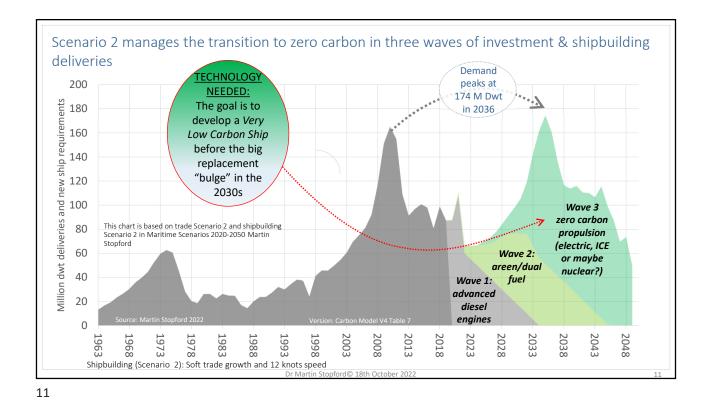
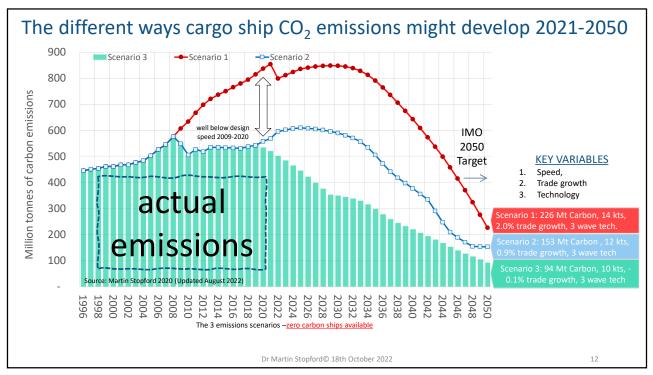




| 2019 Investment World Fleet 2019 Rough investment required 2020-2050 \$ Bi 6T \$ billion \$/GT Fleet M GT No Replacement Growth(1) Expansion Total 0 \$12.3 878.6 325.0 11,095 \$286 -25% -\$71 \$214 4 \$11.1 637.9 478.0 11,820 \$305 67% \$204 \$509 4 \$14.2 1918.9 82.7 2,039 \$159 149% \$236 \$395 1 \$6.7 943.7 243.0 5,326 \$229 126% \$289 \$518 7 \$18.9 700.0 23.2 448 \$162 120% \$195 \$357 |) Expansion -\$71 \$214 6% \$204 \$206 \$236 \$235 12% \$289 \$518 15% |
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| | -\$106 \$319 9% |
|) \$7.1 7100.0 59.9 8,977 \$425 -25% -\$106 \$319 | |
| 9 \$3.9 4333.3 20.6 7,878 \$89 120% \$107 \$196 | \$107 \$196 6% |
| 5 \$5.5 3666.7 147.5 49,888 \$541 70% \$379 \$919 | \$379 \$919 27% |
| 2.1 \$79.7 1,529.8 1,379.9 97,471 \$2,196 34% \$1,233 \$3,429 | φ313 φ313 £170 |
| | |
| 2 Col 7 = (Col 5 x Col 4)/1,000 Col 9 = (Col 5 x Col 8 x Col 4)/1000 Col 10 = (Col 5 | \$1,233 \$3,429 100% |
| \$3.9 4333.3 20.6 7,878 \$89 120% 5 \$5.5 3666.7 147.5 49,888 \$541 70% | |





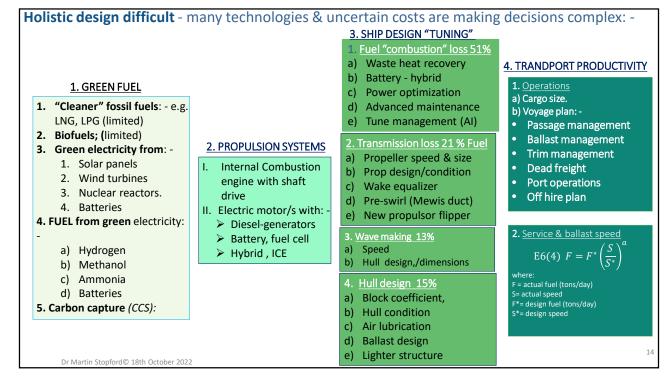
3. MARITIME TECHNOLOGY – WHERE ARE WE NOW WITH TECHNICAL SOLUTIONS? Investment not easy – holistic approach needed. with many technologies and uncertain costs, commercial decisions will be difficult.

