

THE ENERGY TRANSITION AND ITS COMMERCIAL IMPACT ON SHIPPING

Capital Link, Oslo

June 2023

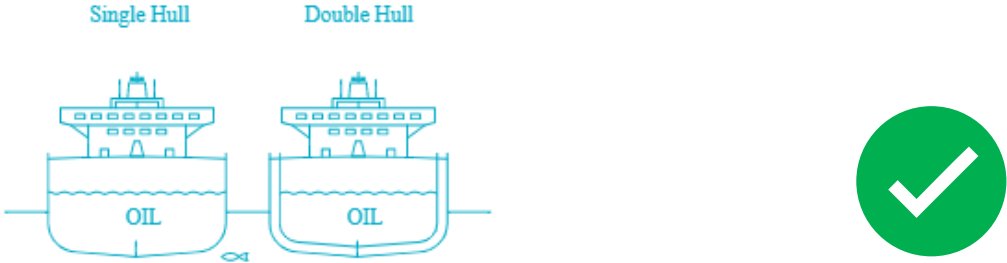
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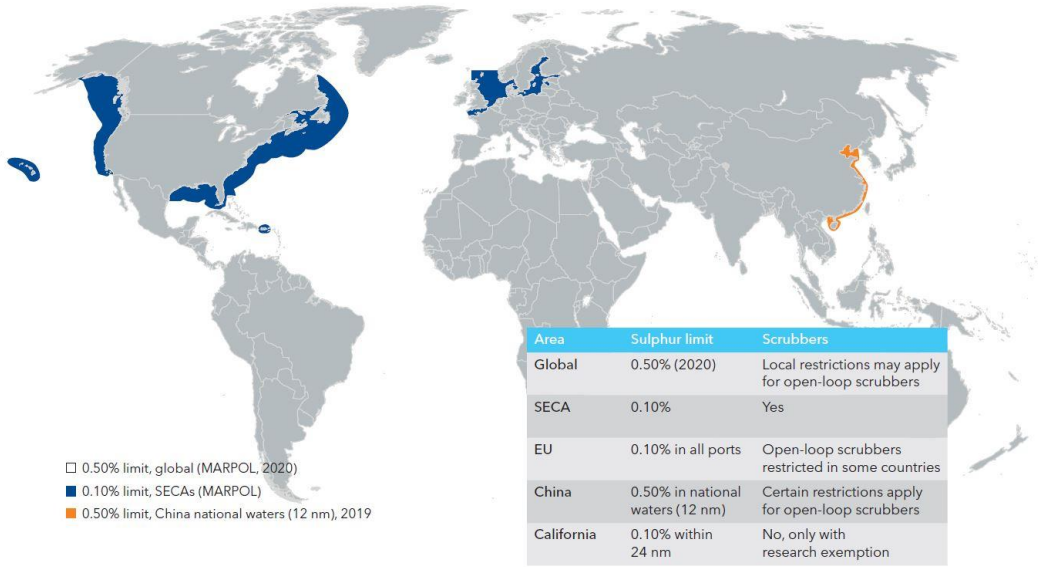
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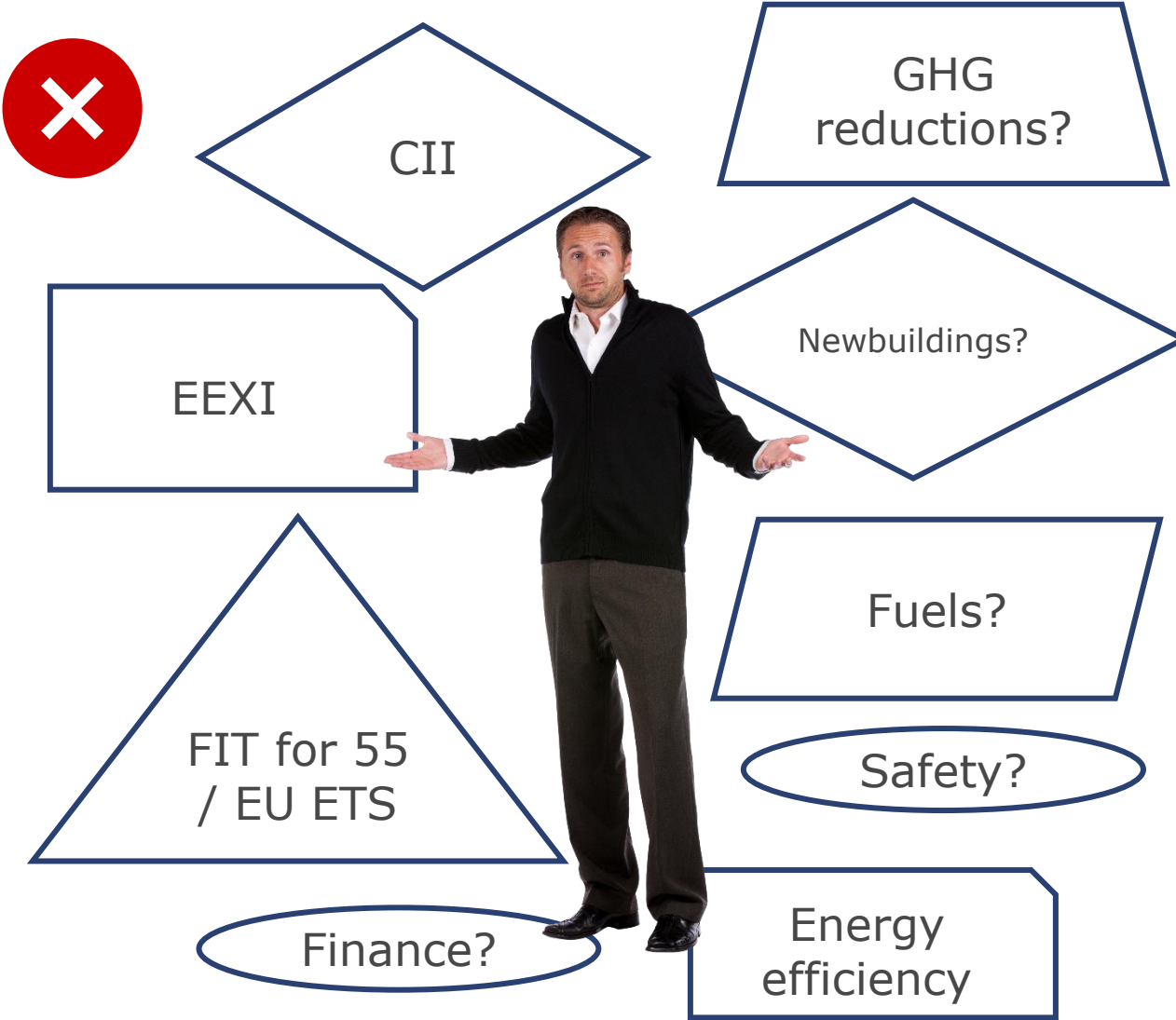
- Regulations & Legislation
- Challenges and opportunities in today's shipping market
- Decarbonization timeline
- Implications and opportunities – operational
- Implications and opportunities – commercial
- Conclusion



