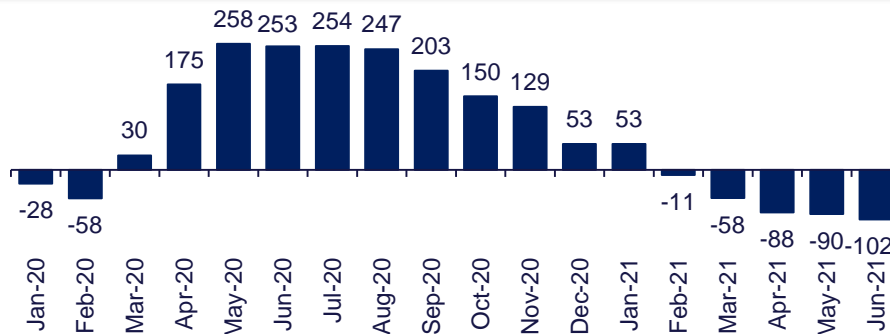
### Global Oil Demand (2014-2021) (mb/d)



### 40-Year Global Oil Demand and GDP Growth



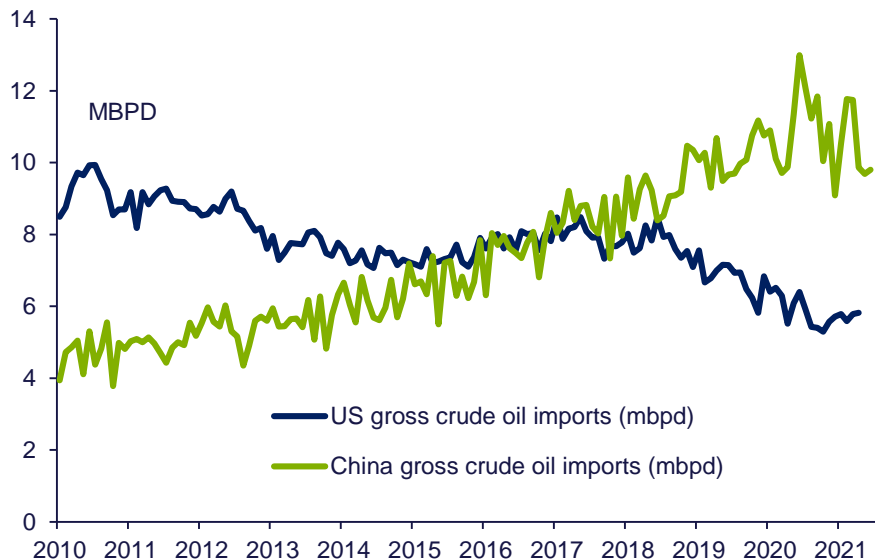
### OECD Commercial Inventories (difference to 5-yr avg)



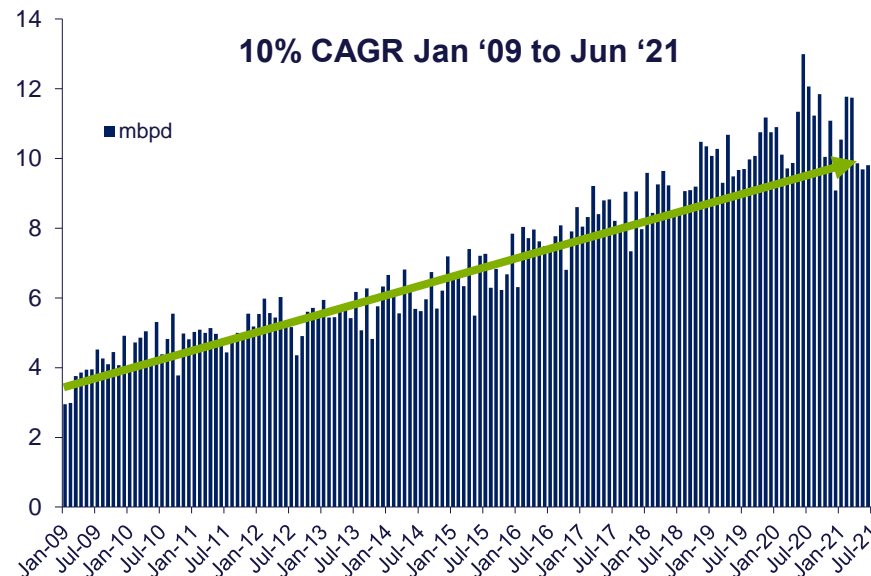




## China: World's Largest Crude Importer



## Chinese Crude Oil Imports (2009 – 2021)



## Chinese Per Capita Oil Consumption = 3.7 barrels per year

Per Capita Ratios (Others vs China):		If China consumption grows to:	mbpd consumption	VLCCs to serve demand <sup>(1)</sup>
US/China	5.3x	US per capita	+60.5	+2,721
Europe/China	2.3x	Europe per capita	+18.5	+833
World/China	1.1x	World per capita	+2.1	+95

Source: EIA, JODI, TDM, BP Statistical Review 2020, US Census, BP Energy Outlook.