DEEP SEA TRADES – "dual fuel" engines available for deep sea trades, mainly ammonia & methanol

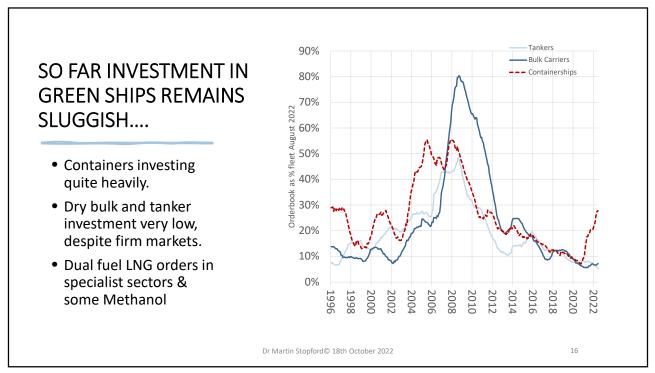
SHORT SEA SHIPS: electric propulsion becoming viable over shorter distances. Battery costs falling.

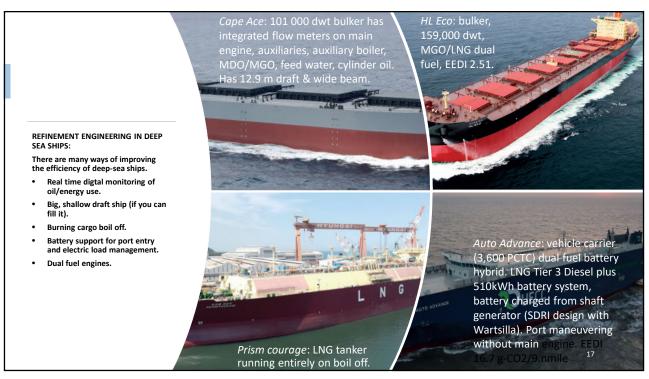
CLOSING THE GREEN ENERGY GAP: still searching for the best way to produce LARGE NUMBERS OF ZERO CARBON SHIPS IN 2030s and 2040s

13 Dr Martin Stopford© 18th October 2022



| Foi | ır Fuel Options: metha | anol, hydrogen, | amn | noni | a and | nuc | lear | | | | |
|-----|---|--------------------------------------|-----------|--------------------------------|------------------|----------|---------------------------|---------------|--------------|---------|--------------------|
| Tab | le 1: Liquid fuels which are, or co all numbers relate to liquid product | uld be, used to power r | nerchar | nt ship | | HEMIC | - | UR GR | EEN FU | | FIONS SSION (1) |
| _ | | | E | NERGY+ | CARBON EI | MISSI | ONS | | ARBON | | |
| Ref | | | HFO | LNG | LPG | LEG | Methanol | Hydro- gen | Amm- onia | ų | Iranium |
| | memo: Chemical composition | (| Composi | C ₂ H _{6,} | C₃H ₈ | C_2H_6 | СНЗОН | H2 | NH3 | | U235 |
| 1 | Boiling point | °C at 1 bar pressure | 150 | -166 | -26.2 | -89 | 65 | -253 | -33 | | 4131 |
| 2 | Energy density by volume (per litre) | MJ/litre | 41.0 | 21.6 | 24.9 | 53.2 | 15.7 | 9.2 | 15.7 | 6 | 7,443,012 |
| 3 | Energy density by weight (per kilogram) | MJ/kilogram | 41.8 | 48.0 | 46.1 | 51.9 | 19.7 | 120.2 | 22.5 | | 3,898,440 |
| 4 | Auto Ignition | Temp °C to ignite | 398 | 650 | 428 | 472 | 450 | 535 | 630 | | NA |
| 5 | Ratio of liquid volume to HFO* | based on m ³ per kg | 1 | 1.85 | 1.6208 | | 2.54 | 4.33 | 2.55 | | 0.05 |
| 6 | Flammable range | % vol in air to burn | | 5-15% | 8.9-18.8% | | 5.5-26% | 4-74% | 15-28% | | N/A |
| 7 | Carbon content per kg | % | 88% | 75% | 82% | | 38% | 0% | 0% | | 0% |
| 8 | CO ₂ emissions/kg when burnt | Kg CO ₂ per Kg fuel burnt | 3.11 | 2.75 | 2.99 | | 1.37 | 0 | 0 | | 0 |
| 9 | CO 2 emissions/kg % reduction | Compared to HFO | - | 12% | 3% | | 56% | 100% | 100% | | 100% |
| 10 | CO ₂ emissions per kWh output | kg CO ₂ kWh | 0.27 | 0.21 | 0.24 | | 0.25 | 0 | 0 | | 0 |
| 11 | CO 2 emissions reduction/ kWh | kg CO $_2$ /kWh less than HFO | - | 24% | 15.60% | | 11% | 100% | 100% | | |
| 12 | Low flashpoint fuel | | Yes | Yes | Yes | | Yes | Yes | No | | N/A |
| (1) | NUCLEAR FISSION: nuclear reaction i | n which a heavy nucleus sp | lits spon | taneou | sly or on in | npact | wi <mark>th anot</mark> ł | ner parti | cle relea | sing en | ergy |
| | | Dr Martin Stopfor | d© 18th O | tober 20 | 22 | | | | | 1 | 5 |