Complying with the
Ballast Water Management Convention
Stopping the spread of invasive aquatic species



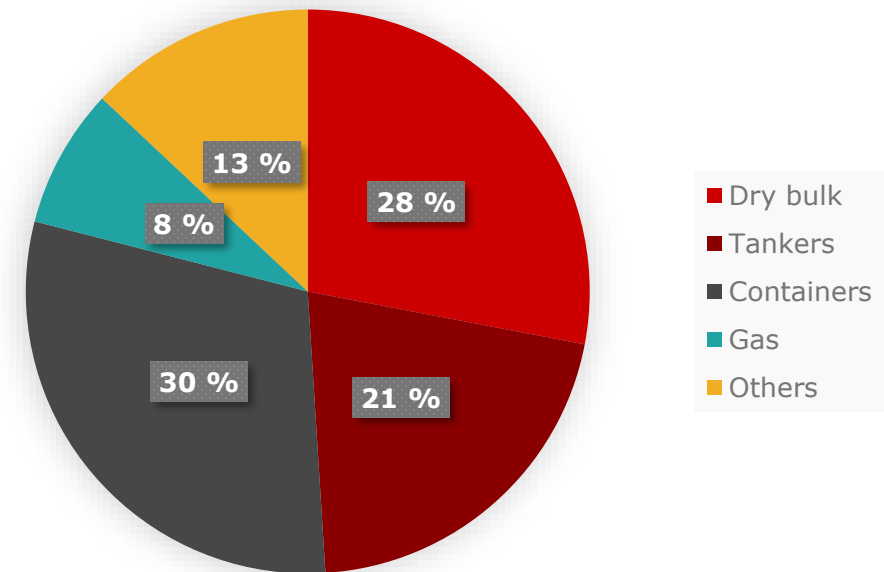
Decarbonization towards 2030 & 2050



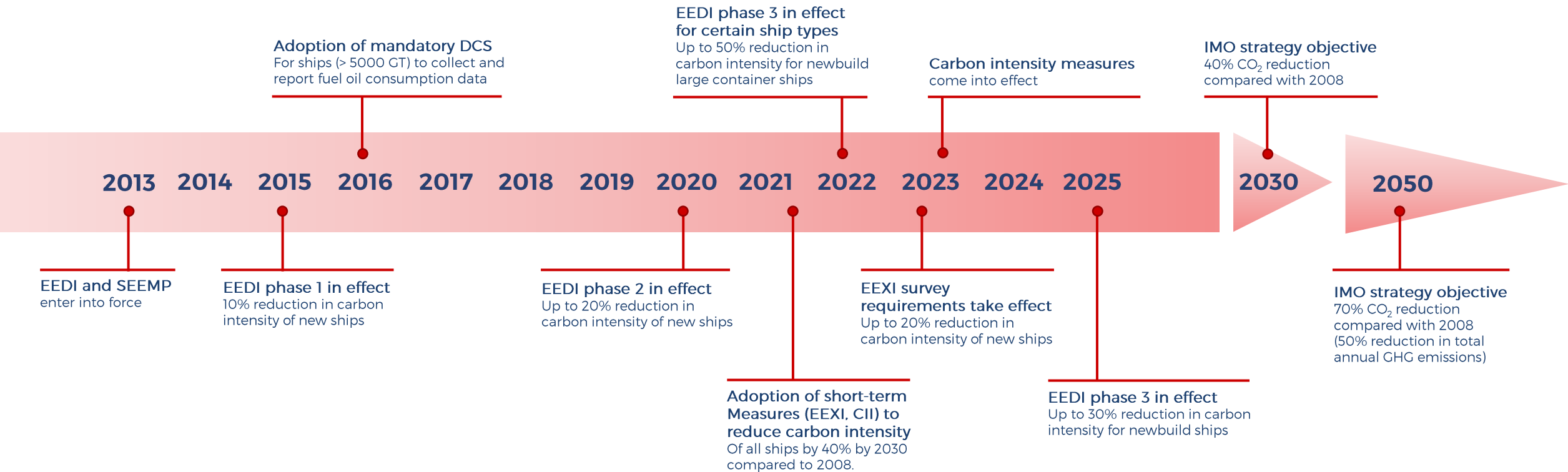
CHALLENGES & OPPORTUNITIES

- The shipping market today is at a crossroads
- From a paralysing pandemic to a challenging decarbonization
- Transition not a shift! “change of gear”
- It’s all about a combination of efforts
- Well-to-wake uncertainty
- CII and EEXI and compliance
- ETS
- The clean v. the efficient ship
- The cost of becoming cleaner and more efficient
- The benefits of becoming cleaner and more efficient
- The creation of multi-tier markets and ships
- A long-term ROI for us all