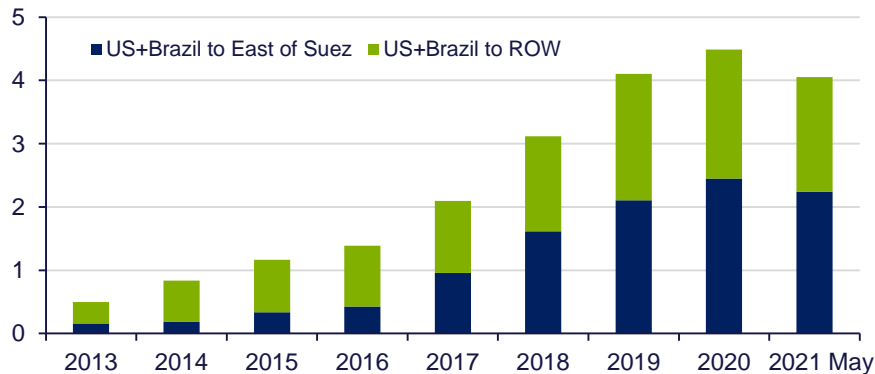
(1) Assuming 90 days VLCC roundtrip and all additional crude is imported by sea.

# Market Update: Atlantic Production to Serve Refinery Additions in the East

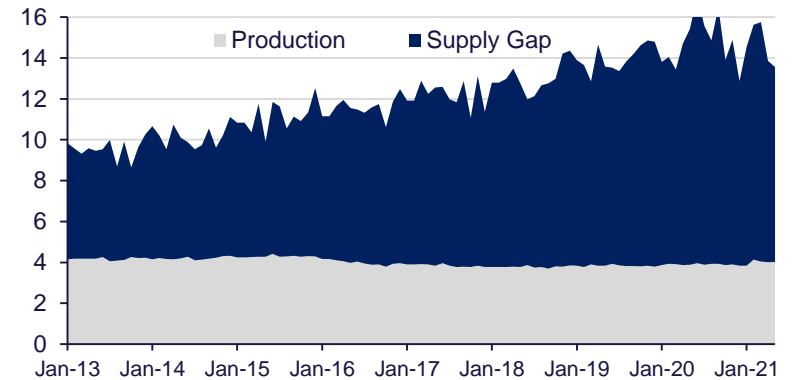


- Between 2013 and 2020 total US and Brazilian crude oil exports increased by 4.0 mb/d. In spite of the pandemic, total crude exports from these two countries averaged 4.5 mb/d for 2020 and are averaging 4.1 mb/d through May 2021
- About 55% of US and Brazilian crude exports have gone to refineries of East of Suez, particularly China and India in 2020 and 2021 YTD
- By 2026, over 30% of Asian crude oil imports will be sourced from the Atlantic Basin, increasing voyage length as Asian countries depend on imports for 82% of the crude consumed (an increase from importing 77% of needs in 2019)
- Refinery capacity expansions will require significant increase in the VLCC fleet. Current additions will raise China's capacity to 19.7 mbpd in 2021 which translates to an additional 275<sup>(1)</sup> million barrels of crude oil which would require 34 VLCCs<sup>(2)</sup>

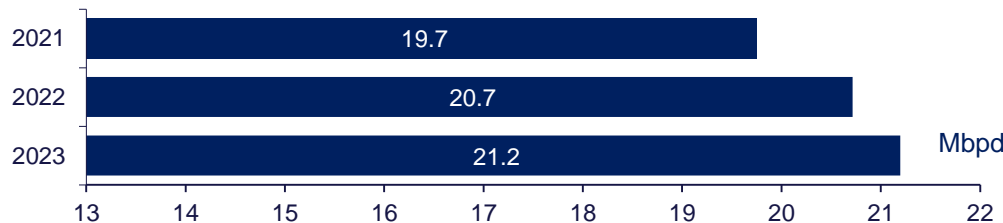
### US + Brazil Crude Exports to World / East of Suez (mbpd)



### China Production vs Total Refinery Intake (mbpd)



### Refinery Capacity Increase in China Requires Significant Increase in VLCC Fleet<sup>(3)</sup>



Source: Clarksons, BP, IEA (incl MTOMR Mar 2020), TDM, JODI, EIA.

(1) Additional crude needed based on 2016 utilization rate of 78% and 350 operating days.

(2) Assuming 90-day VLCC round trip.

(3) Based on 2019 capacity; 34 VLCCs needed for 2021 refinery expansions; 33 VLCCs for 2022 expansions.



***Transaction creates the largest US publicly-listed shipping platform with over 140 vessels diversified across 3 core segments, servicing more than 10 end markets***

***Scaled and diversified operations with trades across several vessel sizes and end markets mitigate idiosyncratic segment volatility***

***Combination allows significant financial flexibility with modest leverage ratios and a large collateral value base for refinancing debt maturities***

[www.navios-mlp.com](http://www.navios-mlp.com)