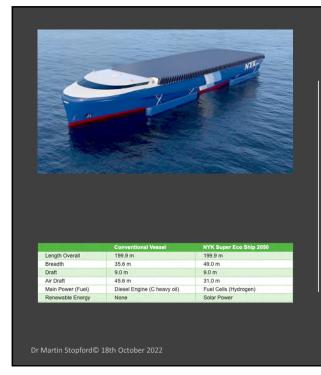






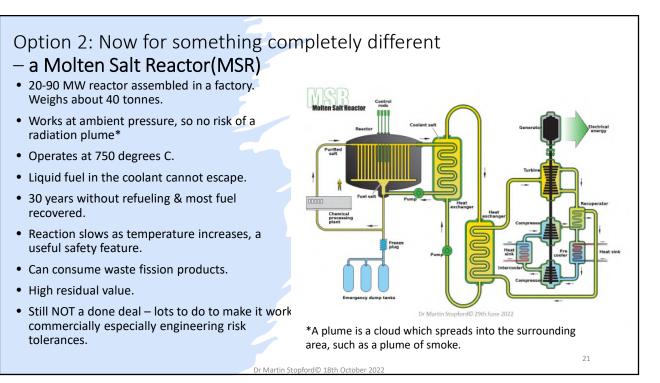


| CLOSE THE " | | RATEGY – KEY ISSUE IS TO N THE 2030s AND 2040s |
|--|--|--|
| SHORT-TERM STRATEGY: NOW FAIRLY CLEAR | 2020s-DEEP SEA: slow speed diesel engines with dual fuel capability (LNG, hydrogen, methanol, ammonia etc). | 2020s -SHORT SEA- electric propulsion "interesting" over shorter distances. Battery costs falling. |
| LONG-TERM STRATEGY: TWO OPTIONS or CHOICES? | Option 1: RENEWABLES Build a new generation of ships integrating all the existing technology into zero carbon vessels. | Option 2: NUCLEAR Develop nuclear fission as on- board power for the biggest ships and to provide bunker supplies for electric ships |



Option 1: RENEWABLES -NYK Super Eco Ship 2050 illustrates one way to go

- 1. Powered by hydrogen fuel cells using renewable energy.
- 2. Waste heat recovered from fuel cells & solar power.
- 3. Hull weight reduced by light superstructure materials.
- 4. Computer-controlled gyro stabilizers.
- 5. An air-lubrication & auto hull-cleaning in port.
- 6. Propellers replaced by flapping foils like dolphins.
- 7. Maintenance is managed through digital twins.
- 8. Route planning at a fleet level from shore.
- 9. Automatic mooring and ship-to-ship cargo handling



In previous "revolutions" entrepreneurs drove change. Are we in revolution territory today? It's a question to take seriously. Table 1: Ten of merchant shipping's top entrepreneurs Name Date Innovation 1 Alfred Holt 1855-65 Efficient marine steam engine 2 Ivor Knudsen 1898-1913 Marine diesel engine 3 Gustav Eriksen 1920-49 Last commercial sailng ship 4 Olaf Wallenius (OW) 1954-1970 Car carrier/deep sea roro 5 Jacob Stolt Nielson 1955 on Chemical parcel tanker 6 Kristian Gerhard Jebsen 1958-70 Open hatch bulk carriers 7 D. K. Ludvig Late 1960s **Combined carrier** 8 Dr Hisashi Shinto 1970s Shipbuilding construction 1980 9 Henri Kummerman 1950s Hatch covers 10 Malcolm McLean 1950s-60s Containerised sea transport Source: compiled by Martin Stopford on the back of an envelope Dr Martin Stopford© 18th October 2022

Malcolm McLean, the entrepreneur who made containers work at sea, had to do a staggering amount of work. It took about 12 years to launch the first transatlantic service. Starting with a few old tankers, he : -



- 1. Believed that containerisation needed a complete change in ships, organisation and cargo systems.
- 2. Endlessly calculated, quantified and monitored total cost savings by containers.
- Built a new organisation, hiring top technical people to design & test containers, cranes, ships, cell guides. Also to sell cargo and monitor fleet performance etc.
- Supervised all detail for first 12 years, constantly "walking around" to check what was going on. "all staff started in the freight yard"
- 5. Persuaded regulators (initially ABS and the coast guard) and the unions that containers were safe.
- 6. Raised capital and managed the competition.
- 7. Stuck with it, year after year, even when things went badly, which was quite often.

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