CO2 emissions by segment ~ 950 mio tons



DECARBONIZATION TIMELINE

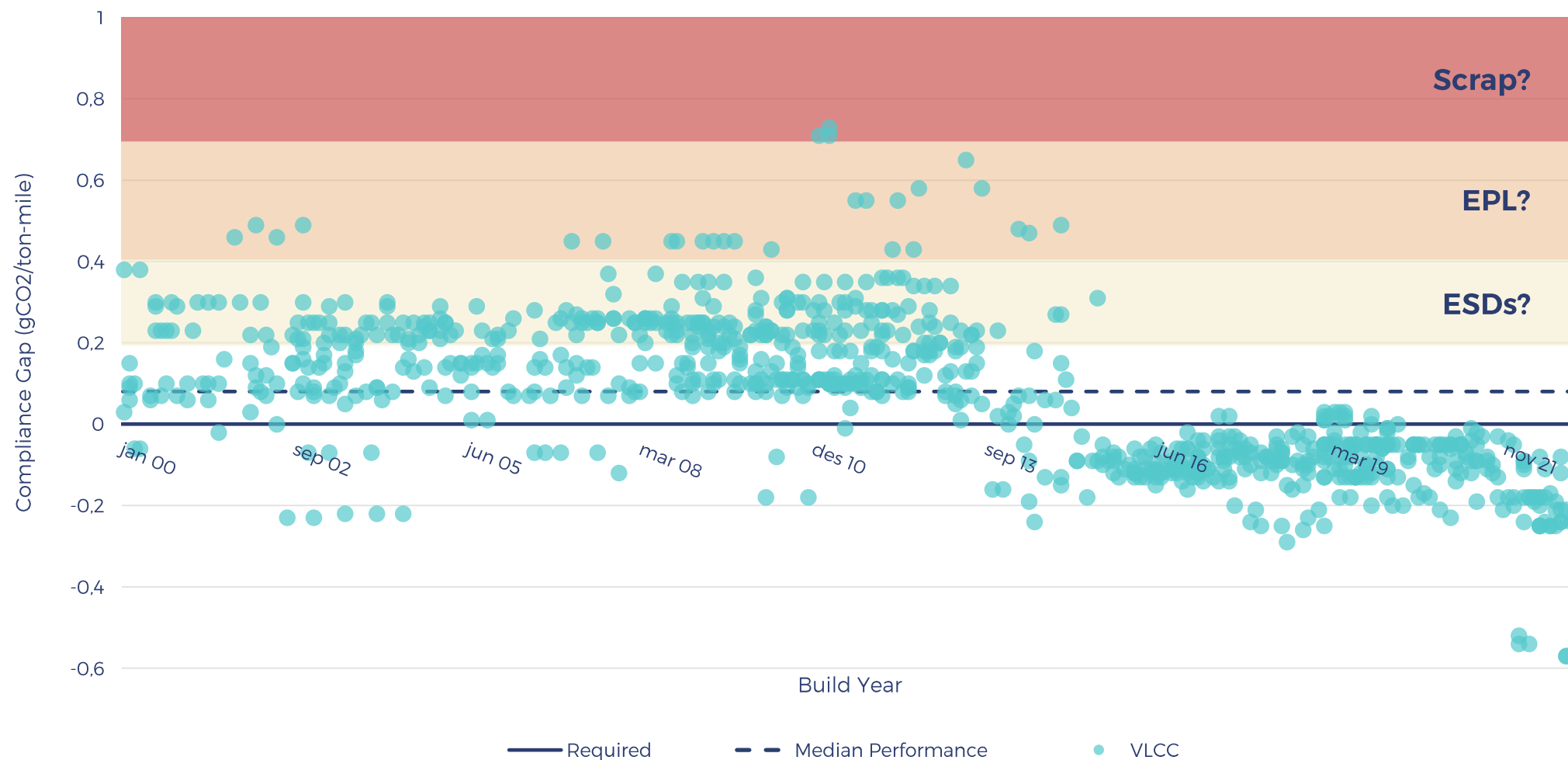


Having an efficient ship is key to both meeting emission regulations and increasing competitive advantage

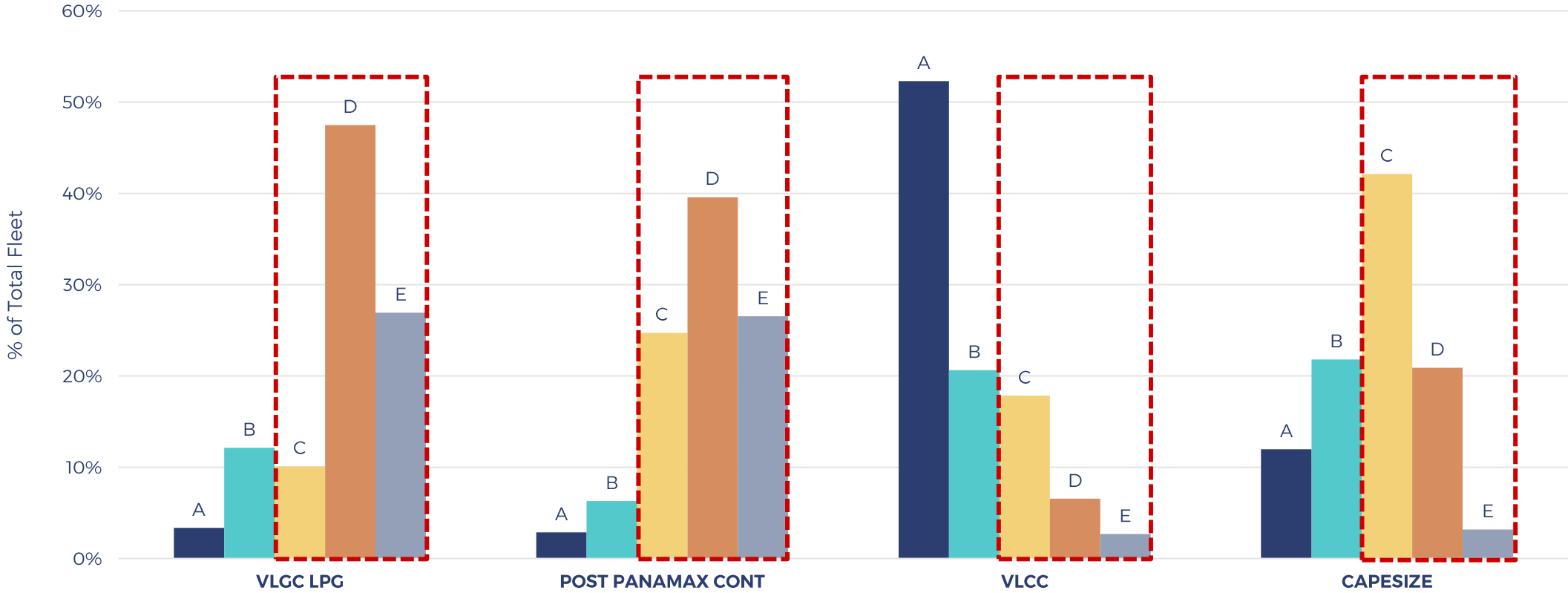
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IMPLICATIONS AND OPPORTUNITIES - OPERATIONAL

VOYAGE IMPLICATIONS WITH EEXI



ESTIMATED 2022 CII RATING BY SECTOR



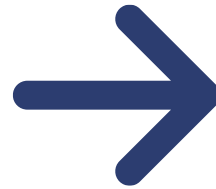
CII Ratings by Sector

Stricter requirements YoY

Source: VesselsValue Jan 2023

Idling

- Port operations
- Congestion
- Multiple discharges
- Multiple cargoes
- Regional trade
- Contractual obligations



**Creating
multi-tier
trades**



Performance

- Age
- Speed
- Yard
- ESD's
- Fuel options



**Creating
multi-tier
ships**



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IMPLICATIONS AND OPPORTUNITIES - COMMERCIAL

ETS AND CARBON PRICING (THEORETICAL EXAMPLE)

- From 2024
 - 40% of 24' emissions to be paid in 25'
 - 70% of 25' emissions to be paid in 26'
 - 100% of 26' emissions to be paid in 27'

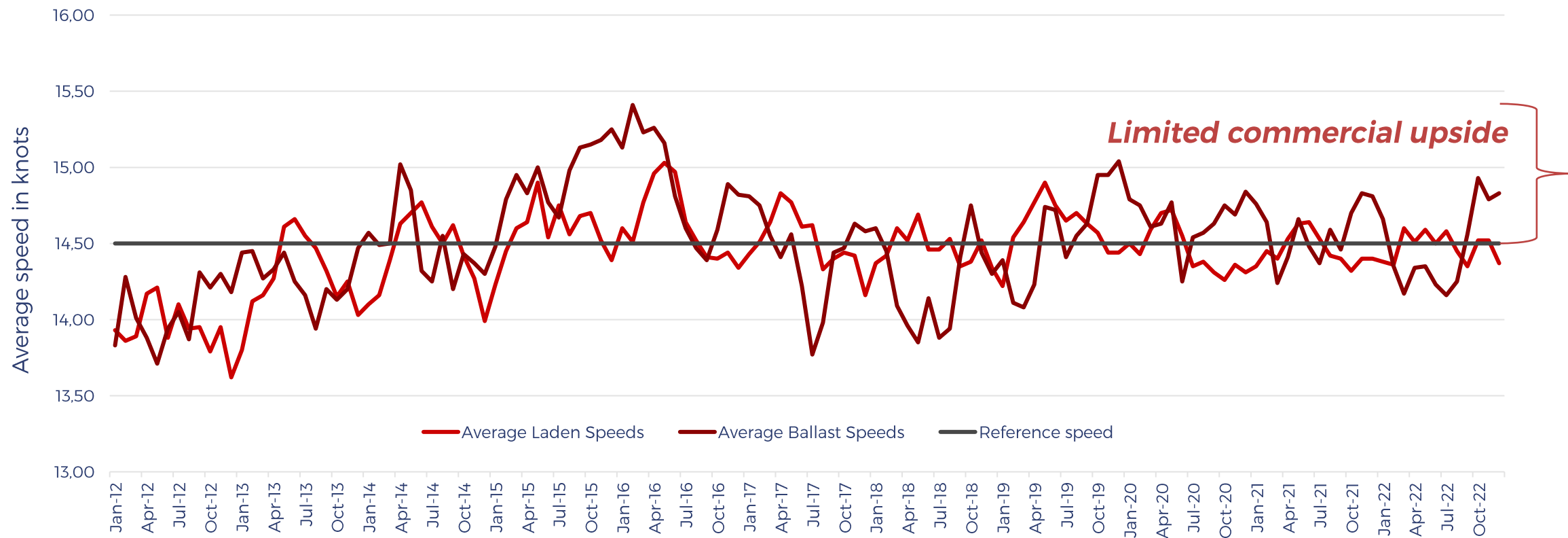
High freight environment

- A VLGC example on carbon cost
 - BLPG2 @ \$ 95 (USG – Flushing) (\$ 99,29)
- Standard VLGC 2016 built – VLSFO
 - EUA: \$ 80 per ton CO₂e
- Carbon cost per voyage: \$ 198.390 (19% of voyage costs)
- Voyage costs from 856k to 1054k (23% up)
- Daily TCE would go from 110k to 104k (5% reduction)

Lower freight environment

- A VLGC example on carbon cost
 - BLPG2 @ \$ 45 (USG – Flushing) (\$ 49,29)
- Standard VLGC 2016 built – VLSFO
 - EUA: \$ 80 per ton CO₂e
- Carbon cost per voyage: \$ 198.390 (19% of voyage costs)
- Voyage costs from 856k to 1054k (23% up)
- Daily TCE would go from 38k to 32k (16% reduction)

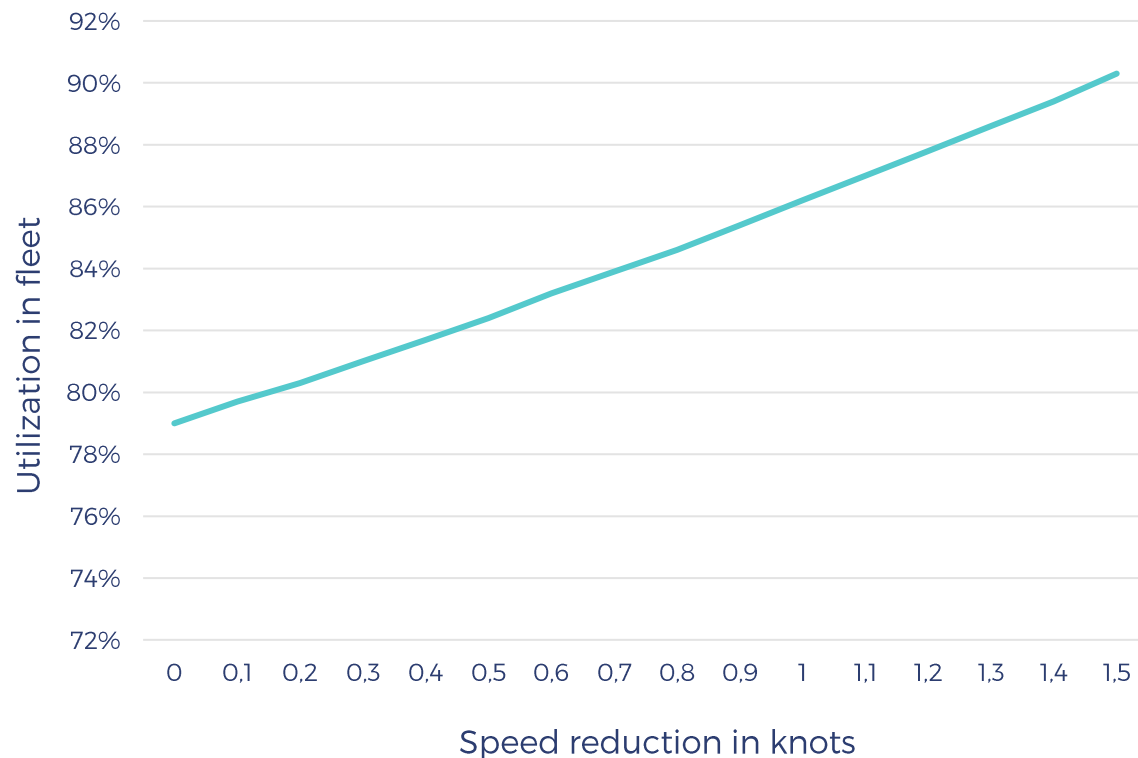
SPEED CAP VS. SLOW-STEAMING



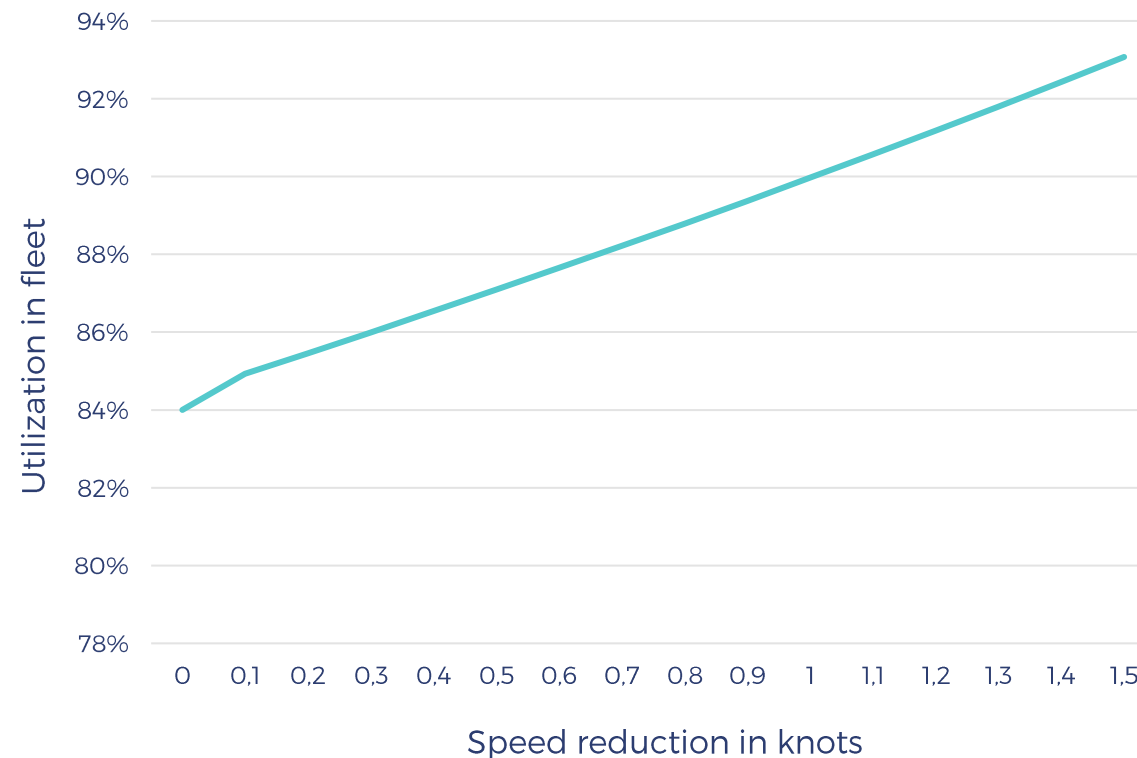
Emission mitigation like EPL will limit operational upside and decrease individual earnings

OVER-ALL BALANCE IMPACTED – SLOW-STEAMING

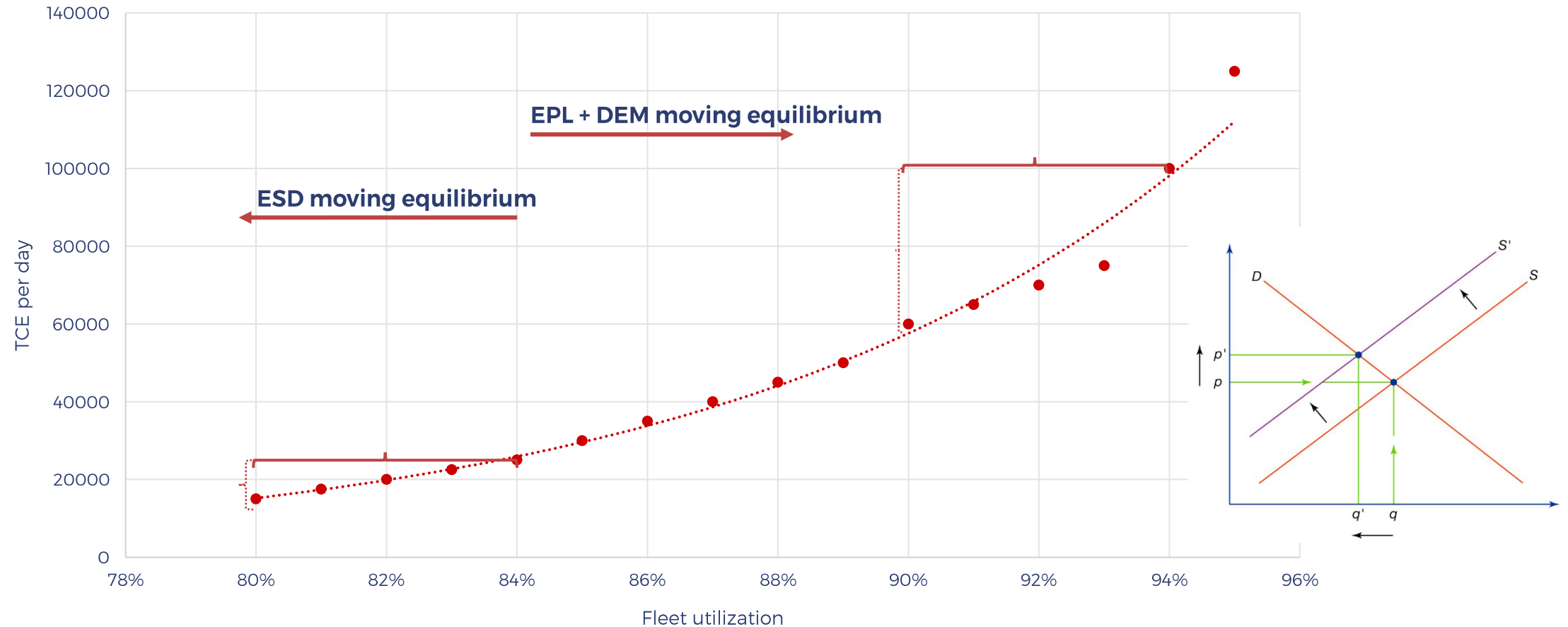
Speed reduction increasing fleet utilization - VLCC fleet



Speed reduction increasing fleet utilization - VLGC fleet

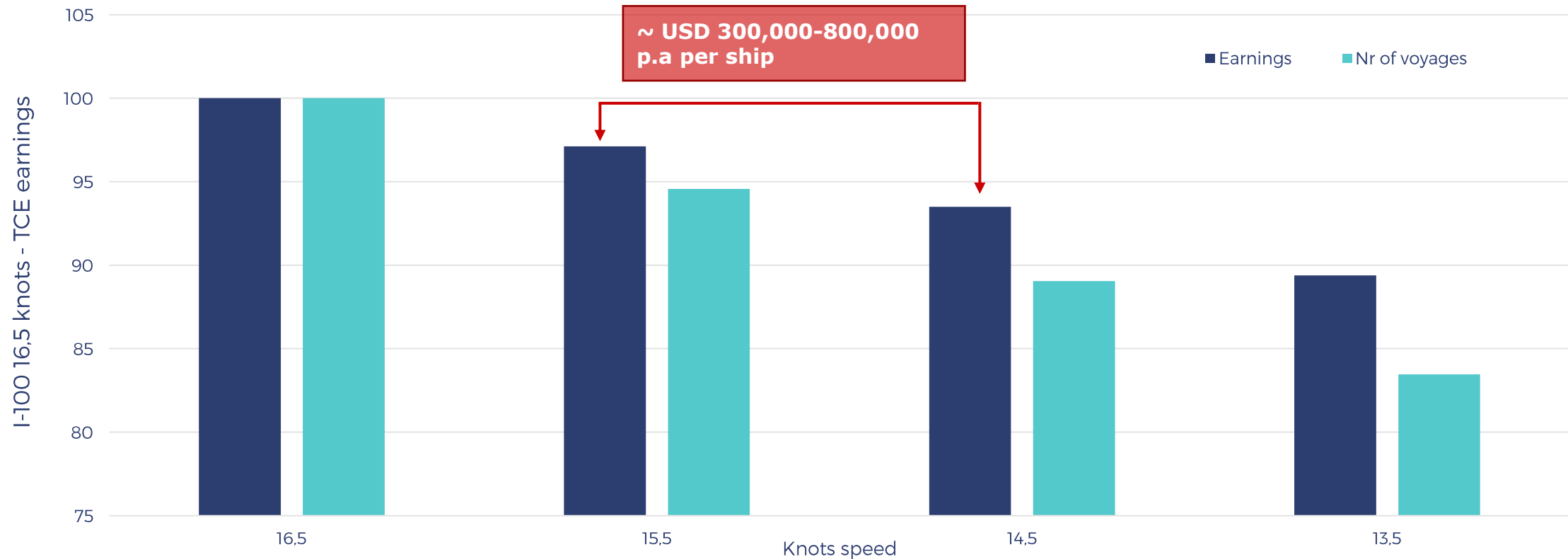


INCREASED UTILIZATION AND RATE IMPACT



The stronger the freight market, the more impact slow-steaming will have, creating more volatility

SLOW STEAMING AND TCE IMPACT (THEORETICAL FIGURES)



Slow-steaming not only impacting the individual voyage result, but also number of possible voyages

AGE AND FUEL OPTIONS – TCE SIMULATIONS (THEORETICAL)



30%+ gain to be achieved on age and fuel choice



- Slow-steaming/steam-cap will move the S&D equilibrium.
- Energy efficiency is key in a fragmented vessel eco system and will give a competitive advantage.
- «Greener» fuels with lower CO2 content an intermediate solution.
- Demolitions likely to accelerate in low-earning environment benefiting the S&D balance



- Slow-steaming/steam cap will limit commercial upside at peak earnings.
- Alternative fuels currently expensive and question of availability.
- Carbon pricing will increase total costs of shipping.
- Multi-tier vessel segments will disfavor older ships unless retrofitted with energy saving devices.

- Uncertain and complex implementation of decarbonization efforts
- It's a transition with a collective long-term ROI for us all
- Decarbonization v. energy efficiency
- Substantial operational and commercial impact from CII and EEXI
- Creation of multi-tier trade and vessels
- Solid upside and commercial advantages arising from the multi-tier vessel scenarios



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